

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Thursday October 27 1983

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Argentina's Radical Party steps out of the past, Page 4

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NEWS SUMMARY

GENERAL BUSINESS

Beirut security hopes bleak

Military officers in the 5,700 strong multinational force in Beirut say little can be done to improve security without changing the role of the force.

This bleak assessment came as George Shultz, U.S. Secretary of State, prepared to meet French, British and Italian foreign ministers in Paris today to discuss security in the aftermath of Sunday's bomb attack that killed at least 263.

George Bush, U.S. Vice-President, on a visit to Beirut said, "We are not going to let a bunch of insidious terrorist cowards dictate the foreign policy of the U.S."

Missile talks threat

The Soviet Union will break off disarmament talks with the U.S. in Geneva if new U.S. missiles are deployed in Western Europe, Soviet President Yuri Andropov said, Nato meeting, Page 29

Second envoy shot

Jordan's ambassador to Italy was shot and seriously wounded in Rome, 24 hours after his ambassador to India was similarly attacked.

War deaths claim

Iraq says its forces had killed 19,239 Iranian troops during the past five days of fighting in the northern Gulf war front. Iran said 71 people died and 400 were injured when Iraqi missiles hit the town of Behbahan.

Yoko's \$4m gift

Yoko Ono, widow of former Beatle John Lennon, said she would give goods worth more than \$4m to charity "in memory of war casualties of the world."

Texan sheriff jailed

Former Texan sheriff, James Parker, was jailed for 10 years for using water torture to extract confessions from prisoners.

Wild bees kill girl

A swarm of bees stung a girl to death and put 10 other people in hospital after attacking a mountain climbing team in central Taiwan.

Five Basque bombs

Five bombs exploded outside businesses in the Spanish Basque country causing damage but no casualties. In Toulouse, France, the offices of U.S. computer company Sperry Univac were damaged by a fire which police believe was deliberate.

Stand on S. Africa

Australia's Government banned South Africans from amateur sporting visits and allowed the African National Congress to open offices in Australia.

Israel link spurned

Zimbabwe's broadcasting services rejected suggestions that Zimbabwe establish links with "the hated Jews", saying that Israel was an ally of South Africa.

Briefly...

Chilean opposition groups called for a seventh day of protest against Pinochet's regime.

Frank Sinatra was criticised by a UN panel for performing in one of South Africa's tribal homelands.

Zimbabweans go to the polls today, Page 7

UK Premier Margaret Thatcher is to visit Bonn on November 8-9.

Hungarian leader Janos Kadar arrived in Warsaw for a two-day visit, Page 2

U.S. overcomes Cuban resistance on Grenada

BY WILLIAM CHISLETT IN BRIDGETOWN, BARBADOS, AND OUR FOREIGN STAFF IN LONDON

THE INVASION FORCE led by U.S. troops on Grenada had to battle heavily yesterday to gain full control of the Caribbean island, but appeared to overcome resistance from Cuban military advisers.

The Cuban Government conceded defeat after an 800-strong U.S. parachute division was sent to strengthen the force of 1,900 U.S. troops and 300 soldiers from six Caribbean states who had landed on the island on Tuesday.

Earlier, the invaders had met stiff resistance from the island's Cuban-based forces, and from Grenadian troops. Radio reports from Bridgetown, Barbados, said that at least 12 Cubans, three Americans and three Grenadians had been killed or wounded.

Unconfirmed reports reaching Washington said six Americans had been killed and 33 wounded, with eight missing. Eighteen Grenadian civilians were reported to have died, along with "dozens" of Cubans.

U.S. military aircraft began evacuating American citizens from the island. A White House spokesman said in Washington that a military plane with 61 Americans aboard left Grenada for Charleston, South Carolina.

International condemnation of the U.S. action mounted yesterday.

The British Government will not condemn the Grenada invasion despite its reservations. Sir Geoffrey Howe, Britain's Foreign Secretary, who consistently refused to criticise the U.S. during a debate last night in the House of Commons, said that the UK would not support a United Nations Security Council resolution condemning the invasion, Page 20. Other reactions, Page 4; Editorial comment, Page 18.

The Soviet Union stepped up its attacks on Washington over the invasion, and China also criticised it. Among the U.S. allies, France, West Germany and Italy expressed opposition to the military intervention.

In New York, the United Nations Security Council was scheduled to resume discussions on the Grenada issue last night, with the U.S. apparently insisting in defending its action.

In Britain, there were considerable doubts over when the UK Government had been informed of the impending invasion. Mr Tom Adams, Prime Minister of Barbados, contradicted British Government claims that it had only been informed on Monday night. In a BBC interview, he said Britain had been fully in the picture since last Friday.

In Washington, it was understood that the U.S. Administration told

EEC wheat deal may revive row with U.S.

BY JOHN WYLES IN STRASSBOURG

THE EUROPEAN Commission is to risk a further worsening of its farm trade row with the U.S. by allocating ECU3m (£27.3m) from the EEC's budget to subsidise the sale of 400,000 tonnes of wheat to Egypt.

Mr Christopher Tugendhat, the Budget Commissioner, told the European Parliament yesterday that the aim was to rescue some of the Community's share of the Egyptian market, which was lost when the U.S. concluded a heavily subsidised sale of 1m tonnes of wheat flour in January of this year.

Deliveries would take place between December of the cost would fall to the EEC's 1984 budget, Mr Tugendhat added.

The U.S. sale was regarded in Brussels and several EEC capitals as an extremely hostile escalation of Washington's campaign against the EEC's use of subsidies to underpin its farm export trade.

The Commission does not regard its action as in any way provocative, but Washington may see it differently. For the past few months, the EEC has faced a subsidy of 72 European Currencies Units (ECU) per tonne of wheat flour, and the Egyptian sale is being made possible by raising this subsidy to 70 ECU a tonne.

Commission officials acknowledge that the resulting sale price of £200 a tonne will be slightly below current world prices. They argue, however, that these are entirely theoretical because the U.S. sale to Egypt at £150 a tonne wrecked world wheat flour trading, and no important sales have since been recorded.

With commercial imports of 900,000 to 1m tonnes a year, Egypt accounts for about 20 per cent of the world market for wheat flour and for years the Community has been its main supplier.

France, as the EEC's largest wheat and wheat flour exporter, has been determined to strike back against the U.S., and the provision of a special export subsidy is very

much a response to pressure from Paris.

But it also reflects a desire to demonstrate that the Community is still in business as a food exporter, despite its budgetary difficulties.

Before the current harvest, EEC wheat stocks stood at an abnormal high 10.3m tonnes, and the Egyptian sale should reduce that by 800,000 tonnes.

For no evident reason, Egypt has emerged as the main battleground in the subsidy sniping with the U.S. Washington followed the wheat flour sale with a subsidised deal in late July to supply butter and dairy products to Egypt.

The Ten have lodged a complaint with the General Agreement on Tariffs and Trade (GATT) about both the wheat flour and the butter sales. They argue that the U.S. is using export subsidies to expand unfairly its market share, which is precisely the same basis as the complaints the U.S. has launched at GATT against the Community's farm trade.

International aero-engine deal set to clear U.S. trust hurdle

BY LYNTON MOLAIN IN LONDON

THE PROPOSED international consortium of aero-engine companies, led by Rolls-Royce and Pratt & Whitney, looks set to clear a crucial hurdle at the U.S. Justice Department. Officials are currently holding up plans by Pratt & Whitney to collaborate on a £1.5bn development of a new ultra-large engine.

The Justice Department in Washington is near the end of an anti-trust investigation into the plans of Pratt & Whitney, and formal clearance is thought to be imminent.

The other major U.S. aero-engine company, General Electric, is already a partner with the French Safran aero-engine company. This partnership makes the CFM56-4 engine chosen for the Airbus A320 aircraft, with the financial support of the French Government.

A go-ahead will clear the way for Pratt & Whitney, Rolls-Royce, Fiat Aviazione of Italy, Motoren und

Turbinen Union of West Germany and Ishikawajima-Harima Heavy Industries, Kawasaki Heavy Industries, and Mitsubishi Heavy Industries to proceed with the formation of a new company.

The companies agreed in March to form International Aero Engines, to attempt to find up to £1bn (£1.5bn) in investment to develop and produce a new generation engine, the IAE 2500, for future 150-seat aircraft.

Rolls-Royce and Pratt & Whitney are each expected to have 30 per cent of the work on the new engine. The balance of 40 per cent is to be shared between the five smaller aero-engine manufacturers.

The companies signed an agreement in Munich last month on the division of technical responsibilities for the proposed development of the engine.

The three Japanese companies

and Rolls-Royce are already partners in the Rolls-Japan-BJ-500 engine programme and they are expected to contribute design and development expertise on the front part of the proposed new IAE 2500 engine, including the big fan and the compressor.

The clearance for Pratt & Whitney to collaborate on the programme would not signal the immediate start on the engine. This is dependent not just on a Justice Department go-ahead but also on approval of investment plans by the governments of the five nations involved, and on the growth of a market for the 150-seat aircraft which would use the proposed engine.

A British Government go-ahead for the venture would involve approval of a £200m programme by Rolls-Royce and its Japanese partners, as their contribution to the IAE 2500 programme.

Bonn chooses Veba for first sale of assets

BY JONATHAN CARR IN BONN

THE WEST German Government plans to sell to the public next January a big part of its stake in the diversified energy concern Veba, the country's highest industrial enterprise. The deal might bring Bonn DM 700m (\$385m).

The announcement yesterday marks the first step by the centre-right Government to fulfill its promise to put state holdings into private hands.

Dr Gerhard Stoltenberg, the Finance Minister, told a press conference that he would follow up the Veba sale with an overall plan next year for further denationalisation.

He emphasised that Bonn's eventual aim with Veba was to cut its present holding of 43.75 per cent to only 25 per cent, which was enough to secure influence on national energy policy matters.

In a first big move in that direction, the Government would cut its stake in January to 30 per cent by disposing of shares with a nominal value of DM 232m. At current market values, that would net Bonn about DM 700m.

Dr Stoltenberg emphasised that the January sale date had been chosen because a new government scheme to encourage people with lower incomes to invest in shares

was being introduced during that month.

It was intended that Veba shares would go to those buyers and to company employees.

The scheme has been approved by the Cabinet, but it also required the go-ahead by parliament. The Government, however, has a clear majority in both upper and lower houses.

The new plan is considered of great importance, politically and financially, for several reasons:

- Veba shares are highly attractive and the new sale might, it is felt, do much to encourage wider interest in the stock market in Germany.
- The group, with interests in atomic power, oil, natural gas and chemicals, had 1982 sales of DM 50.5bn and net profits of DM 453m. It has more than 700,000 shareholders, of which Bonn is by far the biggest.
- Dr Stoltenberg has pledged that the full sum obtained from the sale will be used to cut the Government's borrowing requirements, so far estimated at a net DM 37bn next year after DM 40bn this year.
- The move is felt bound to give a big morale boost to many in

Markets, Page 33

State raises offer to aid Krupp merger

BY JONATHAN CARR IN BONN

THE WEST German Government has made a new attempt to save the long discussed merger between the Thyssen and Krupp steel interests from collapse.

The Cabinet yesterday agreed to boost its bid offer for the merger from DM 300m to DM 500m (\$115m to \$119m) and gave the companies until next Wednesday to decide whether to accept.

Calling this Bonn's "final offer," Count Otto Lambsdorff, Economics Minister said no additional time for consideration was needed because arguments were by now well-known.

If the companies felt unable to go ahead despite the increase, other ways would have to be sought to help restructure the country's steel industry.

The DM 500m offer is still much less than half the sum Thyssen says it needs for the merger, to help

neutralise Krupp's debts. The fate of the plan thus remains open.

Count Lambsdorff, however, stressed that Thyssen and Krupp also stood to receive DM 1.5bn from a total of DM 3bn public sector aid promised for the whole steel industry earlier this year.

That sum would be in addition to the DM 500m being offered to help cover the costs of the merger, he said. He had the impression that in the public discussion of recent weeks the DM 3bn programme had been half forgotten.

The Thyssen-Krupp merger was one major element of a plan produced by independent experts in January to help the industry to cut capacity and restructure.

Bonn's readiness to put up still

Continued on Page 20

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EUROPEAN NEWS

French high-riser looks for return to high rates of growth

David Housego profiles the man widely tipped as France's next Prime Minister

HIGH on political experts' lists to be the next French prime minister when M. Pierre Mauroy steps down, is the other Pierre in the government — M. Berégovoy.

He is little known to the French public and even less abroad. But with the long-winded title of Minister of Social Affairs and National Solidarity, he is with M. Jacques Delors and M. Laurent Fabius — respectively Ministers of Finance and Industry — in charge of one of the three "super-ministries" that now coordinate domestic policy.

Both his seniority and his reputation as an heir apparent assure him of an important role at this weekend's (October 28-30) Socialist Party Congress which will be preoccupied with issues of employment, social protection and succession.

Son of an immigrant worker from the Ukraine, who has spent almost 40 years as a party official, he, along with other senior members of the government has accepted the need to adapt policies to circumstance. "Pragmatism is a great virtue in politics," he says. He also says "I do not feel myself embarrassed by being called a social democrat" which used to be a term of abuse amongst French socialists.

He shares with the left of the party an emphasis on the need to return to a higher rate of economic growth notwithstanding the present restrictive policies. "People will not accept zero growth," he says. "They want to push farther and faster."

In contrast to those who argue that the continuing growth in real terms of social welfare expenditure has a damaging effect on competitiveness, he believes that it has a beneficial impact in maintaining consumption and hence output. "What were the major principles behind the Beveridge Report (that laid the basis of the British welfare state)?" he asks.

His answer: "There were two. One was to redistribute wealth through welfare payments. But the other was to provide counter cyclical support to economic growth. The Beveridge report was written against the background that the absence of social welfare payments had

had a depressing effect on consumption and output in the 1930s."

It was this emphasis on the need to maintain higher growth that put him prior to the March devaluation of the franc amongst those close to President Mitterrand who favoured France pulling out of the EMS.

But M. Berégovoy does not equate expansionist policies with the financial laxity of which Socialists are often accused. He holds up as his intellectual mentor, Pierre Mendes-France, Prime Minister for under ten months in the 1950s but whom many on the French left regard as their father figure. "I worked with

Mendes-France," he says, "he was very rigorous but believed in expansion."

By contrast M. Berégovoy sees the great sin of the 1960s and 1970s as being to finance development out of inflation. In Britain's case, he says, it produced "stagflation" and then a complete breakdown.

M. Berégovoy's rise has been rapid. After being a discreet trouble-shooter for M. Mitterrand while in opposition—he negotiated the alliance with the Communists after 1975—the newly elected President appointed him to the key post of Secretary-General at the Elysee. As such he sieved virtually everything that passed

before the President's eyes.

He was made Minister of Social Security in 1982 when M. Mitterrand needed somebody who could cut back the deficit in the social security fund without angering the unions or a popular opinion tenacious of welfare benefits. His success in that job resulted in his being given the enlarged portfolio of Social Affairs in the March reshuffle which carried with it responsibility for employment and immigration as well as the informal status of being part of the triumvirate under M. Mauroy that effectively runs the administration.

A shy but warm and direct

personality, respected for his mastery of detail, he is much more at ease in conversation than on a public platform. Whether he would be M. Mitterrand's choice as Prime Minister would depend on whether the President's major need was to reassure the financial markets or to appease union and rank and file support. M. Berégovoy would fit most into the second category but helpful would be his reputation for ruthlessly pruning deficits.

He says that France cannot afford any further widening of its public sector deficits and thus that further decisions on industrial restructuring must be taken. He believes the key to avoiding major industrial unrest so far has been the government's emphasis on dialogue with the unions and to the priority it gives to retrenching. As to whether the social peace will continue, he says in English "wait and see".

Reinforcing what is seen by many as President Mitterrand's rash commitment to lower taxation as a proportion of GNP in the 1985 budget, the White Paper on Social Security which was widely acclaimed for its clarity in setting out the choices.

Having helped reduce the growth of social spending in real terms from an average of 6.7 per cent in recent years to about 3 per cent, M. Berégovoy does not think it is possible to go much lower. He does not believe in British or American type schemes of shifting the

—in the proportion of tax GNP can be achieved. One possibility he says would be to cut aids to industry by some Ffr 40bn while reducing the tax and social security payments industry has to bear by an equivalent amount; another would be to apply a means test on family allowances. Behind both proposals lies his belief that the government must get away from a system under which it unnecessarily duplicates its efforts by levying taxes on one hand and distributing assistance with the other. "I am a man of simple ideas," he adds.

M. Berégovoy's main task in the last months of the year is to push ahead with the proposed reform of the French social security system. He has organised for next month a round-table conference between government, employers and unions to discuss what options are open at a time when social security payments — in France over Ffr 100bn or more than the state budget — are out-running the growth of material output. To prepare the ground for it he published in June a White Paper on Social Security which was widely acclaimed for its clarity in setting out the choices.

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M. Pierre Berégovoy: not ashamed to be called a social democrat

burden of financing to private health insurance. He believes further savings can be made in hospital management. He wants to lighten the burden of social security payments on companies. He hopes his round table conference will put before Frenchmen the issues of how generous a social security system they want and how it should be financed. But "there are no miracle remedies," he says.

Coal Board aims to shut pits and shed jobs

FRANCE'S state-owned coal authority, Charbonnages de France, is seeking government approval for plans to close down uneconomic pits and reduce its workforce by "some thousands," writes David Housego.

The proposals have been presented privately to the Government as a result of its earlier decisions to freeze the level of financial assistance to the Coal Board while requiring it to eliminate its losses. Cdf expects to lose about Ffr 1bn (£83m) this year

in spite of receiving Ffr 6.5bn of state aid.

The Government's 1984 budget provides for subsidies to the Coal Board to be maintained at this year's level. On Cdf calculations this means a 10-15 per cent fall in real terms in subsidies available for coal extraction, after taking into account inflation and automatic increase in fixed charges such as pensions.

The proposed lay-offs are likely to be strongly contested by the Communist-led

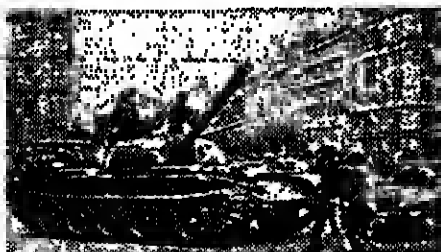
CGF union, which is the dominant among miners. There will also be an important test of the Government's readiness to approve industrial restructurings that involve substantial reductions in labour.

The Government is the more embarrassed in that on coming to power it confirmed the pre-electoral goal of the Socialist and Communist parties to raise coal production to 30m tonnes. Production last year was 19.9m tonnes and is expected

to fall this year to 18.5m tonnes.

Officials concede privately that output could eventually fall below 15m tonnes if approval is given to close uneconomic pits from next year. The government is unlikely to give its decision until the Coal Board's budget for next year comes before the National Assembly in mid-November when it will face challenges from Communist deputies over the clampdown on allocation to Cdf.

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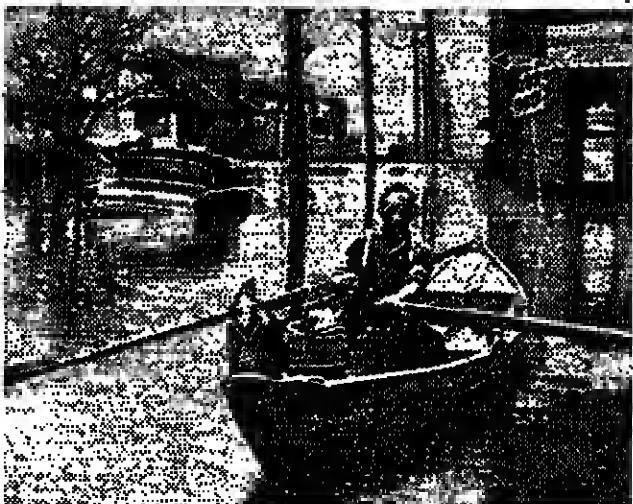
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Export with confidence.



Portugal's current account deficit declines sharply

BY DIANA SMITH IN LISBON

PORTUGAL'S current account on the balance of payments improved strongly in the first half of this year, according to Bank of Portugal officials. The picture for the third quarter is better still.

The former centre-right coalition Government headed by Sr Francisco Balsemão can take credit for a drop in the balance of payments deficit to \$702m (£465m) by June, against \$1.17bn (£730m) a year earlier, and a drop in the visible trade deficit to \$395m against \$1.38bn for the first half of 1982.

The smaller trade deficit reflects lower imports in the first half when the former administration delayed the granting of import licences. While imports totalled \$2.35bn in the first half of last year, they were only \$2bn this year. Exports, meanwhile, rose from \$974m to \$1.17bn despite difficult market conditions.

Third quarter figures for this year are still being collated, but senior officials at the Bank of Portugal reckon that the austerity programme enforced by

Sr Mario Soares's Socialist Social Democrat Government on trade and foreign borrowing will produce a current account deficit by the end of the year below the \$2bn target set by the International Monetary Fund. Portugal had its worst current account deficit ever in 1982 of \$3.2bn.

Defending his tough economic policies in Parliament against challenges by Communist deputies, Sr Ermão Lopes, the Finance Minister, maintained that emergency austerity policies must continue until the end of 1984. By mid-year, however, the Government will reveal plans to modernise and expand the economy.

Portugal's development, Sr Lopes said, calls for controlled liberalisation — which has already begun — of the economy's institutional framework, technological advances that greatly improve productivity and top-bottom reforms in production, especially agriculture, whose present situation is the worst obstacle to long-range development.

Oil consortium may offer Dublin early output deal

BY BRENDAN KEENAN IN DUBLIN

THE CONSORTIUM which has discovered oil off the south coast of Ireland may propose a scheme for early production before the exact size of the field is known if the Government delays taking up its entitlement to 50 per cent of the output. This follows a recent meeting in London of the equal partners in the discovery — Gulf Oil, Unionoil and Atlantic Resources.

Gulf, the operator, is due to drill a second well beside the discovery well in Block 48/9 which flowed at around 10,000 barrels per day. Results from the well are expected early next year. If they are positive, it might be possible to produce up to twice Ireland's daily oil needs from the two wells.

Such a proposal would have political and economic attractions for the Government. The alternative is to drill a number of appraisal wells to establish the exact size of the field and this could mean production would not begin before 1986.

Early production would also help the Irish partner in the

consortium, Atlantic Resources, which otherwise might have difficulty funding its share of the cost of appraisal wells. Gulf, too, is short of crude oil supplies of its own.

Against this the Government would have to weigh the consequences of postponing its right to 50 per cent participation and setting, in the meantime, for tax and royalties amounting to about 30 per cent of the value of production. The idea is that the Government would be entitled to all the value of the second 50 per cent produced from the field.

It is suggested in the consortium that if the Government goes from the beginning for its full take of more than 60 per cent, further exploration could be discouraged.

The Government is understood to have decided to provide no more funds for the controversial airport being built near the Marian shrine at Knock, Co Mayo. Next month's government estimates are likely to provide only several thousand pounds to complete existing contracts.

Kadar arrives in Warsaw for two-day visit

By Christopher Bobinski in Warsaw

MR JANOS KADAR, the Hungarian leader, arrived in Warsaw yesterday for two days of talks. His visit, and that last August of President Erich Honecker, of East Germany, signal Poland's return to the Soviet bloc fold after what were seen as the deviations of the Solidarity period.

The Hungarian's visit, however, has a special significance for the Polish leaders. They have felt, right from the imposition of martial law in December 1981, that his success in regaining internal and external respectability after the crushing of the 1956 uprising provides a similar hope for them.

Significantly, it precedes a visit by Mr Gustav Husak, the Czechoslovak leader, despite that country's greater economic importance to Poland, and reflects the continuing chill in relations between Prague and Warsaw.

Fiat launches 'gearbox of the future'

By Stuart Marshall

A VERSION of the Fiat Uno car with a new type of continuously variable transmission (CVT) will go into production towards the middle of next year.

Fiat sees the CVT, in which it has already invested about \$50m, not simply as an alternative to conventional automatic transmissions but as "the transmission of the future".

Patents and design of the CVT are owned by van Doorne Transaxle of the Netherlands, a company in which Fiat has a 34 per cent shareholding. Borg-Warner of the U.S. has 24 per cent, Dutch Volvo 40 per cent, with the remainder in the hands of the Dutch Government.

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EUROPEAN NEWS

Pressure for EEC reform increases

By Paul Chiosseright in Luxembourg

AGREEMENT ON key measures to remove barriers to trade within the EEC continued to elude the ten community members at a meeting of trade ministers in Luxembourg yesterday.

But momentum towards reform has built up and Mr Paul Chiosseright, the UK Trade Minister, said, "There is a better than even chance of yielding something before or at Athens."

The next EEC summit will be held in Athens during December. It is hoped that new measures will be taken to reinvigorate the community. They would include elimination of non-tariff barriers to trade within the EEC.

Before the Athens meeting it is expected that the trade ministers will meet again.

Significantly, France yesterday dropped objections to the technical discussion of 21 draft directives establishing technical standards for a range of products from cars to permissible levels for noise made by lawn mowers.

The establishment of common EEC standards would mean that countries outside the community wishing to supply the market would have easy access, once their products met the required standard. This implies a loss of national control over imports. The French have not been prepared to entertain this, especially for cars and measuring instruments.

West Germany cuts current account deficit to \$230m

By JONATHAN CARR IN BONN

WEST GERMANY sharply cut its current account deficit last month compared with August, but did not emerge completely from the red as it did in September 1982.

The federal statistical office reported that the current account deficit totalled DM 600m (\$230m) in September, compared with a shortfall of DM 3.4bn in August and a surplus of just DM 7m a year earlier.

The surplus on visible trade rose last month to DM 3.6bn after DM 2.5bn in August, but remained well down on the surplus of DM 5.2bn in 1982.

Despite the slightly less favourable September figure, it remains

likely that the current account surplus for the year as a whole will exceed the 1982 figure of DM 8.5bn.

In the first nine months, the visible trade surplus has totalled only DM 30.4bn, compared with DM 36bn in the same period of last year.

On the other hand, Germany's traditional deficit on "invisibles" - like tourism and foreign workers' payments to their homelands - has been cut. The result is a cumulative current account deficit in January-September of only DM 500m compared with one of DM 3.5bn a year earlier. The winter months are traditionally ones of marked current account surplus.

Daimler warns on hours reduction

By John Davies in Frankfurt

A SHORTER working week would damage West Germany's ability to compete in world markets, according to Dr Gerhard Prinz, chief executive of Daimler-Benz, the car and truck maker.

He said yesterday that the country's competitiveness had already deteriorated in the last 10 years and jobs had been lost as a result, especially to the Japanese.

Dr Prinz, addressing an international economic forum, was in effect cautioning against the demands of IG Metall, the 2.5m strong metal union, for a reduction in the working week from 40 to 35 hours.

The union is expected to meet employers in December to put its case and has alerted members to prepare for a hard struggle, possibly involving strikes and lock-outs.

Although the union has not fully formulated its strategy, there is speculation that it may single out the more successful car makers as pressure points if it calls stoppages in the new year.

At this stage, the union, employers and some government ministers are engaged in a war of rhetoric and the course of the conflict is unpredictable.

Militant union activists have been spurring the IG Metall leadership into an ever harder position. But the outcome of the struggle is likely to depend on complex manoeuvring involving other issues, such as the level of wage rises and earlier retirement.

Denmark's shortfall on foreign trade worsens

By CHRISTOPHER VAN BERGEN IN COPENHAGEN

DENMARK'S foreign trade deficit rose sharply in September to a provisional DKr 1.05bn (\$112m), according to the Government Statistics Bureau.

September's deficit compared with a revised DKr 400m deficit in August and a DKr 248m shortfall in September last year. Danish imports rose to DKr 14.13bn in September from a revised DKr 11.93bn in August, while exports rose to DKr 13.08bn against DKr 11.53bn in August.

The Danish national bank yesterday announced a cut in the discount

or bank rate from 7.5 per cent to 7 per cent effective today, the lowest rate since October 1978.

The Danish central bank said that the move followed positive reactions in currency and stock markets to the 13-month-old Conservative-Liberal minority Government's agreement with opposition parties on Monday to DKr 7.85bn cuts in the state budget for 1984.

The Danish bank rate has now been cut four times within the past months. In February 1980, when the country had a Social Democratic government, the rate reached a record 13 per cent.

Recession places extra burden on minorities

By RAYMOND HUGHES, LAW COURTS CORRESPONDENT, RECENTLY IN MADEIRA

MIGRANT workers and ethnic minorities throughout Western Europe have failed to achieve the human rights guaranteed to them by international conventions, according to a conference in Madeira held under the auspices of the Council of Europe.

The conference was attended by 200 parliamentarians, government officials, lawyers, academics, representatives of non-governmental organisations and immigrant and refugee communities.

They were told that unemployment, with its inevitable social repercussions, has increased the problems of immigrants trying to improve their status and security in their host countries.

The reaction of several European states faced with recession has been to impose new restrictions on the admission and residence of aliens. This has led ethnic minorities to detect increasing discrimination in the policies and practices applied to them.

They were told that dissatisfaction with the lack, or inadequacy, of national laws to protect them was prompting an increasing number of foreign residents to turn to the European Commission on Human Rights in Strasbourg for help.

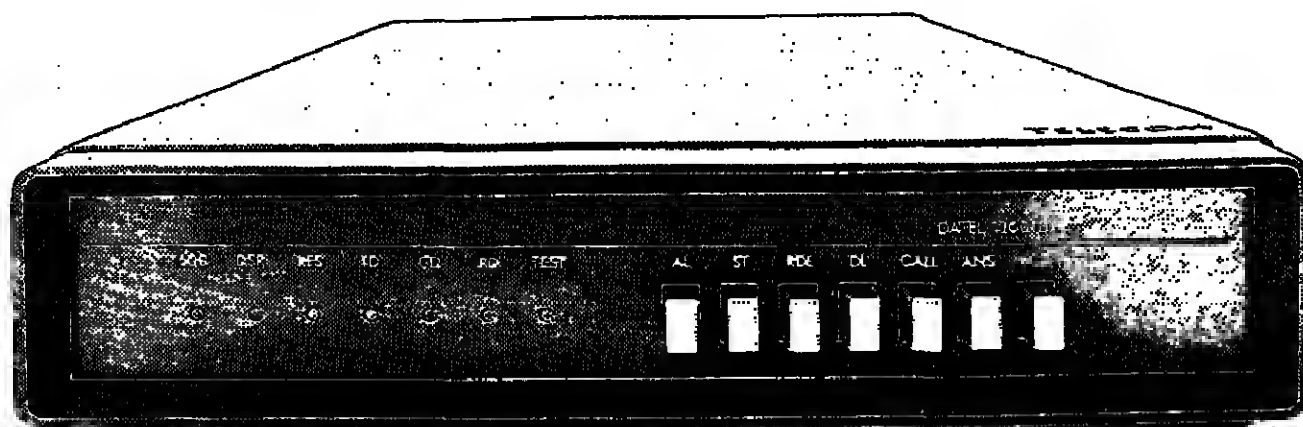
Last year, 24 per cent of applications filed with the Commission came from foreign residents, compared with an average of 7.7 per cent between 1978 and 1981.

Professor Richard Flender, of King's College, London, told the

gathering that recession had struck Western Europe at a time when there was an unusually large number of migrant workers.

Over the past three decades, about 15m had come in as a result of post-war labour shortages, the exclusion of ethnic minorities from former dependencies and a "revolution" in transport, making movements between countries far easier.

That figure, he said, did not include first generation immigrants born in the host countries.



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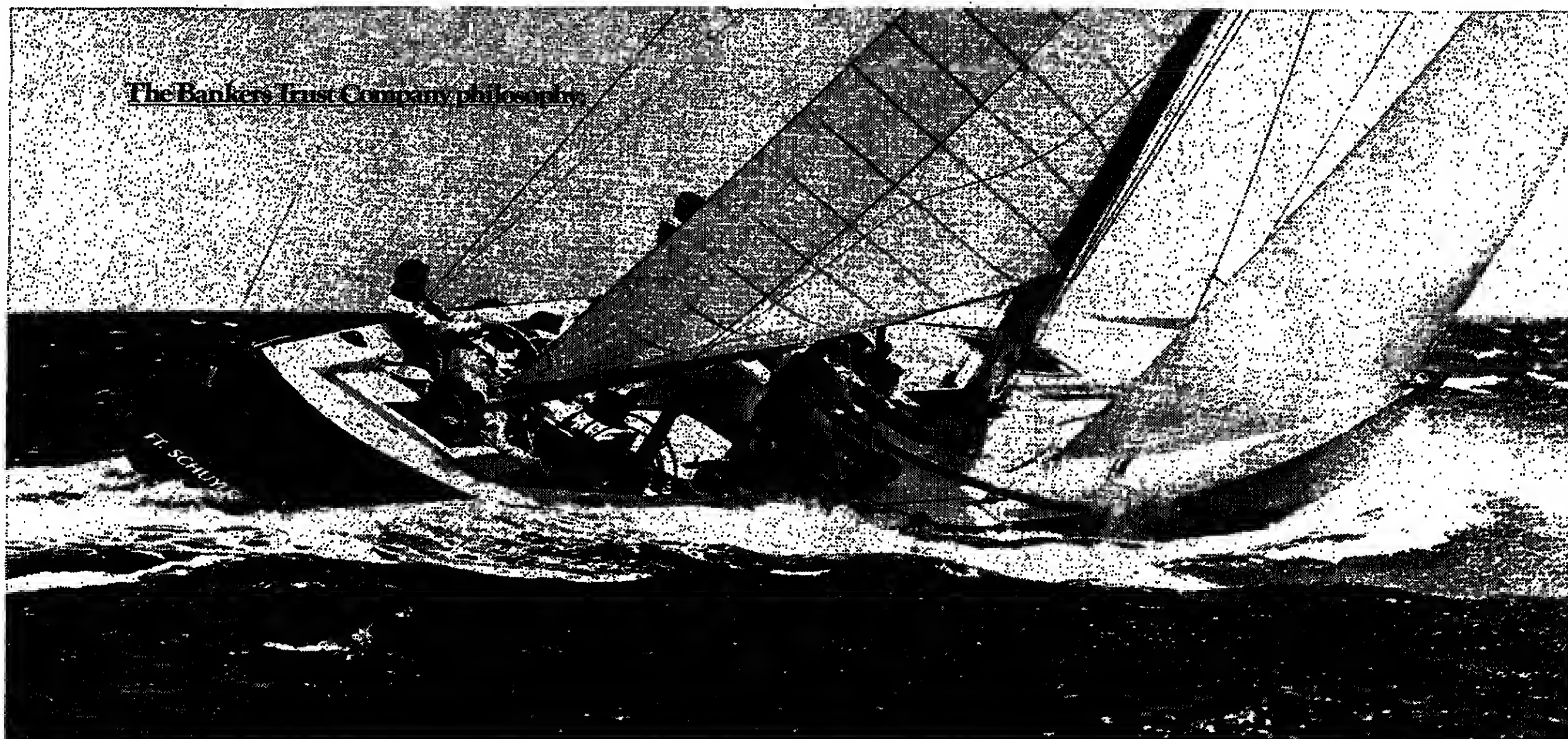
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THE INVASION OF GRENADA

USSR and China unite in protest against 'violation'

BY ANTHONY ROBINSON

THE SOVIET Union and China found a rare convergence of views yesterday as both strongly condemned the U.S.-led invasion of Grenada, echoed by strong criticism in communist media throughout the Soviet bloc.

In Peking, a Chinese foreign ministry spokesman condemned the invasion as a "flagrant violation of the UN Charter and of normal relations between states." China expressed its "strong condemnation" and called for "immediate withdrawal of troops."

An official Soviet Government statement carried by Tass said "the Soviet Union firmly condemns the U.S. aggression against Grenada and stigmatises it as a crime against peace and humanity."

The statement added that "the bandit attack on Grenada shows with total clarity the danger posed to the cause of peace and the freedom of peoples by the course pursued in international affairs by the present administration."

Western diplomats in Moscow expect a prolonged propaganda barrage over the next few weeks supporting its claim that

the Reagan Administration was aiming at global military security. It is also expected to seize on hostile reactions by many Nato countries, including the UK, where the invasion has cast doubt on the wisdom of relying on an "American finger" on the trigger of Cruise and Pershing missiles about to be installed in Western Europe.

Diplomats added that the invasion has come at an ideal time for the Soviet leaders. It will both shift the spotlight from Moscow's own recent embarrassment over the shooting down of the South Korean airliner and put the U.S. firmly on the defensive and strengthen opposition to the deployment of new U.S. missiles in western Europe.

The Polish Government, which has also been smarting for months over U.S. sanctions and criticism of the military regime, also condemned the U.S. action as "another proof of the policy of strength, breach of the generally binding norms of international relations and violation of the sovereignty and independence of other nations."

Castro says victory is pyrrhic

By Camilo James in Kingston

Dr Fidel Castro, the Cuban President, has said the U.S. will gain nothing more than a pyrrhic "victory" in the current invasion of Grenada.

Speaking in Havana, Dr Castro said he was twice asked by General Hudson Austin, the Grenadian army commander who took over the island in a bloody coup week ago, for reinforcements to fight off an impending invasion.

The Cuban leader said he refused as he could not commit support to a government which had taken over after the death of Mr Maurice Bishop, the Grenadian Prime Minister who was murdered by the army.

He said also that Cuba would not hope to compete with the military might of the U.S. The Cuban President said there were more than 700 Cubans in Grenada and 40 of these were military advisers. They had been given guns by Mr Bishop to defend themselves in case of an invasion.

The Cubans were told Dr Castro said that they should use the arms only to defend themselves. Describing the invasion as "error" by the U.S. Dr Castro said he was told by the Americans of the move after it had started and that it would have been "dishonourable" to withdraw the Cubans from Grenada at that stage.

Mr Tom Adams, the Prime Minister of Barbados, one of the Caribbean countries with troops in Grenada, said he was surprised at the British attitude to the invasion. Mr Adams said he was astonished by the British claim to have known of the invasion only when it had started.

"I personally communicated through the usual diplomatic channels some time ago that the organisation of Eastern Caribbean States would be proceeding with action. The organisation took the decision last Friday. It would have been communicated over the weekend," Mr Adams said.

Mr Adams, in northern South America, has asked the Cuban Ambassador to Havana, and is downgrading the level of diplomatic ties with Havana.

Nicaragua fears attack

By Tim Coone in Managua

The U.S. invasion of Grenada has raised fears in Managua that direct military action by troops of other countries in the region and even the U.S. may attack Nicaragua.

Mr Daniel Ortega, the head of the Nicaraguan junta, addressing a rally of tens of thousands of Nicaraguans protesting at the Grenada invasion, said that the Nicaraguan people "now more than ever" must be prepared to defend the country.

He said that a meeting of military leaders of Honduras, El Salvador and Guatemala was taking place in Honduras at the same time as the invasion of Grenada under the auspices of the Central American Defence Council (Comecar) "to agree concrete plans for an attack against Nicaragua."

Mr Ortega claimed that the CIA was planning to carry out attacks against economic targets in Honduras and Costa Rica which would then be used as a pretext for an attack against the country.

Americans indifferent to outcry in Britain

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

THE OUTCRY in Britain over the Grenada invasion is not a factor that has so far weighed heavily with the Reagan Administration—still less with the general American public, whose prime concern is with potential U.S. casualties.

President Ronald Reagan would doubtless have welcomed Mrs Thatcher's support. But the UK is not regarded in Washington as an ally whose backing is indispensable when over-riding U.S. national interests are at stake, as Mr Reagan believes them to be in the Caribbean and Central America.

As Mr George Shultz, the U.S. State Secretary, tactfully puts it, "We are always impressed by Mrs Thatcher's views, but we do not always agree with them." If there is a vestige of the special relationship left under the Reagan Administration, it lies in the similarity of the two leaders' economic and strategic policies, and particularly their general approach to the Soviet Union.

This does not, however, necessarily translate into any commitment to joint action. The American attitude on the Falklands, and Mr Reagan's sanctions against the Soviet gas pipeline, clearly demonstrated. The Reagan administration only narrowly, and belatedly, decided to come out in support of Britain on the Falklands and there were

many in Washington who thought, and still think, that a policy of U.S. neutrality would have better suited U.S. interests in its own hemisphere.

Hardliners like Mrs Jeane Kirkpatrick, the Right-wing U.S. ambassador to the United Nations, would almost certainly have preferred to see the U.S. back Argentina. With the decline of the old eastern intellectual establishment in the U.S., there is no longer an instinctive sentiment in Washington that ties with Britain, or the rest of Western Europe, automatically come first.

That is not to say that Mr Reagan does not value the Atlantic Alliance. He does. But his responsibilities as leader of the alliance do not supersede his more fundamental responsibility, as he sees it, to put U.S. interests first.

It is true that some Washington officials, especially in the "more pro-European" State Department, are concerned over the impact that the latest turn of events may have on alliance cohesion. They acknowledge that the invasion may be used as a further argument against the deployment of new U.S. nuclear missiles in Europe by the missile opponents.

They accept, too, that particularly in Britain, there is concern about U.S. control over the missiles and that a "trigger-happy" image of Mr Reagan can

only make the issue more sensitive. The fact remains, however, that these were not major considerations—rightly or wrongly—in the decision to intervene in Grenada.

For the moment, the administration is sticking publicly to its original line that the invasion was necessary to protect American citizens and restore law and order and democracy. That is an almost verbatim repetition of the justification used by President Lyndon Johnson when he sent US marines into the Dominican Republic in 1965.

Mr Johnson later admitted that his main motive had been to forestall a Communist take-over that risked turning the country into "another Cuba." And right up to the invasion, Mr Reagan has made no secret of the fact that he had similar fears about Grenada.

In March, Mr Reagan said that "the defence of the Caribbean and Central America against Marxist-Leninist take-over is vital to our national security." He pounded home the point in a specific reference to Grenada, the world's largest nutmeg producer. It is not nutmeg that is at stake in the Caribbean and Central America, it is U.S. national security.

Mr Reagan and other members of his administration have focused particular attention on the island's new 10,000 ft run-



way which they believe is intended to be a staging-post for Soviet military aircraft flying to Central America.

There is little doubt that Mr Reagan would have long welcomed an excuse to do something about it. What happened on Grenada last week fortuitously provided just such an opportunity.

It seems clear, and Mr Shultz has all but confirmed it, that the administration was seriously concerned at a possible replay of the Iranian hostages affair. Mr Reagan also almost certainly felt that he could not afford to

risk losing more American lives so soon after the death of so many marines in Beirut.

It is also true that the concerns of the neighbouring islands were real—as was amply demonstrated by their readiness to issue a formal request for U.S. help and contribute to the invasion force. To Mr Reagan, it was a chance not to be missed.

What it does not mean, as seen from Washington, is that Mr Reagan is more likely to launch Cruise missiles against the Soviet Union from Western Europe.

Islands which have been battleground for 500 years

BY OUR FOREIGN STAFF

THE GREAT arc of the Caribbean islands reaching from the tip of Florida to the coast of South America has been fought over by outsiders since Columbus landed his first Western hemisphere landfall there in 1492. The U.S. invasion of Grenada, with the support of six Caribbean states, is only the latest in a series of conquests and invasions to achieve influence in the region.

In the 16th to 19th centuries Spaniards, English, French and Dutch struggled for bases and trading advantage in the myriad isles and islets. The U.S. entered the scene in 1898 when, in a brief war, it wrested control over Cuba from the Spanish crown. The island became a U.S. client state and remained so until 1959 when General Fidel Castro overthrew the corrupt Batista regime.

Ever since, Gen Castro has

remained the Americans' bete noire.

Fears that Grenada would ally itself to the Cuban, and thus the Russian, orbit have haunted Washington.

President Reagan's motives in ordering the invasion of Grenada were complex; but in the context of the region he was reasserting an unwritten claim to have the ultimate say in what the U.S. considers its own backyard.

The political fragmentation of the Caribbean has prevented the evolution of an indigenous counterweight to external interference. Caricom alone consists of 13 member states, all former British colonies. To that one as to add the remnants of other former empires, such as Martinique and Guadeloupe, which are governed as French departments; the formerly Dutch Surinam and several others.

Caricom is the most important in the present context because both Grenada and the states supporting the U.S. invasion are members. Caricom is all that is left of the British intention to set up a West Indian federation when the colonial power withdrew. But the title of community greatly overstates the degree of unity achieved.

The community is supposed to be an area of free trade. But the achievement of this objective has been hampered by a dispute surrounding Jamaica's manipulated exchange rate.

The smaller, eastern Caribbean islands have formed their own organisation within Caricom in order to be able to stand up to the larger members. The arrangements include a currency union, but its functioning is impeded by Guyana's arrears within the joint clearing system.

In political terms, too, Caricom is less than united. Of the Big Three—Barbados, Dominica, Trinidad and Tobago—the last has distanced itself from the invasion, though its Government has not hidden its dislike of the un-Parliamentary regimes that have been in power on Grenada since the late 1970s.

It is a remarkable fact that in the Caribbean the Westminster system of parliamentary government should have lasted as well as it has done: of the Caricom states, only Grenada has been run without a parliament. Even in Guyana elections are held, though the results have a noncommittal way of going Mr Burnham's way.

Most of the Caricom states have withstood Cuban infiltration or what passes for it. Cuban workers, advisers and military personnel have been reported from Grenada and Guyana—though it is worth noting that

the construction crews on Grenada were working on a airport financed in part from the West. Cubans are also active in formerly Dutch Surinam. Jamaica has thrown out small groups that were there formerly.

These signs of convergence are insufficient to give Caricom strong impetus. Local nationalists among this collection of medium-sized, small and tiny islands are too preoccupied with economic diversities too great. The world recession has further diminished the ability of these states to be masters of their own region. Their main breadwinners include alumina, bauxite and tourism, all of which have suffered badly from recession; sugar which has suffered from agricultural protection everywhere; and bananas which have been ravaged by hurricanes. Both economically and politically the region will have to continue heading to the winds.

OTHER AMERICAN NEWS

House approves \$10.3bn spending cuts

BY STEWART FLEMING IN WASHINGTON

THE HOUSE OF Representatives has approved a \$10.3bn programme of spending cuts over the next three years bringing to a virtual conclusion the spending side of its budget deficit reducing programme.

The House has yet to take up the issues raised by the \$7.3bn of proposed tax increases over three years which Congress set as its revenue raising target earlier in the year. The tax increases would also be spread over a three year period.

The move by the House was dismissed by Republicans as an ad hoc response to the problem created by the prospect of budget deficits of some

\$200bn a year over the next few years. The Democratic response however is that so far this is the only effective action that has been taken in Congress, inadequate as it may be.

The outlook for effective measures to reduce the prospective deficits remains clouded. The Senate has yet to draw up its own package of spending and tax measures to achieve the goal which Congress set itself of raising \$85bn over the next three years. Until it does even the measures approved by the House of Representatives yesterday cannot come into effect.

Some movement on the Senate side is anticipated soon, but

ever. There are as yet no confirmed reports that Senator Robert Dole, chairman of the Senate Finance Committee, is on the verge of introducing a major package aimed at cutting the budget in fiscal 1984 and the two subsequent years.

But there are profound reservations in both houses of Congress about whether there is any real prospect of pushing through measures to raise taxes by \$73bn over the next three years, the budget cutting which would account for the lions share of the programme.

With Congressional and Presidential election approaching Congress is thought to be un-

likely to undertake such a potentially unpopular step without leadership from the White House.

The White House, for its part, has not yet decided where its priorities lie. There is abundant evidence of unease amongst Democrats about the danger of the deficits choking off the economic expansion late next year as private and public credit demands clash. But there is strong opposition within the Administration to any initiatives which would raise taxes, especially if this was to reduce the deficit. It is for Congress to cut into the spending programmes in the social security sphere which the White House wants.

Peru plans to defer debt

By Peter Montagna, Buenos Aires Correspondent

PERU WILL have to reschedule a further \$800m of its medium- and long-term debt maturing between April next year and April 1985, Sr Carlos Rodriguez Pastor, Economy Minister, said in Lima.

About half the debt is owed to commercial banks and the rest to foreign governments, he said. As this year Peru will also have to extend about \$20m in short-term debt falling due in 1984.

But bankers say that agreement on next year's rescheduling will have to wait until Peru has reached an understanding with the International Monetary Fund on a new economic programme.

Assets ruling

THE U.S. Internal Revenue Service (IRS) was "unquestionably reasonable" in its attempts to seize \$50.6m in assets from Claudio Almonacid, the U.S. commodity trading firm which was formerly part of the Swiss-based Marc Rich and Co AG group, a U.S. Federal Court judge has ruled, writes Paul Taylor in New York.

Many Argentines have warned to Sr Alfonsín's outspoken approach to military and union reform as the best chance the country has of breaking the cycle of ineffective civilian government followed by military coup which has dogged the country for most of its recent history. His defence of human rights—he has promised an investigation into past violations—has attracted the youth vote.

The Radical economic programme, in its commitment to a mixed economy with a greater role for the state in planning, is virtually indistinguishable from that of the Peronists. The Radicals have a moderate approach to the foreign debt question, although they do insist on better terms from the bankers.

Sr Alfonsín has also spoken boldly of housing and education projects and creating job opportunities and curbing inflation through a pricing and incomes policy. But his problem remains that of covering the enormous emotional distance which has traditionally separated his party from the working class.

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Alfonsín... leading Radical candidate

Jimmy Burns in Buenos Aires on the Peronists' electoral rivals

Radicals give Argentines a choice

EVEN IF the pundits are proved right and he loses in the Argentine elections on Sunday, Sr Raúl Alfonsín, the candidate of the Radical Party, will almost certainly be able to claim a historic victory.

The paradox is explained by undoubted evidence suggesting that the Radical Party, thanks to Sr Alfonsín, has emerged as a viable political alternative in Argentina after nearly half a century of political dominance by the party of General Juan Peron.

Yesterday nearly half a million people gathered in the centre of Buenos Aires in the most impressive rally in Radical memory and one of the largest street demonstrations in seven years of military rule. Sr Alfonsín's last public rally in the city in December—when he officially announced that he was running for the presidency—drew a crowd of only 30,000 people. During the country's last election campaign in 1973 the then Radical candidate, Sr Ricardo Balbín, drew crowds of more than 17,000 before losing by a humiliating 24.4 per cent against the Peronists' 61.8 per cent.

It used to be said that the Peronists were the only ones capable of manipulating the masses and that the Radicals were a somewhat nebulous middle of the road party, strong on rhetoric but poor in their capacity to stir popular emotions and to apply practical programmes.

But during the campaign Sr Alfonsín has managed to

explore even enemy country with the confidence of someone who has lived there all his life.

The Radicals undoubtedly owe much of the growth in their popularity to the personality of their leader. Ever since he won the party convention last June the Alfonsín phenomenon has been widely viewed as something fundamentally new in local politics. Here is a man with charisma who has nevertheless insisted on emphasising policies over the cult of personality.

The cynics claim that Sr Alfonsín is a master of electoral trickery. His campaign has certainly borne a striking resemblance to a U.S. Primary, complete with balloons, fireworks, pretty women and general razzamatazz. But Sr Alfonsín has distinguished himself in one important respect from his rivals. He has not embodied what certainly has been a U.S. Primary: an obsessive and some would say fatal attachment to the past.

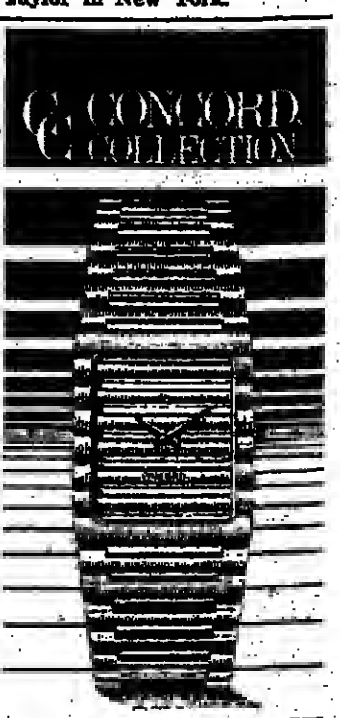
This is arguably a point in his favour after seven years during which Argentines have been ruled by the sheer institutional weight of the armed forces and the escapism of the Peronist mystique.

Sr Alfonsín has no real political past. The left of centre faction which he formed in 1972 in protest against what he saw as the woolly policies of the party leadership effectively exiled him from the main-

stream of politics until last year. He was never given a party post nor elected to parliament. More recently this has proved an asset, as the bulk of the political establishment figures has been discredited in the public eye as collaborators of the military regime.

For the past seven years, Sr Alfonsín has worked behind the scenes as a lawyer interceding for people arrested by the authorities and signing several documents accusing the Government of human rights violations.

Among the middle class Sr Alfonsín has been consolidating his support by default and has



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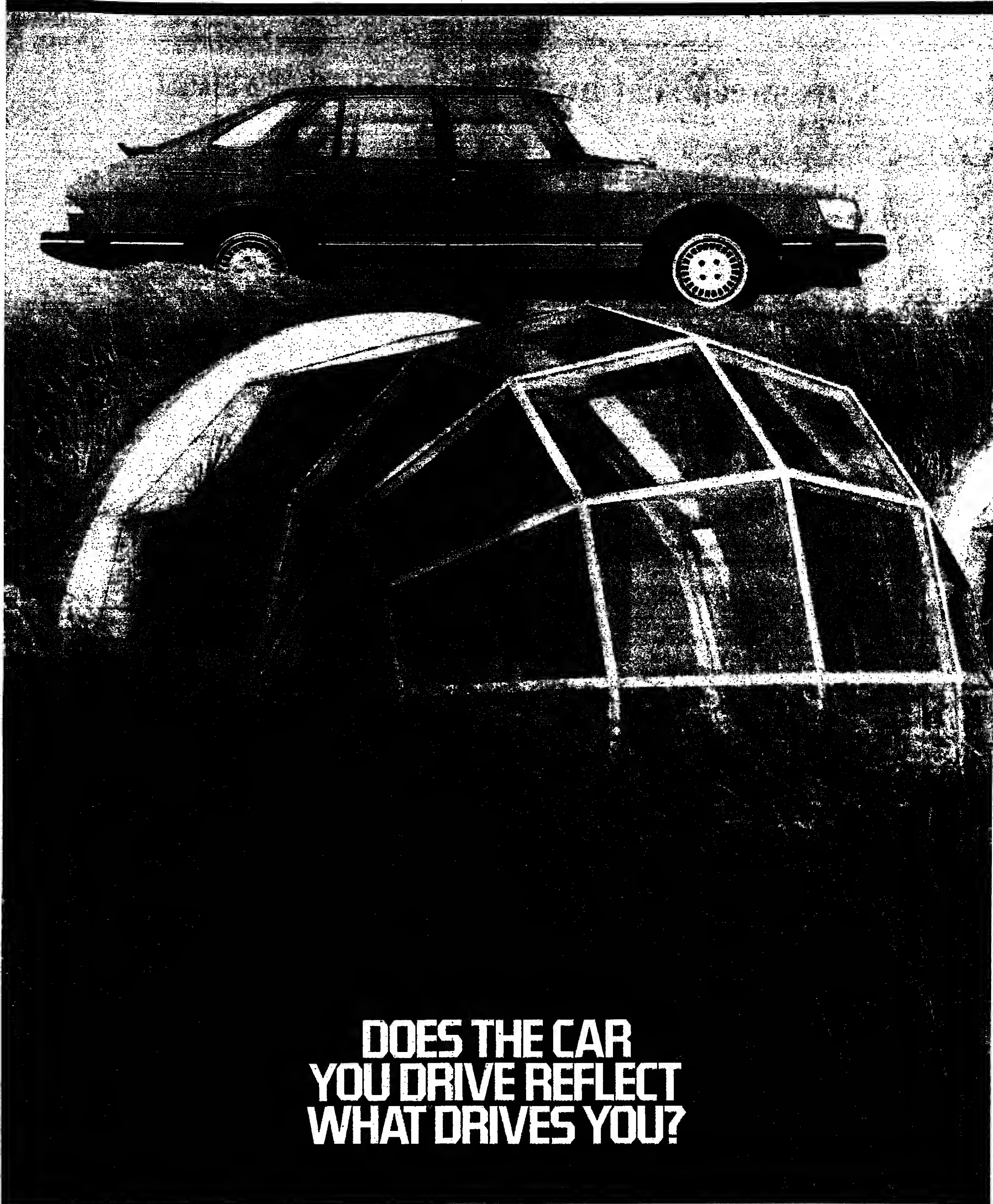
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By now, you should have a clear picture of who buys a Saab and what is the driving force behind them.

Could it be a reflection of you?

SAAB APC TURBO

TECHNOLOGY

MICROCHIPS PUT TO WORK IN CLEANING COAL FIRED BOILERS

How micros sweep soot away

BY MARK MEREDITH, SCOTTISH CORRESPONDENT

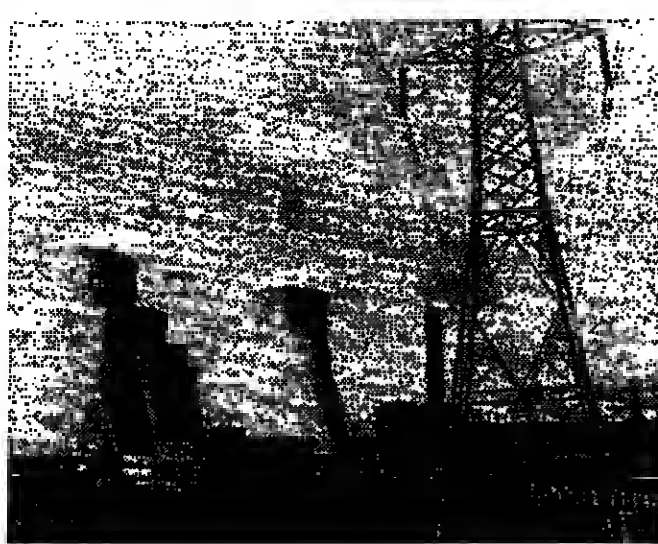
LIKE A PINCH of snuff to clear the head, the innards of coal-fired boilers regularly need to be blasted clean of soot which clings to the pipes carrying water being turned into steam for power.

Sootblowing is a purgative process in which thermal lances blow steam, or sometimes hot air, at parts of the boiler and increase efficiency by up to 10 per cent. But carrying out this process for a boiler producing between 300 and 500MW of the kind used in large coal-fired power stations performed while the boiler is under load—takes on near-comic proportions in its complexity.

There can be between 100 and 150 thermal lances controlled either by hand-turned or electrically powered valves. Part of the boiler is cleared on one shift of workers and then another shift takes over and turns off one set of valves to activate another set. Which tap is on and which off can tax the memory of the most accomplished foreman. He will probably hang a tag on the faulty valve as a reminder.

Sootblowing, seen from its control side, is one of those blindingly obvious and straightforward applications for microelectronics which it seems are only just coming into regular production.

Seel, a Scottish company



Cleaning coal-fired boilers can require up to 150 thermal lances.

specialising in microprocessor applications to industry, has recently started to export a control system for sootblowing after a successful trial at the Cockermouth power station of the South of Scotland Electricity Board near Edinburgh.

Under director Dr Derek Pringle and Dr Alan Erasmus, its technical director, Seel

worked out a control system in association with Clydeblowers, a family company in the west of Scotland, which supplies the various types of thermal lances built into boilers.

A control and monitoring system, based on sensors and switches, allows the boiler operator to know the state of the sootblowing process at any

one time. He can plan the entire purging process, spot faults, find out the best way around them, and activate the thermal lances from a central console equipped with video display terminal.

A software programme collates all the information and the procedures as well as alarms. Faulty sootblowers can bend or break and damage the inside of the boilers if they are not kept cooler than the internal temperatures of the boilers by steam.

Thermal lances are often retracted by electric motors from the inside of the boiler after use.

The system is still semi-automatic in as much as the operator must activate the sootblowers from the control panel but a simple extension of the software programme could make the seven-to-eight-hour process completely automatic, according to Seel directors.

Seel and Clydeblowers have just exported one of their systems to Spain and foresees a slow but steady market with the revival for coal in power generation. About 60 per cent of the equipment is destined for export.

For more information contact: Seel, Young Square, Brunel Industrial Park, Livingston, West Lothian EH54 9BJ.

PRINTING AUTOMATION

Cheap books by chip control

Machinery (SHM), is a Bristol-based company making paper and packaging machinery. It helped put the paperback books business on an expansion path in the 1960s by developing printing presses which produced books more cheaply, using rubber printing plates and a special low-cost inking system.

A subsidiary of the DRG group, it has been a major force in the book production business ever since, manufacturing high grade presses and associated machinery which are exported all over the world. These days, some 70 per cent of UK and U.S. paperbacks are produced using SHM equipment.

In a potentially significant new development, the company recently supplied two new integrated book printing systems to Europe's largest offset printer, Mohndruck Graphische Betriebe, part of the Bertelsmann group, which promises ultimately to create another important change in the process and costs of book printing.

In essence, SHM has harnessed the microchip to create a flexible book printing system in which paper is fed in at one end of the production line and the complete paperback books emerge at the other, packaged and ready for despatch to distributors.

In the case of hard cover books, typically for book club

editions, the system produces book blocks in a similar manner, though casing with hard covers is carried out afterwards.

The new system was initially designed and patented by SHM with a view to satisfying the production requirements of popular, big-selling books involving high volume runs. Producing 10,000 paperback books or 7,000 hard cover books an hour, it is achieving an overall saving in manufacturing costs of some 20 per cent, compared with conventional off-line printing and separate binding. Unlike other in-line systems produced to date, the new SHM system also enables the size and the width of the book to be varied and the purchaser to choose between either flexographic or web-offset printing.

But even more significantly, Mohndruck has found that the flexibility and cost saving of the system are such that it is also proving economical to use it to produce books involving a print order of as few as 7,000 copies.

The savings arise principally from a sharp reduction in the amount of wasted paper, from lower storage and handling costs, and from a marked reduction in manning.

The traditional method of producing books in sections and binding gives rise to a significant amount of waste paper. This is because to ensure ending up with the required number of perfect copies, an excess number of each section is printed.

to avoid the even higher cost of having to set up particular section plates on a press a second time because of imperfections in the first run.

The new SHM system not only eliminates the waste of "overs" and "unders," as they are called, but also reckons to eliminate the danger of missing pages. At the same time, the system automatically throws aside those copies affected by splices in the paper.

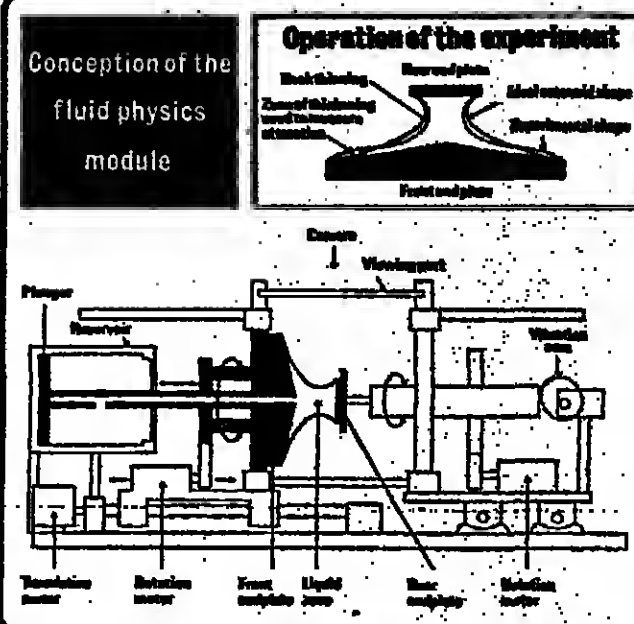
With paper going in at one end and books coming out at the other, the costs associated with handling and storing individual sections until they are ready to be brought together for binding is also eliminated. As for manning, in Mohndruck's experience a complete book line from the paper reels to packaging used to require up to 34 personnel. . . . using the new SHM system, the number has been reduced to five.

The new SHM system is not cheap. In practice each line has to be custom-built to suit individual customer's particular printing requirements. Mohndruck's two new lines cost overall in excess of \$5m each. Hence the new system is not going to be adopted by other printers and publishers overnight. For most it would mean writing off costly investments in well-established printing systems prematurely.

SPACE RESEARCH

Kodak supports shuttle experiment

BY ELAINE WILLIAMS



ONE OF the industrial Space-lab experiments destined to be launched on the Space Shuttle, belongs to Kodak. The company is interested in understanding interface science. This covers the attraction of a liquid for a solid and what happens at the boundaries between the two surfaces.

The mechanism of interface science is important in the photographic world because films and papers consist of many different thin coatings. Kodak coats its films using a technique of laminar flow whereby different liquid coatings flow side by side over short distances without intermixing. So it is vital to understand how liquids spread out over a surface and the forces which control them.

The Space-lab experiment seeks to measure the weak forces which give rise to the wetting and spreading of liquids on solids. On Earth, these forces are so weak that their measurement is obscured by normal gravitational forces. In space, they become measurable.

The experiment was designed by Dr John Padday of Bristol University and is designated ES-329. Hopefully, the experiment will be run twice during the ten days of the Space-lab mission. Dr Padday is seeking to measure the weak forces and to study how they die away with distance between a liquid and a solid.

Dr Padday hopes to measure the forces by using the shape of a liquid zone as a force measuring device. He has already used a computer to calculate the theoretical zone shape and compare this with the experimental results.

The apparatus creates a liquid zone—using silicone oil as the spreading liquid—between two metal discs. By changing the distance between the discs, the volume of liquid between them changes shape. One particular shape, called a catenoid, has the property of being easily deformed by weak forces but it cannot be produced on earth so that this is the shape which will be attempted in space.

The discs were made at Kodak's Harrow establishment and are of unequal diameter. The largest disc is 10cm in diameter and is slightly cone shaped. The smaller aluminium end plate is only 8cm in diameter and serves only to hold the other end of the liquid zone in position. The liquid is injected through a hole in the centre of the larger plate.

Critical to the experiment is the knowledge of the volume of liquid and the precise distance between the plates. During the experiment a sophisticated data camera will measure the different shapes as the experiment proceeds.

Kodak has funded Dr Padday's work since 1976 jointly with the Department of Industry. So far, a total of £100,000 has been spent on the project. Originally the budget was £28,000 but delays in the shuttle programme and the three year postponement in the measuring device. He has

Rent or Buy!



ENGINES

UMIST gets funding for diesel work

THE UNIVERSITY of Manchester Institute of Science and Technology has received funding of £100,000 from Volvo, the Swedish car company and the U.S. Army to improve the fuel injection system of diesel engines.

An important aspect of the work will be to make diesel engines come within the stricter EEC pollutant emission standards which are likely to become effective in the near future.

UMIST will be looking at the way in which the fuel is broken down into droplets in complete injection systems and how the different methods of atomising might improve engine technology. More details are available on 061 226 3311.

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OVERSEAS NEWS

Zia's army on the march in Sind

John Elliott, South Asia Correspondent
reports from Karachi

TWO RARE agricultural pests called the Army and American Worms are being blamed by landowners in Pakistan's southern province of Sind for the failure this month of part of their cotton crop.

The landowners explain that the Army worm gets its name because it moves across a crop in a regimented line. They grip ruefully about the problem because the crop has been hit at exactly the same time as an estimated 10,000 troops have moved across a 200-mile stretch of the Indus north of Karachi, quelling 75 days of often violent protests in the province.

The protests have been staged against the martial law regime of President Zia-ul-Haq, which, political activists claim, is kept in power by the patronage of the U.S. government.

Army, paramilitary and police forces have been active in the Sind in the past week. Intensive action has blunted the weapon of taking out processions and getting

tions but other protests, including hunger strikes, continue.

But so many of the leaders at all levels of the Movement for the Restoration of Democracy, which is behind the action, are in jail that there are not enough prominent activists to overcome the fear of the army. Landowners who have been active fear vengeance from the Zia regime and are backing off.

"There will now be isolated acts of sabotage and violence reflecting total resentment but no mass upheaval," one prominent leader of the movement told me. "For the time being we are not prepared to do anything more—we have been squashed by the army," said a shop-keeper.

There is no point in taking out processions and getting

people killed," said another.

Estimates of total deaths during the time of the demonstrations vary from a Government figure of 52 to the activists' claim of 100 to 450. More than 4,000 people have been arrested.

An important turning point in villagers' attitude came last week when the army attacked a group of villages called Lakhat near the town of Qandahar, half way up the troubled area. Estimates of deaths vary from one to 100.

Villagers tell stories of a night-long gun battle in which the army was kept at bay. They say that houses were burned by soldiers at about 10 am. Villagers then fled, and there are claims of extensive burning of houses, looting and a special reserve force run for the government by a

pro-Zia landowner called Pirs Pagara. The stories are denied by the Government.

Helicopters hovered over the village during the battle, leading to stories last week that they had bombed the village. But it appears they were there to supervise and to carry wounded to hospital.

Precise details of what could become a politically significant event are hard to check because the villages are close to outsiders. Travelling with a Pakistani reporter, I was turned away from a 20-strong armed police blockade. We were also turned away from another village, New Jalal, home of one of Sind's most prominent politicians, Ghulam Mustafa Jatoi.

Overturned and burned tankers and other lorries still lie beside the road, and some sabotage is continuing. Machine-gun posts now guard barracks at all towns and a bridge across the Indus at More.

Traffic is checked constantly at road blocks and there is an overwhelming army presence with convoys of up to 30 troop lorries and jeep-mounted machine-guns, and smaller regular patrols.

This army presence is itself fuelling the population's anger, because, behind the demonstrators' political slogans about Zia and democracy, lies a deep resentment about the presence of the army in Sind, both as administrators and as new landowners.

Many of these army people are from the bigger province of the Punjab, itself resented by Sindis for its domination of all levels of government and other public sector organisations, including banks.

The movement is likely to continue in Sind and other provinces. "Even if the army has crushed us, there will be a second uprising if necessary and that will be more deadly," says a leading landowner and politician.

Opec talks today on production quotas

By Michael Field in Vienna

THE Ministerial monitoring committee of Opec meets in Vienna today to discuss the state of the oil market and the production quotas of organisation members.

It is accepted by Opec that members are producing some 1m barrels a day (b/d) above their collective ceiling of 17.5m b/d, and above the level of consumption. But it is not expected that the Ministers will recommend any steps to remove the surplus.

Although oil consumption in the non-Communist world in the last quarter of this year is expected to register little increase over consumption in the same period of 1982, when it ran at 44.8m b/d, demand for stock has recently shown a small increase.

This has been in response to the arrival of Super-Elephant oil in Iraq and the possibility that oil exports from the Gulf will be stopped by an escalation of the Iran-Iraq war.

Opec members know that the current over-production may result early next year in a big overhang of stocks, which might threaten the \$29 a barrel price.

The problem with trying to eliminate the surplus production is that it would cause a major battle inside the organisation. Likewise, a raising of the collective ceiling to 18.5m b/d would cause disputes over the allocation of the "extra" oil.

The surplus is contributed mainly by Saudi Arabia, with smaller amounts coming from Iran, Nigeria and, on a minor scale, the United Arab Emirates.

Recent contacts between the ministerial committee and Opec members have led to a consensus that the situation is not serious enough for the committee to recommend an extraordinary full ministerial meeting before the next regular conference, scheduled for December 7 in Geneva.

● Our Middle East Staff writes: Iraq yesterday repeated its warning to Japan that it intends to bomb the Bandar Khomeini petrochemical complex in south-western Iran.

Japan's companies have been discussing a resumption of work on the project with the Iranian Government.

Mr. Yasuhiro Nakasone, the Japanese Prime Minister, and senior members of his governing party yesterday failed in an initial attempt to break the two-week Japanese political stalemate. Another session has been scheduled for today.

Mr. Nakasone, Mr. Susumu Nakada, secretary-general of the Liberal Democratic Party, and three colleagues did agree to propose that a special Diet advisory panel be created to examine the question of "political ethics"—in other words, what lessons can be drawn from the conviction two weeks ago in the Lockheed bribery case of former Prime Minister Kakuei Tanaka.

But they did not apparently agree on the details of how the Diet can be brought back into session and the Opposition boycott broken or simply ignored.

However, it was announced that Chancellor Helmut Kohl of West Germany would address the Diet next Wednesday in a special session which the Opposition could attend out of respect for a visiting head of government.

Safety fears grow over dual role of Beirut peace troops

By Patrick Cockburn, Middle East Correspondent

MILITARY OFFICERS in the 5,700-strong multi-national force stationed in and around Beirut say that little can be done to improve the security of the men without changing their peace-keeping role.

This bleak assessment came as Mr. George Shultz, U.S. Secretary of State, prepared to visit France, Britain and Italian Foreign Ministers in Paris today to discuss the security of their national contingents in the aftermath of last Sunday's bomb attack which left at least 216 marines and 47 French paratroopers dead.

Officers see the danger facing their men as springing from their twin missions. As a peace-keeping force and a symbol of international support for the Lebanese Government of President Amin Gemayel.

Although earthen embankments and other obstacles are being hastily erected to try to prevent any further suicide attacks, senior officers say there is a limit to what they can do.

"We could put a Maginot Line around us, but our mission is not to make ourselves invulnerable," said the U.S. marine official spokesman yesterday. "We are symbols here of our government like a flag or a building."

The 110-strong British detach-

ment, based in a vulnerable five-storey apartment block in south-east Beirut, also sees its role as essentially symbolic, requiring a high profile.

The difficulty is that by sheltering Druze and Syrian artillery emplacements in defence of the Lebanese army in September, the U.S. marines are seen by the opposition in Lebanon and its Syrian allies as being the main support of the Government.

The 2,100 Italian troops in the force, the largest single contingent, still drive around in military vehicles painted white and, in practice, are simply peace-keepers. They had suffered only one fatality since arriving last year, compared with 16 French soldiers dead prior to last Sunday's bombs.

The contradictory aims of the multinational force, to act both as a neutral peace-keeping force and simultaneously the chief military ally of President Gemayel, means that it cannot carry out either task effectively, say diplomats.

The force is not now considered as neutral by most Moslem Lebanese, but if it was to make its own security tighter, it would have to move men on to the redline above Beirut which is held by Druze militiamen, supported by Syrian artillery.

Israel accuses Syria

By Our Middle East Staff

MR. YITZHAK SHAMIR, the U.S. Defence Secretary, also indicated yesterday that he believed there was a degree of Syrian complicity.

It was the first time that an Israeli leader had publicly pointed to Syria directly. Speaking to a meeting of Jewish fundraisers, Mr. Shamir said: "Israel knows that behind the bombing stands Syria, and terrorism acting under Soviet patronage."

Mr. Shamir added that he expected to hold talks with President Ronald Reagan and Mr. George Shultz, the U.S. secretary of State, to discuss ways of speeding-up the peace process in our area.

Mr. Caspar Weinberger, the U.S. Defence Secretary, also indicated yesterday that he believed there was a degree of Syrian complicity.

Reports from Damascus yesterday suggested that Syria had placed its armed forces on an increased level of readiness, in reaction to the Israeli and U.S. accusations. Syria has denied any responsibility for the bombings and said that U.S. support for Israeli policies had denied it any peacekeeping role.

Agreement on Moroccan rescheduling

By Francis Ghilès

MOROCCO'S leading Western creditors have agreed to reschedule 85 per cent of the \$1.15bn-worth of government-to-government debt owed by the North African Kingdom, which falls due between September 1 1983 and December 31 1984 over eight years with a four-year grace period.

Of the \$980m which will thus be rescheduled, 44 per cent falls due in 1983, the balance in 1984.

The agreement reached in Paris does not include Arab governments, but they are expected to reschedule 85 per cent of the \$350m in principal and interest repayments owed to them by Morocco, at a meeting in early November.

That will be followed by an aid donors meeting, which will include European, North American and Arab aid donors. There will then be a further gathering at which the steering committee set up last month by international banks in Rabat will confirm that the banks are prepared to reschedule all the principal repayments due from Morocco over the same 18-month period.

Peking and Moscow mend fences

By Mark Baker in Peking

CHINA and the Soviet Union have ended a third round of intensive consultations without making any apparent progress on the main obstacles to improving their relationship.

It is believed that general agreement has been reached on increasing bilateral trade, small-scale student exchanges and limited scientific and technical co-operation.

But the talks, which extended over more than two weeks in Peking, appear to have failed to make any impression on the three issues which China says are barriers to a return to normal relations.

These are Soviet support for the Vietnamese occupation of Kampuchea, the invasion of Afghanistan and Soviet military activity along their common border. The chief Soviet negotiator, vice-foreign minister Leonid Il'yechev, is expected to meet the Chinese Foreign Minister, Mr. Wu Xueqian, today. But this is likely to be no more than a courtesy call following the pattern of previous meetings.

Embattled Zambia goes to 'one-party' polls today

By Michael Holman, Lusaka Correspondent

ZAMBIANS go to the polls today for presidential and parliamentary elections against a background of continuing economic difficulties that have seen real per capita gross domestic product fall to half its level at independence in 1964.

The main cause has been the continuing slump in the price of copper, source of more than 90 per cent of export earnings, forcing government into a series of austerity measures drawn up in consultation with the International Monetary Fund (IMF).

If Zambia was a multi-party system, the Government's management of the economy, the strained relations with the trade unions, massive unemployment and the merits of Socialist policies given the name "humanism" by President Kenneth Kaunda.

These, however, and other issues have been surfaced, if at all, in an election run-up which concentrated on the need to support Dr. Kaunda, who is seeking endorsement as the sole candidate of the ruling United National Independence Party (UNIP), the only legal party. Campaign posters, slogans and speeches have emphasised

the "peace and stability" enjoyed by the country under Dr. Kaunda's leadership, despite the turmoil in the region—namely during the wars of independence in neighbouring Angola, Mozambique and Rhodesia (now Zimbabwe).

Given that Dr. Kaunda's re-election is a foregone conclusion, the interest in the presidential poll is the level of turnout among the 2.4m voters, and the numbers who choose to vote "no" rather than "yes" to his candidacy.

In the last elections, in 1978, when the country's economic plight was exacerbated by Rhodesian cross-border raids against guerrilla camps in Zambia, 65 per cent of the electorate voted, with an 80 per cent "yes".

The turnout was the outcome of a vigorous UNIP campaign during the almost three weeks of independence apathy which had seen the figure fall from 94 per cent at independence elections to 40 per cent in 1973, the first poll after the introduction of a one-party state. Whether in the face of widespread voter indifference, UNIP can again get voters into the booths remains to be seen.

Nakasone fails to break Tokyo deadlock

By Jurk Martin in Tokyo

MR. YASUHIRO NAKASONE, the Japanese Prime Minister, and senior members of his governing party yesterday failed in an initial attempt to break the two-week Japanese political stalemate. Another session has been scheduled for today.

Mr. Nakasone, Mr. Susumu Nakada, secretary-general of the Liberal Democratic Party, and three colleagues did agree to propose that a special Diet advisory panel be created to examine the question of "political ethics"—in other words, what lessons can be drawn from the conviction two weeks ago in the Lockheed bribery case of former Prime Minister Kakuei Tanaka.

But they did not apparently agree on the details of how the Diet can be brought back into session and the Opposition boycott broken or simply ignored.

However, it was announced that Chancellor Helmut Kohl of West Germany would address the Diet next Wednesday in a special session which the Opposition could attend out of respect for a visiting head of government.

WORLD TRADE NEWS

Saudi petrochemicals must be sold at fair prices, says Regan

By Carla Rapoport

MR. DONALD REGAN, the U.S. Treasury Secretary, has warned that Saudi Arabian petrochemical products will not be allowed into the U.S. unless they are sold at similar prices to U.S. products.

Mr. Regan's comments are the first shot in what promises to be a bitter struggle between Saudi Arabia and leaders in the U.S. and Europe over Saudi petrochemical exports.

"While we are for free trade and we want people to be able to sell in our market, we also have to make sure that it is fair," said Mr. Regan in Riyadh yesterday.

"By fair trade, we mean no subsidies and no underselling of our producers by unfair means," he added.

Mr. Regan made his comments to reporters following the eighth annual meeting of the Saudi-U.S. Joint Commission on Economic Co-operation in Riyadh.

Saudi Arabia is currently building nine major petrochemical plants, which are due to be on stream by 1985. The country's output of ethylene, the basic petrochemical used in making most plastics and resins, is ex-

pected to account for about 5 per cent of world ethylene production by the late 1980s.

Most of the plants are being built as joint ventures. The partners include Mobil and Exxon of the U.S. and a Japanese consortium including Mitsubishi Chemical. These plants will also produce ethylene glycol, and low and high density polyethylene.

The world petrochemical industry is currently suffering from excess production capacity and reduced demand for many products throughout Europe and U.S. In recent months, a number of chemical industry leaders have called for further capacity cuts to be better prepared for the arrival of new competitors, such as Saudi Arabia.

Mr. Regan said yesterday that the Kingdom was to retain its most-favoured nation status in the U.S. The current 4 per cent U.S. tariff on petrochemical products was "supposed to drop down to 2 per cent in a year or two," he said.

"If they (Saudi Arabia) can undersell the U.S. by fair means, that's perfectly all right," he said. "But it has to be in an open and above-board manner," he said.

Airlines plan to set up own insurance fund

By Michael Donne in New Delhi

THE world's airlines are planning to set up their own insurance company to cover what they call "business insurance". The proposal was put forward in the closing session of the International Air Transport Association's annual meeting in New Delhi.

The airlines want to cover themselves against losses arising when buildings, aircraft, computer reservations systems or other facilities are rendered unserviceable thereby causing a disruption of activities.

While the direct damage caused to such facilities by fire would be covered by normal insurance policies, revenues lost from the resulting disruption of services would not be covered and so would be a direct drain

on the airlines' finances. It is to cover this loophole that the airlines are now studying the new scheme.

It would be run by the airline industry's own "mutual insurance fund" using a company set up some time ago in Bermuda when the industry was considering looking after its own insurance needs. All members of IATA subscribe to the mutual fund.

In recent years there has been a substantial growth in airline losses from normally non-insured activities such as strikes which have resulted in equipment damage. Precise details of the scheme still need to be worked out, but the industry believes an acceptable scheme could be in operation by the summer.

Australia criticises Tokyo over contracts

By Michael Thompson-Noel in Sydney

MR. BOB HAWKE, the Australian Prime Minister, was sharply critical last night of Japanese iron and steel buyers who were not fulfilling long-term contracts with Australian producers.

He said it was a matter for regret and real concern that Japan had not fully honoured its commitments.

Japan is Australia's main trading partner, the links between them being the most important in Western Pacific trade.

"The pattern of increased Japanese investment in alternative raw material resources and iron and steel production could threaten the availability to more efficient Australian raw material producers," said the Prime Minister.

It was Mr. Hawke's strongest criticism of Japanese trade policy during the election campaign last March. He said long-term contracts with Australian suppliers had been severely reduced.

Mr. Mark Ryan, chief executive of Comalco, the Australian integrated aluminium producer, recently told a symposium in Japan that "optimistic" forecasts of "Japanese energy and other resource needs had produced excess capacity, particularly in iron ore and coal."

Mr. Barry Jones, the Australian Science and Technology Minister, warned recently that this year, Japan would have a trade surplus with Australia for the first time because Japanese exports were increasing in goods which require small quantities of raw materials.

Malta in \$52m Libyan deal

By Godfrey Grima in Malta

MEDELEC Switchgear has won a \$52m (\$34.7m) contract from Libya's General Electricity Secretariat for the supply of electricity distribution substations and transformers.

Medelec which was set up in Malta in 1977 is predominantly owned by Libyan interests. Shareholders, however, include Britain's GEC and the Maltese Government.

U.S. rises to Japan's industrial challenge

By Stewart Fleming in Washington

"THE FIRST U.S. baseball bat has yet to make it through the approval process for importation to Japan," one Reagan Administration official remarked last week in a discussion of U.S.-Japanese trade relations.

The remark, referring to the celebrated Japanese import controls on U.S. manufactured baseball bats—controls which contrast so oddly with U.S. imports of Japanese manufactured baseball equipment—serves to underline the continued frustration within parts of the Administration at the slow progress which has been made in trade talks during the almost three years since Mr. Reagan took office as President.

As Ms. Joanna Shelton, a special assistant to the U.S. Treasury Secretary, put it at a briefing this week organised by the John Hopkins School of Advanced International Studies, "the fundamental cause of concern is that Japan has been perceived to become such a strong international competitor, and this is coupled with the perception that Japanese markets are closed to imports."

Today Mr. William Brock, the U.S. Special Trade Representative, leaves Washington for Japan with the aim of trying to push the trade talks on in preparation for President Reagan's visit there next month. The fact that Mr. Brock is going (there have been doubts in recent weeks about whether the trip would take place) is being interpreted as a sign that some progress is at hand, with speculation centring on the announcement by Japan of a four-year "voluntary export restraint" on car exports to the U.S.

U.S.-JAPAN TRADE

	U.S. exports	(of which manufactured goods)	U.S. imports	(of which manufactured goods)	U.S. trade deficit
1977	17.3	(7.0)	26.3	(25.7)	9.0
1980	20.5	(8.6)	30.7	(30.0)	10.2
1981	21.3	(9.5)	37.5	(36.8)	16.2
1982	20.4	(9.4)	37.4	(36.8)	17.0
1983 (Jan-Aug.)	13.4	(6.4)	26.1	(25.6)	12.7

In spite of this prospect, and the fact that such an announcement would be just the latest in a long series of trade measures aimed at blunting Japan's competitive edge, some U.S. trade officials are still projecting a mood of dissatisfaction with what are seen as the modest successes of the past few years.

After running through a list of bilateral trade issues currently under discussion—a list ranging from forest products and high technology goods to agricultural products and tobacco, one official remarked last week: "Despite all these efforts that have been put in over the past seven years there has been very little movement. The Japanese are as intransigent as ever."

No doubt the dissatisfaction owes something to both the imminent negotiations and the looming Presidential election. "President Reagan," one official remarked last week "has to look like he is dealing successfully with the Japanese." In practical terms, that means, so far as trade is concerned, demonstrating that Democratic Party challengers for his job, with

their calls for a U.S. "industrial policy," do not have all the answers when it comes to looking after decaying industries such as steel, coal-mining and textiles, which are increasingly feeling the heat of Japanese competition.

Alongside such political considerations, the soaring U.S. trade deficit with Japan, expected by the Commerce Department to reach around \$22bn (\$14.6bn) this year is both a symptom of a humiliation for a country which sees itself as the world's leading industrial nation, and a growing source of concern to supporters of free trade.

The realisation that the trade deficit will almost certainly widen further next year, unless there is a dramatic movement in exchange rates and an unexpected downturn in the U.S. economy, is leading supporters of free trade to warn that at least so far as Japan is concerned, protectionist sentiment in the U.S. may not abate with the economic recovery.

While there is continuing economic and political concern about the immediate implications of the soaring bilateral

trade deficit there has also been growing recognition that a defensive posture aimed at limiting the damage to uncompetitive industries is an inadequate and potentially dangerous approach to the industrial challenge posed by Japan.

This can be seen in part in the increased emphasis which, for example, car manufacturers such as Ford have put on quality in their production. But it is most striking in the field of high-technology products.

Professor Robert Reich of Harvard University, a man who has been leading the industrial policy debate in the U.S. puts it: "The fear has been expressed repeatedly by the White House scientific staff that we cannot afford to let a foreign country, especially not Japan, dominate in any technology which could be strategically important."

The growing preoccupation within both the U.S. Government and industry with what Japan is doing in the high technology field was underlined in a recent report by the General Accounting Office of the U.S. "Assessment of Bilateral Telecommunications Agreements with Japan." The report

analyses the progress which has been made under a trade agreement which came into effect at the beginning of 1981 and which was designed to open up Nippon Telephone and Telegraph (NTT), Japan's government-owned telecommunications company, as a market for non-Japanese equipment.

While the study makes it clear that progress has been slow, and that some cross efforts by U.S. companies to use political pressure to sell equipment to NTT, what comes out most clearly is the intense interest within some of the most advanced companies in getting into the NTT procurement system.

In part this is put down to the prospective \$120bn programme which NTT has announced for the modernisation of its network, upgrading it into a broad band digital system. U.S. telecommunications sales to NTT are running at not much more than \$50m a year (1983) compared with 10 times that volume of Japanese sales to U.S. telecommunications companies.

But the GAO study makes it clear too that access to the NTT procurement system is important to the international competitiveness of the U.S. telecommunications industry "because NTT is a generator of important technology for Japanese arms in the computer and semiconductor as well as the telecommunications industries."

It is partly in this context of a growing admiration in the U.S. for Japanese technology as well as on account of the worrying imbalance on the trade accounts, that U.S. pressure for greater access to Japanese markets needs to be seen.

Export credit for Botswana signed by Morgan Grenfell

By Our Foreign Staff

AN EXPORT credit totalling £12.7m has been signed in Botswana by Morgan Grenfell, the British merchant bank, to help finance the supply of three turbine generators for the country's new power station at Morija.

The 30MW turbines are being built by NEI Parsons for the coal-fired power station, which will double the generating capacity of Botswana, and provide a vital link between the grid systems in the north and south of the country.

The credit is backed by the British Export Credits Guarantee Department, and constitutes the first ever ECGD-backed sterling buyer credit facility for Botswana.

Banks participating in the loan include Credit Lyonnais, Midland Bank and Morgan Grenfell. It is also the first British "credit mixte" package for Botswana, because it is associated with an aid programme provided by the Overseas Development Administration.

Pretoria to lift import controls on fertiliser

By J. D. F. Jones in Johannesburg

SOUTH AFRICA is to start phasing out import controls on fertiliser and lift price controls from next year, according to Dr. Dawie de Villiers, Minister of Industries, Commerce and Tourism.

Speaking in Pretoria yesterday, the Minister said a committee of inquiry into the fertiliser industry had found that the most effective way of keeping fertiliser prices at a reasonable level was through the development of free enterprise in the industry.

Exxon transfers 10 ships to flag of Bahamas

By Nicky Kelly in Nassau

TEN TANKERS, representing one-third of Exxon's Liberian-registered fleet, have been transferred to the Bahamian flag. The ships, totalling 1.5m gross tons, have tripled the tonnage on the register from 500,000 to 2.5m gross tons and raised the Bahamas to third place among the world's major free flag countries.

In New York, Exxon said it wanted to diversify the registration of its ships, some of which are also registered in Panama. The Bahamas was

selected following an extensive study of all maritime countries. Mr. Philip Bethel, the Bahamas' Minister of Transport, was optimistic that Exxon's example would be followed by other U.S. shipping companies.

The Bahamas converted to free flag status in 1976 but did not emerge as a serious contender until the Liberian coup three years ago. Over the past year, it has launched an intensive campaign to attract U.S. shipowners.



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UK NEWS

Union Bill aims at ballot-based democracy

BY JOHN LLOYD, INDUSTRIAL EDITOR

THE TRADE Union Bill, published yesterday, proposes a large-scale expansion of ballot-based democracy within trade unions in pursuit of the Government's intention to "hand unions back to their members."

Legislation will allow all union members the rights directly to elect their leaderships, to vote on any industrial action which involves a breach of their contract of employment and to determine whether or not their unions should retain a political fund.

Failure by union leaders to observe these provisions will lay them open to civil action by their members or—in the case of ballots on in-

dustrial action—loss of immunities where industrial action is taken.

The Bill is framed, in some respects, more loosely than the unions had feared—partly in response to Trades Union Congress (TUC) objections. There is, for example, provision made for regional and trade or other group balloting for executive seats, there is no necessity for a postal ballot and provided all members are able to vote, ballots on industrial action need not attract a majority for any subsequent action to be lawful. They merely have to be held.

However, the provisions of the Bill will force unions to take action soon after it becomes law—a sharp

difference from the 1980 and 1982 Employment Acts, which remain largely untested.

Union leaderships must be elected by ballot within six months of Royal Assent being given to the Bill while a ballot on political funds must be held within a year, if the union is not to face almost certain legal challenge.

Ballots on industrial action must precede any lawful action immediately the Bill is passed—a requirement which will throw some strain on many unions' organisation and funds.

Mr Tom King, the Employment Secretary, said that the 1980 Employment Act's provision for refund-

ing costs of postal ballots applied to all the ballots proposed in the present Bill—but only if they were conducted by post.

Discussions continue between Mr King and the TUC on the individual political levy, though fears remain that the provision for balloting on political funds may deprive the Labour Party of a significant part of its income.

The Government is aware of this possibility—and may be moved to examine the issue of party funding if Labour suffers a cash crisis as a consequence.

Sir Terence Beckett, director general of the confederation of British

industry said the Bill was fair and reasonable and employers supported it. "Taken as a whole I believe the Bill will help promote a proper balance between the right of individual union members and the need to intervene as little as possible in how unions conduct their own affairs," he said.

There is one omission which we shall be examining closely in the weeks ahead. There is no provision for ballots on industrial action which does not involve a breach of contract—such as an overtime ban or working to rule. We would still like the Government to consider whether there is a way in which balloting on this type of industrial

action—as well as strikes—could be covered.

"But the three main areas which the Bill deals—trade union elections, ballots before strikes and payments to political funds—are the proper subject of legislation and we believe it will help promote responsibility and stability in industrial relations and thus contribute to improved business competitiveness."

Mr Len Murray, the TUC general secretary, said the Government had "ignored the realities of industrial relations and trade union affairs, preferring dogma to common sense."

Powerful little Bill, Page 18

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Current account up to £270m surplus

BY ROBIN PAULEY

BRITAIN'S balance of payments current account recorded a £270m surplus in September compared with only £22m in August and a £190m deficit in July.

Yesterday's Trade and Industry Department figures show that, contrary to market expectations, September was this year's best month for exports at £52.14bn, with imports amounting to £5.104bn. Trade in goods was, therefore, £110m in surplus, making September only the second month with a surplus on visible trade this year.

Nevertheless, the picture behind this year of erratic trade figures remains fairly bleak. The total current account surplus this year is only £58m, leaving another £1bn to be found in three months if the Government's 1983 budget forecast of a £1.5bn surplus is to be realised.

Throughout the year the economic recovery, led by a consumer boom, has sucked in more imports than expected, leaving domestic manufacturers with weaker order books than a period of rapid growth would suggest. Exports, other than oil, have failed to perform, partly because of sterling's persistently high value.

The third quarter has been better than the earlier part of the year. There was still an overall deficit on visible trade but it was down to £378m compared with a £534m deficit in the second quarter.

Only oil exports prevent the figures from looking much worse. The current balance on non-oil trade showed a £1.96bn deficit in the first quarter, a £2.14bn deficit in the second and a £1.5bn deficit in the third. Oil recorded surpluses of £1.70bn in the first quarter, £2.5bn in the second and £1.54bn in the third.

The improvement in exports, up £288m or 6 per cent on August, was mainly due to a rise of £70m in oil exports, £70m in precious stones, £50m in aircraft and about £8m in cars and trucks.

Total imports were a net £40m above their August level. This was accounted for by an increase of £105m in oil imports and a £35m increase in imported precious stones and aircraft but these figures were offset by a £30m drop in imported consumer goods.

Invisibles such as banking and insurance continue to run a surplus estimated at around £100m a month.

BALANCE OF PAYMENTS—CURRENT ACCOUNT

£m seasonally adjusted			
	Current Balance	Visible Balance	Invisible Balance
		Oil	Non-oil
1981	+5547	+2112	+3435
1982	+5426	+4895	+2531
1983 Q1	+779	+1784	+1355
Q2	+313	+1490	+2144
Q3	+102	+1578	+2778
Apr	+186	+485	+795
May	+393	+420	+828
Jun	+288	+536	+824
Jul	+180	+440	+620
Aug	+22	+588	+797
Sep	+270	+529	+819

Property groups begin £300m merger talks

BY MICHAEL CASSELL, PROPERTY CORRESPONDENT

SLOUGH ESTATES has moved to consolidate its position as the UK's largest industrial property development and investment group by opening merger talks with two other publicly quoted property companies.

The group revealed yesterday that it is talking to Allnatt London Properties, which has an extensive but ageing portfolio of industrial properties in the London area, and Guildhall Property, another industrial developer in which Allnatt has a 39.3 per cent stake.

If a merger is agreed, the newly-formed group will have a combined

market capitalisation of nearly £300m.

Allnatt is headed by Mr Leslie Smith, chairman and managing director, and has for some time been seen as a leading takeover target in the property sector. The group, in which the directors control nearly 57 per cent of the equity, owns more than 5m sq ft of industrial and warehousing property.

In the year to March 31, Allnatt recorded pre-tax profits of £9.4m. A portfolio revaluation—the first external exercise for 20 years—revealed an open market value of over £134m and a net asset value of 289p per share. Guildhall's properties were valued this year at £14m.

Brengreen bid fails

BRENGREEN, the office cleaning and refuse collection group, has failed to win control of Sunlight Service Group, the laundry and linen hire company. Brengreen admitted yesterday that its £35m offer in a long-drawn-out acquisition battle had been accepted by holders of only 13.9 per cent of Sunlight's shares.

Having acquired only 7.5 per cent of Sunlight in the stock market, Brengreen was forced to withdraw yesterday holding an aggregate of 21.4 per cent of the equity.

● IMPERIAL CHEMICAL Industries (ICI) pharmaceutical division has joined the ranks of the world's top 10 most profitable pharmaceutical companies. In a ranking to be published shortly by Scrip, the pharmaceutical newsletter, ICI's business appears as tenth most profitable, measured by operating

profits as a percentage of sales. This puts ICI ahead of both Hoffmann-La Roche of Switzerland and Bayer of West Germany.

● BRITISH TELECOM unions intensified their anti-privatisation campaign yesterday by staging a one-day strike at a central London exchange and re-starting industrial action against government targets for the first time since the general election. Operator-connected telephone and telex calls were disrupted.

● SHELL UK yesterday won a High Court injunction to halt secondary picketing by strikers from its biggest oil refinery at Stanlow, Cheshire.

The injunction will be served today on workers who have picketed a distribution terminal, 26 miles from the refinery.

National Savings Deposit Bond

DESCRIPTION
1 National Savings Deposit Bonds (bonds) are Government securities issued by the Treasury under the National Loans Act 1968. They are registered on the National Savings Stock Register and are subject to the Statutory Regulations relating to the National Savings Stock Register for the time being in force, so far as these are applicable. The principal of, and interest on, bonds are a charge on the National Loans Fund.

PURCHASE
2.1 Subject to a minimum purchase of £500 (see paragraph 3) a purchase may be made in multiples of £50. The date of purchase will for all purposes be the date payment is received, with a completed application form, at the National Savings Deposit Bond Office, a Post Office transacting National Savings Bank business or such other place as the Director of Savings may specify.

2.2 A certificate will be issued in respect of each purchase. This certificate will show the value of the bond and its date of purchase. This certificate will be replaced on each anniversary of the date of purchase, and on part repayment in accordance with paragraph 5.2, by a new certificate showing the updated value of the bond, including capitalised interest.

MAXIMUM AND MINIMUM HOLDING LIMITS
3.1 No person may hold, either solely or jointly with any other person, less than £500 in any one bond or more than £50,000 in one or more bonds. The maximum holding limit will not prevent the capitalisation of interest under paragraph 4.3 but capitalised interest will count towards this limit if the holder wishes to purchase another bond. Bonds inherited from a deceased holder and interest on such bonds will not count towards the maximum limit. Bonds held by a person as trustee will not count towards the maximum which he may hold as trustee of a separate fund or which he or the beneficiary may hold in a personal capacity.

3.2 The Treasury may vary the maximum and minimum holding limits from time to time, upon giving notice, but such a variation will not prejudice any right enjoyed by a bond holder immediately before the variation in respect of a bond then held by him.

INTEREST
4.1 Interest will be calculated on a day to day basis from the date of purchase up to the date of repayment. Subject to paragraph 4.2 interest on a bond will be payable at a rate determined by the Treasury, which may be varied upon giving six weeks notice.

4.2 The rate of interest on a bond or part of a bond repaid before the first anniversary of the date of purchase will be half the rate determined by the Treasury in accordance with paragraph 4.1, unless repayment is made on the death of the sole bond holder.

4.3 Interest on a bond will be capitalised on each anniversary of the date of purchase without deduction of income tax, but interest is subject to income

tax and must be included in any return of income made to the Inland Revenue in respect of the year in which it is capitalised.

REPAYMENT
5.1 A holder must give three calendar months' notice of any application for repayment before redemption but no prior notice is required if application is made on the death of the sole bond holder. Any application for repayment of a bond must be made in writing to the National Savings Deposit Bond Office and be accompanied by the current investment certificate. The period of notice will be calculated from the date on which the application is received in the National Savings Deposit Bond Office.

5.2 Application may be made in accordance with paragraph 5.1 for repayment of part of a bond, including capitalised interest, but the amount to be repaid must not be less than £50 or such other figure as the Treasury may determine from time to time upon giving notice. The balance of the bond remaining after repayment, excluding interest which has not been capitalised, must be not less than the minimum holding limit which was in force at the date of application. Where part of a bond has been repaid a new certificate will be issued and the remaining balance will be treated as having the same date of purchase as the original bond.

5.3 Payments will be made by crossed warrant sent by post. For the purpose of determining the amount payable in respect of a bond the date of repayment will be treated as the date on the warrant.

5.4 No payment will be made in respect of a bond held by a minor under the age of seven years, either solely or jointly with any other person, except with the consent of the Director of Savings.

TRANSFERS
6 Bonds will not be transferable except with the consent of the Director of Savings. The Director of Savings will, for example, normally give consent in the case of devolution of bonds on the death of a holder but not to any proposed transfer which is by way of sale or for any consideration.

NOTICE
7 The Treasury will give any notice required under paragraph 3.2, 4.1, 5.2 and 6 in the London, Edinburgh and Belfast Gazettes or in any manner which they think fit. If notice is given otherwise than in the Gazettes, it will be as soon as reasonably possible thereafter be recorded in them.

GUARANTEED LIFE OF BONDS
8 Each bond may be held for a guaranteed initial period of 10 years from the purchase date. Thereafter interest will continue to be payable in accordance with paragraphs 4.1 and 4.3 until the redemption of the bond. The bond may be redeemed either at the end of the guaranteed initial period or on any date thereafter in either case upon the giving of six months' notice by the Treasury. The Director of Savings will write to the holder before redemption, at his last recorded address, informing him of the date of redemption.

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Note: If the Bond is to be held jointly the names and addresses of all holders should be entered. The Investment Certificate and all correspondence will normally be sent to the first named holder.

Date of Birth (if under 7)

NAME AND ADDRESS TO WHICH DEPOSIT BOND SHOULD BE SENT (Complete only if different from the address above)

Name

Address

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Signature(s) Date

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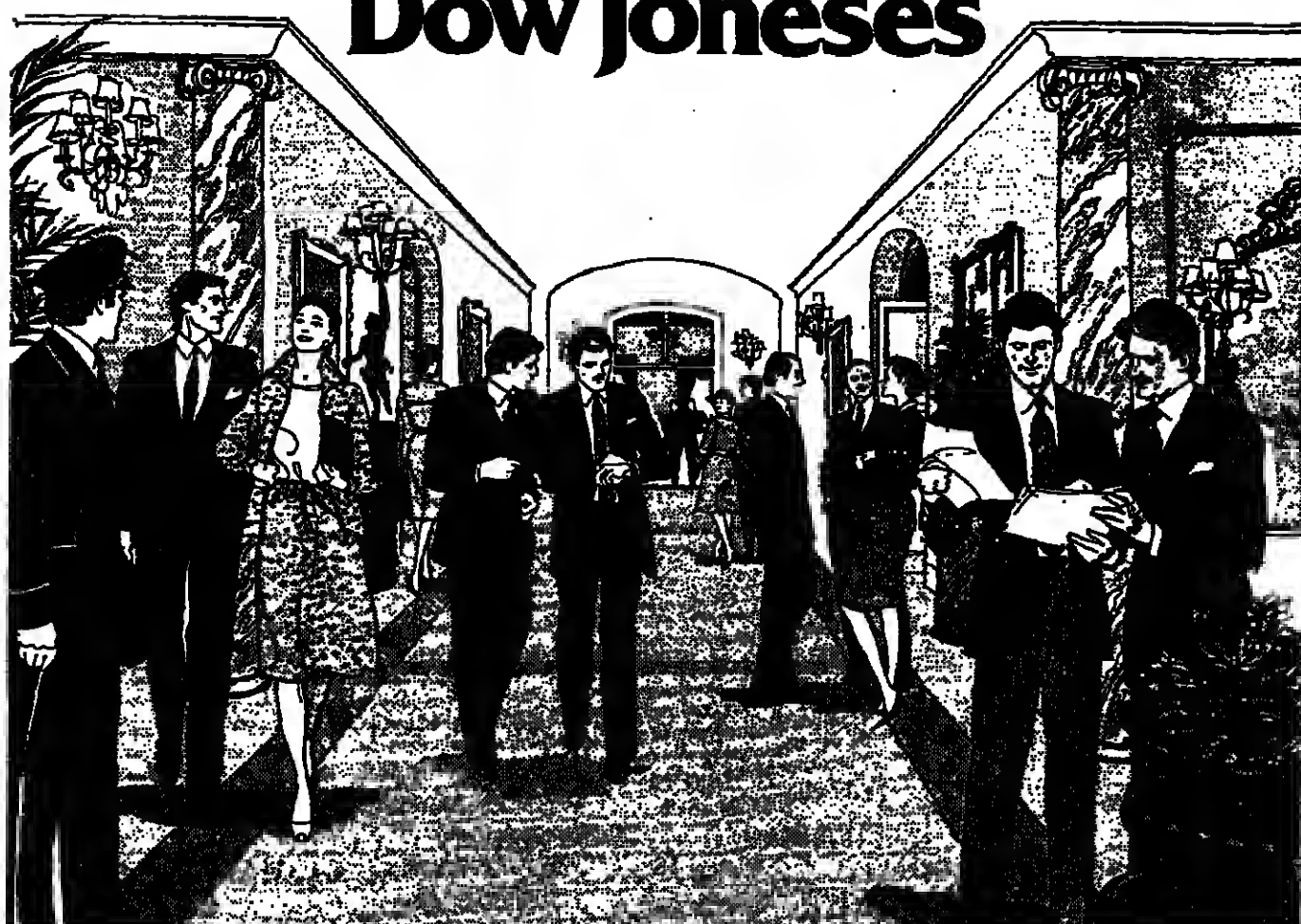
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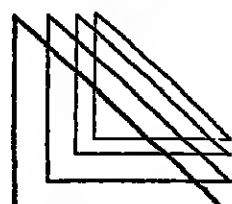
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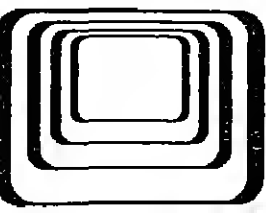
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Steel swap plan under review

By Mark Meredith

SENIOR MANAGERS of British Steel Corporation and U.S. Steel are due to meet in Pittsburgh later this week to review their protracted negotiations on a "steel swap".

Under the proposal, crude steel from British Steel's Ravenscraig works in Scotland would be shipped to U.S. Steel's Fairless works in Pennsylvania for finishing.

The deal would involve ending finishing work at Ravenscraig as well as primary steelmaking at Fairless, elements which have produced widespread political opposition in both countries because of the redundancies involved.

Mr David Roderick, U.S. Steel's chairman, has given the project only a 50-50 chance of success, and told reporters attending the International Iron and Steel Institute meeting in Vienna earlier this month that the joint venture would be abandoned if no agreement was reached by the end of November.

Managers at U.S. Steel said they expected a high-level meeting this week, although British Steel could not say whether Mr Robert Haslam, its new chairman, would attend.

Finance for the project has been a further source of disagreement. British Steel has refused to accept U.S. Steel's demands for an investment of \$400m in the venture.

British Steel representatives have been in Pittsburgh this week and it is possible that revised estimates of the financial stake by both sides have been discussed.

Political opposition in Scotland to the deal remains considerable. Trade unions at Ravenscraig have said they consider the venture is now dead.

The deal appears to have lost some of its momentum with the departure of Mr Ian MacGregor as chairman. Mr MacGregor, who was instrumental in thinking up the plan, is now chairman of the National Coal Board.

New moves to clamp down on financial fraud

By John Moore, City Correspondent, in London

NEW MEASURES for more effective detection and prosecution of fraud in the City of London may soon be announced by the Government.

Mr Alex Fletcher, minister responsible for corporate and consumer affairs at the Department of Trade and Industry told a London conference on financial markets and self-regulation that there had been complaints in recent years that it was too easy to get away with fraud in the City of London.

"I acknowledge that there is a problem and I can assure you that the Government is looking at it very closely. I hope that it may be possible to announce some further measures before long."

Mr Robin Stormonth-Darling, chairman of the Stock Exchange quotations committee, and Mr John Hignett, director general of the Takeover Panel and the Council for the Securities Industry, warned that the balance of statutory and self-regulation in the City might change because of directives of the European community.

Mr Hignett said that three EEC directives concerning the listing of companies on the Stock Exchange were all due to be implemented in the UK by the end of June this year. Each directive required the appointment of a competent authority in the UK.

"Recent legal advice has, however, been to the effect that the substance of the directives will have to be given statutory force. The question under current consideration," said Mr Hignett, "is whether this should be achieved by statutory instrument under the European Communities Act or by fresh primary legislation."

There had been some suggestion that the directives should be applied informally.

UK NEWS

Job hopes worsen for long-term unemployed

By Philip Bassett, Labour Correspondent

ONE-THIRD of Britain's long-term unemployed now consider themselves to be permanently out of the job market, according to a study published yesterday by the Department of Employment.

About 14 per cent of the male long-term unemployed, and 8 per cent of the women, are shown to have been unemployed for more than five years. The median period of long-term unemployment was 2.4 years for men, and about two years for women.

The study's results, based on surveys taken in early 1980 and late 1981, are related to much lower levels of long-term unemployment than at present. Then, it was only about 300,000, while now it is about 1m, but the survey concludes that if anything, this has made worse the

overall employment prospects of the long-term unemployed.

Full results of the survey, conducted for the Department by the Policy Studies Institute, will not be published until next month, but a summary published yesterday clearly identifies a group of people who now consider themselves to be out of the job market - and says that the size of this group is growing.

Overall, the size of the group grew from about 25 per cent of the long-term unemployed at the time of the first survey, to about a third in the following year.

Age was the greatest influence in giving up the search for work. About 85 per cent of those giving up all job hopes were over 45.

Many of these older workers

came straight into unemployment from a long-lasting, stable job, and the study notes that those with the most substantial employment history proved to be the most likely to give up the search for work once they became unemployed.

"Their lack of effort in seeking work was not because of any disinclination to work, but because the possibility of employment was not regarded as realistic," the study says.

The study also identifies certain characteristics of the long-term unemployed. They tend to be older, have fewer dependants, lower educational attainments, slightly above average disability levels, and a degree of downward mobility in the level of their jobs before becoming unemployed.

TUC threatens to suspend printers' union

By Our Labour Correspondent

THE TRADES Union Congress (TUC) formally confirmed yesterday that it would suspend the general print union, Sogat '82, next Thursday unless the union's executive obeys a TUC ruling to hand back 800 electricians on national newspapers to their original union, the Electrical and Plumbing Trades Union.

The feeling among members of the TUC general council is that, faced with suspension, Sogat '82 will comply when its executive meets next Wednesday. They acknowledge, however, that Mr Bill Keys, Sogat '82 general secretary, will have a difficult job persuading the executive to accept his own view that the union should co-operate with the TUC.

If Sogat '82 was suspended, the national newspaper electricians might find the industry's closed shop agreement, requiring trade union membership, being applied against them.

Mr Sean Geraghty, secretary of the breakaway group, warned that if this happened "it would be a problem for the employers." This was taken to be a thinly veiled reference to the likelihood of disruptive action being taken in national newspapers.

Mr Len Murray, TUC general secretary, asked Sogat '82 to accept the ruling on its merits, and out of loyalty to the TUC, and with regard to the need for unity in the trade union movement.

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THE MANAGEMENT PAGE: Marketing

EDITED BY CHRISTOPHER LORENZ

Why Mr Peters has designs on the market

BY ALAN BREW



Michael Peters: obsessed with detail

TODAY Michael Peters unveils what should be his packaging masterpiece. His graphics design consultancy, Michael Peters and Partners, which made its name winning awards for packaging tubes of paint and frozen chesapeake, is coming to the unlisted securities market armed with a prospectus designed in its own studio. Peter promises something pretty unusual. "It will be a big surprise," he says. "A unique way of explaining a business that isn't dull and dreary."

It will have to be if he is to convince the sceptics in the City of London that design is not just a question of making things look prettier but also a way of making them sell.

Peters has already impressed observers with his packaging innovations but his track record in retailing design—the very area into which he wants to expand with the help of £500,000 of new money—leaves many less enthusiastic.

There could not be a better time, however, for a design business to go public. The record of Sir Terence Conran and his recent business coups has done much to polish the stock market image of such a nebulous concept as design. And the industry is still basking in the warm glow of approval granted last year by Mrs Thatcher when she emphasised the importance of design for British industry.

"She doesn't know quite what she has done for us," says Peters, peering confidentially over his tinted spectacles.

The 42-year-old Peters has moved to the forefront of British design with his work for Winsor and Newton artists' materials, Birds Eye, Walls processed meats, Bachelors packet soups and Elsenham preserves.

He doesn't believe in change for change's sake — and he has no apparent design formula. Each solution is unique, but each bears a discernible Michael Peters trade mark — a clever and often lavish use of meticulous detail.

"It has been said that I am obsessed with detail," he says, "and I don't deny it." He lovingly points out delicate scroll work on a bottle of Penhaligon's toilet water, which, together with precise typography and elegant box livery, conspire to produce exactly the right period flavour for the Covent Garden, London, perfume.

Warning to his subject he picks up a box of Young's seed food. "Here's a different sort of detail."

The essence of his work is the attempt to feast the eye with detail. "I want people to feel they are getting value when they buy a product," he says. "I

want to see their eyes salivate."

While Peters' brief to designers is always that each solution to the challenge of wrapping a product, service or idea must be an award winner, he stresses that it must also sell. That is the real pay-off.

It has sold remarkably well so far for the 13-year-old design business. Turnover has increased at a healthy rate over the last five years and doubled since 1981 to reach £1.88m to the end of June, producing pre-tax profits of £329,000.

Such a rapid growth rate obviously raises questions about the company's human resources. Peters has created a company in his own image — creative, original and enthusiastic — but it still has to be managed. About 80 per cent of the business is represented by the Michael Peters mainstream activity of packaging and retail design. The rest consists of four off-

shoots — Hawkeye Studios, Brand New (Product Origination), Annual Reports and Logoptics.

The main investment has been in people. A young and distinctly trendy staff has been increased by 25 per cent over the past two years and now numbers 53. Growth has been in retail design, with Rob Davis from Fitch and Company (one of only two other quoted design companies) the best known recent recruit.

Much of the weight falls on the shoulders of Robert Silver, the firm's non-executive financial director. He is chalk to Peters' cheese, dressed in a blue pinstripe suit and a sober blue tie. Peters, for example, can tell you where the business is going; Silver could tell you where it is not — like to the U.S. "The time is not ready yet," he says. Silver disarmingly attributes

Peters' near financial crisis in 1974 partly to bad management — a combination of bad debts, the acquisition of the firm's present premises in Notting Hill Gate, and a tendency to expand too quickly. Silver was brought in as a financial consultant to clear it up.

The other main hand on the business tiller is that of Pamela Conway, the 41-year-old managing director of Michael Peters and Partners.

Peters himself certainly does not see his future role in management. He wants to become a true creative director, pushing new ideas, exploring new areas for expansion. "I'll be in the boilerhouse," as he puts it, "fueling the business with new ideas."

He has identified three immediate ways forward: a move into new premises, the introduction of computer aided design and a greater shift to retail design. Businesses on the stocks at the moment include Huckleberry's hamburger chain, Gordon Bies freezer chain, a cable TV company and an Israeli food company.

Ironically, this retail activity, seen by Peters to offer the greatest potential for growth, has least impressed some City observers.

"It is difficult to see what Michael Peters has to offer in this field compared with Allied International Designers and Fitch," says one market analyst. "He has not got the same back-up in terms of creativity and market research."

Peters is not impressed with this argument, pointing to the recent acquisition of Rob Davis to build a retail team.

"Market research is very important," says Peters. "We can't work without market analysis. It is essential, but it can only be taken so far. Consumers will always prefer what they know. If Picasso had walked round the streets of Paris with his paintings under his arm he would not have sold a single picture at one time."

"Market research can lead to enormous mediocrity. It seldom allows a good idea to come through. In the end we have to make a decision and it comes from here," says Peters, pointing to his stomach.

"We are looking at things in a different way. In two or three years we expect to be one of the top names in retail design."

On Sunday he will put his gospel to the nation in a two minute television commercial during Weekend World, the first time design has been sold this way. It will be supplemented with spots on Capital Radio and LBC in an attempt to convince people that design, particularly Michael Peters design, means business.



TODAY Don Johnston, chairman and chief executive of JWT Group Inc, will be telling City analysts and fund managers why the world's third largest agency, with revenue this year of \$450m, is seeking a quote on the London Stock Exchange.

It will not be the first American agency to do so; Ogilvy and Mather has been there for years, but with little share movement. In New York there is more trading in JWT shares than in the seven other agencies quoted combined, and Johnston hopes for an active market.

The market has certainly been active in New York in the past 20 months. JWT shares fell from \$22-24 to \$15-17 between February and August last year, while the agency was hit by a computer fraud. Now they are riding high, at \$39-41, sustained by the advertising boom which is producing a 1983 U.S. boost in turnover for JWT of 15 per cent.

Obviously a London quote adds to JWT's recovered respectability. It also gets the agency in before Saatchi & Saatchi receives its New York quote. But perhaps the main reason for JWT coming to London is a hope that some of the high regard financial quarters have for agencies in the UK will rub off on Wall Street. There the reputation is rising but the sector has not yet the glamour it has attracted in the City.

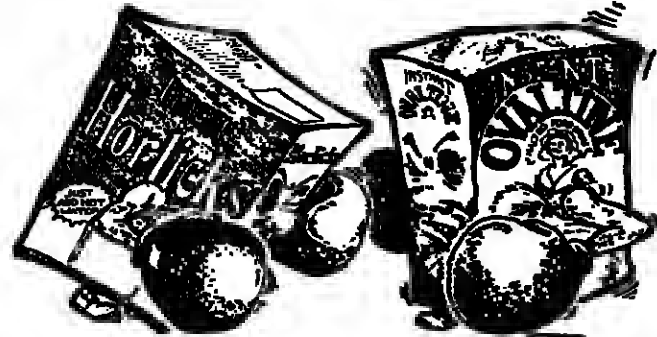
Johnston has at his fingertips all the reassuring facts about agencies — how the top ten has barely changed in two decades; how the big agencies are dominating the business with the top seven in the U.S. responsible for 24 per cent of all advertising; and how the ten largest clients of JWT, names like Ford, Kraft, Unilever, Kodak, Kellogg, have on average been with the agency for 37 years.

Perhaps another reason why JWT is coming to London is the extreme Britishness of this American agency. It has been employing Britons in the top London jobs for generations.

Antony Thorncroft

How bedtime drinks are losing their sleepy image

BY CARLA RAPOPORT



SOME PRODUCTS, like Model T-Fords, become obsolete and disappear. Others, like pogo sticks, die from lack of a devoted following.

Horlicks, the malted food drink which is 100 years old this month, was about to go the way of Model T-Fords and pogo sticks not very long ago. Today, it is so successful in the UK that Beecham, the product's owner, can scarcely believe its luck.

"If we could apply the Horlicks formula to ourselves, there would be no mortality," chuckles Tony Dougal-Biggs, Beecham's managing director of foods.

Not surprisingly, there are few laughs to be heard from Horlicks' competitors. On Monday night, Ovaltine unleashed a £1.5m national television campaign through its agency, TBWA, aimed at re-establishing itself at the head of the £30m-a-year market. "We're fighting back," says Brian Webber, marketing director at Wander Foods, Ovaltine's Swiss-based parent.

At Beecham, executives are relishing the fact that the malted food drink market is something to fight about. Horlicks — made from wheat flour and malted barley — was invented by Arabella and William Horlick in 1883, in Racine, Wisconsin. The U.S. market for the product had long since faded out by the time Beecham bought the brand in 1969. By 1977, the product's volume sales had shown no growth at all in the UK.

The drink, it seems, was a victim of its own image. "Horlicks was a traditional bedtime drink. It used to be, before central heating, that you needed a hot drink before bed," says Dougal-Biggs. Warmer houses led to fewer bedtime drinks, he says.

Although he doesn't have statistics to prove it, Dougal-Biggs says that late-night television and the increased use of sleeping pills also robbed Horlicks of potential drinkers. "We had to get away from our bedtime image, from our association with sleep. We had to move into the rest of the day," he says.

The barrier to moving Hor-

licks out of its traditional slot was the somewhat demanding task of making the drink "Making a Horlicks of it," has passed into common language to mean making a mess, because impatient Horlicks-makers will often not follow the directions on the label and end up with a very lumpy drink. Horlicks devoted bedtime drinkers were chided up on the proper technique, but Beecham feared that newer, younger drinkers needed an easier process.

In January of last year, Horlicks launched an instant Horlicks, a move which prompted only two outraged letters of protest from its loyal but stagnant following. Beecham hired the UK runner, Sebastian Cox, to highlight its expanded media campaign to promote instant Horlicks. The Cox ad, devised by Ogilvy and Mather, emphasised that Horlicks was for any time of the day, as you just had to mix it with hot water, not go through the trouble of heating up milk.

The result? "We've been very pleased. We don't win them all, but we did with this one," says Dougal-Biggs. Sales in 1977 for the product were at £6.5m, he says. Today, they are running at an annualised rate of £13m. From a 32 per cent market share, Horlicks now enjoys a leading market share of between 42 to 45 per cent. On the sidelines is Cadbury's Bournvita with a steady 12 per cent.

Advertising expenditure has been pushed up from £280,000 a year to £1.6m, according to Beecham. Even so, the company admits to "beathly" profit margins on the product. "We're not talking about a commodity, like squash. Here we have a brand in the truest sense of the word and people are happy to pay the extra cost for it," says Dougal-Biggs.

Beecham says that the instant formula hauled a new audience into the malted food drink market. The instant variety can be mixed up by children, or office workers with access to a kettle. Most in the sector credit the market's overall advance in sales from £20m in 1977 to around £30m today, to the rapid acceptance of instant hot drinks.

Ovaltine has been a bit slow off the mark in meeting the instant Horlicks competition, but the company claims it has been using the time to perfect an instant product which tastes almost exactly like traditional Ovaltine.

It wasn't an easy piece of development," says Webber. "I'd say our chances are very good for getting back a bigger share of the market." He confirms that the group has about 32 per cent of the market today, as opposed to around 37 per cent in 1977.

Considering Horlicks' success, Ovaltine's advertising copy for its instant brand comes as no surprise to the Beecham people. The tag line of the commercial advises: "Don't wait until bedtime to enjoy it."

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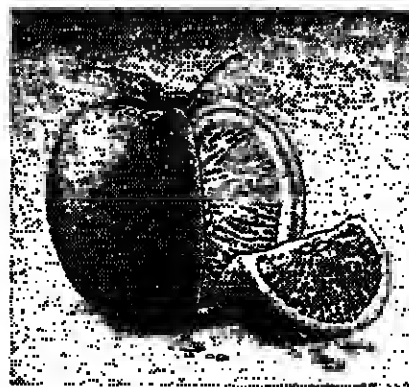
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JOBS COLUMN

Progress and pitfalls of personality tests

BY MICHAEL DIXON

"WE'RE NOW going to look at a typical group of accountants," said Peter Saville. Then he paused as though expecting people to get up and run, eyes shielded, for the exits.

The reason why nobody did so may be twofold. First, perhaps the sight even of typical accountants no longer held terror for the barmy personnel specialists listening to Dr Saville at his professional institute's conference last week in Harrogate. Second, he was talking about one of the most fascinating topics of all time—personality.

With special reference to assessing its connections with managerial success.

It is a mysterious topic of course. Though we cut people up until we're red to the elbows we can no more locate their personality than we can their soul.

We cannot even be sure that any of us has one in the way that we have, say, a particular face. It may be that we have a range of different personalities, each of which we arrive at by unspoken negotiation with one or other of the various people we get to know.

All the same the topic is important, especially in managerial careers. Executives' failures are blamed on personality far more than on technical faults, and increasingly so with each higher level of seniority.

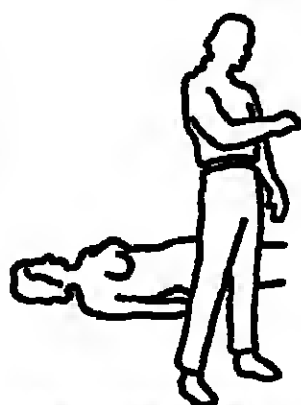
When we are being con-

sidered for appointment or promotion—so-called personality factors such as confidence or leadership are constantly in the selector's mind. A judgment of them is always formed at least by means of an interview. Many employers try to reach a more objective assessment by using personality tests.

Some of these are less academically respectable than others, although not necessarily altogether unreliable. A demand for applications in "own handwriting" may mean the recruiter believes in graphology. Occasional use is made of astrology. Some companies in continental Europe favour body measurements as an indicator of character.

A more modern version of body measurements consists of tests of electrical activity in the brain or skin. But here there is the disadvantage that candidates cannot be wired up for testing unless they are present, and are liable to object to it even when they are not.

Less aggression is likely to be caused by methods developed from the old War Office Selection Board procedures in which the assessors watch candidates working and coping with one another in situations which typically arise in the real job to be done. But besides being expensive, such methods can be poor indicators of factors like emotional stability in the longer term.



What's happening here?

Another method is to get candidates to "make up their own stories" about a series of ink blots or sketches of the kind at the top of this column. (Peter Saville's favourite interpretation of it was produced by a woman. It was a picture, she said, of a man waiting for a 93 bus.)

But the type of test probably most used in job-selection consists of a questionnaire that measures candidates against a number of personality factors. Each factor is represented by two opposing extremes such as

humility on the one hand and arrogance on the other. Since extreme attitudes are rare, the average for the population at large is of course in the middle.

The test results in a personality profile, constructed by plotting where the attitude revealed by the candidate lies on the line between the two extremes in the case of each factor measured. The most commonly used example is Cattell's test based on 16 personality factors, originated in the U.S. some 40 years ago.

Which brings us back to where we came in—or rather to where none of the personnel managers listening to Dr Saville seemed out of the lecture room. For what happened next demonstrated one of the dangers of using personality profiles for job-selection without expert guidance.

As many thousands of people in various occupations have undergone the Cattell test, it is possible to obtain average profiles of people successfully doing a particular job. An employer seeking a typical accountant, for example, might be inclined to obtain the average personality profile for that kind of worker and select the candidate whose individual profile most conformed to the average.

The typical accountant as measured by the Cattell factors which Peter Saville flashed up on the overhead projector turned out to be largely like "the man in the street." By that I mean that the accountant's score on about 13 of the factors was close to the average for the population at large.

The exceptions seemed to be that accountants are less inclined to be the life and soul of the party and are more emotionally stable as distinct from being prey to their feelings. In addition, perhaps surprisingly, they are more innovative as opposed to stick-in-the-mud.

Then their average profile disappeared from the screen to be replaced by another one virtually identical. The resemblance was such that a selector seeking a typical accountant would be as likely to pick someone from the group represented by the second profile as from the first.

The second group consisted of people in prison for armed robbery.

Interview aid

The same sort of danger would not arise of course if personality profiles are used only within their limitations. Dr Saville said. They can be valuable, for instance, as a guide for someone interviewing candidates.

But the widely used Cattell test still suffers from snags. Some of the 16 factors are technically suspect. A more general problem is that it was created to assess school and college students in the U.S., and so is in several respects not appropriate for selecting people of other nationalities for jobs.

Consequently Peter Saville and his colleagues at Saville and Holdsworth have been developing with support from about 50 major employers both private and public in Britain, a new profile-style test of personality factors specifically related to suitability for different kinds of work. It is to be called the OPO, which stands for Occupational Personality Questionnaire.

Although final trials have still to be completed, he told the Institute of Personnel Management's conference, "there is every indication that OPO will prove to be a significant improvement on currently available techniques."

The improvements may not always be appreciated by candidates who find themselves taking it. Whereas the Cattell covers 16 factors, the full OPO will cover 30. That means about four hours of form-filling although shorter versions will be marketed for use where the demands of the job are relatively clear-cut.

In the readers' interests, as soon as the new test is ready, the Jobs Column will submit to the worst that the OPO can do and report on the results—always provided that it has not first been dragged off by men in white coats.

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The Strategic Management Group within HAY-MSL, one of the leading international management consultancies, is expanding its activities in response to a growing demand from clients in the private and public sectors.

The work of the Group, which operates from centres in London, Brussels and Utrecht, involves the provision of advice to top level executives in the areas of:

- strategic business and market analysis
- strategy information
- organisation design and management assessment
- strategy implementation and support.

We are now looking for a number of highly motivated, successful executives or professionals with the ability to consult at senior corporate levels in these areas.

Candidates, probably aged 30-35 educated to degree level and with a professional qualification, possibly with an MBA, should have a proven record of achievement in commercial or industrial management. The ability to analyse and act upon complex business problems and to develop long-term client relationships at Board level are essential.

We will be particularly interested to hear from candidates with a background in:

- Banking/Insurance
- Computing/Information Based High Technology
- Finance
- Marketing

The role offers significant opportunity for personal growth, high reward and excellent benefits. Please write with a detailed c.v. to: Jonathan Ford, Strategic Management Group

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HAY-MSL

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London

£15,000

If you have at least three years accounting/auditing experience and would be interested in building upon this background in a marketing role we would like to hear from you.

Our client is involved in the development and marketing of financial services to corporate clients. The successful applicants will be joining a team of like-minded ex-accountants, the majority of whom are now earning salaries well in excess of that quoted above.

To arrange an informal preliminary discussion regarding the above please phone Robert Walters on 01-405 0442 or write to Michael Page Partnership, P.O. Box 143, 31 Southampton Row, London WC1B 5HY, enclosing a curriculum vitae. Applicants may be seen outside office hours if more convenient.



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COMMENCING JANUARY 1984

The Van Dusen/Magnus design for a heavy-lift vtol, lighter-than-air craft is now in the planning stage for full scale prototype and manufacturing facilities.

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- Flight control systems
- Avionics and instrumentation
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Responsibilities will include the specification, design and assembly drawings for custom vehicle components and systems. Further, purchasing agents and experienced tradespeople in the field of aviation mechanics are required. This programme will encompass an initial hiring of 78 persons, followed by several hundred more in the months to come.

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INTERESTED APPLICANTS SHOULD REPLY TO:

The Personnel Manager,
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All applicants will be acknowledged.

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COWARD CHANCE invite applications from solicitors with experience in the commercial property field to join their Property Department. The department handles a wide range of institutional and other commercial work. There are excellent salaries and prospects.

Please write with full details of education and career to date to M.C.C. Mogridge, Coward Chance, Royce House, Aldermanbury Square, London EC2V 7LD.

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U.K. CORPORATE MARKETING c. £18,000
Actively expanding international bank seeks an equally energetic banker, 28/35, with proven experience of successful corporate business development. Fluency in German would be a distinct advantage.

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As part of its development programme, an expanding City bank seeks a thoroughly capable analyst to manage its credit function. This calls for a credit background embracing formal training and solid practical experience, together with strong personal qualities.

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The task is effectively to set up and refine this growing City bank's loan administration and control systems and should appeal strongly to a banker, c.30, with substantial relevant experience who is regarded as a clear, rather than a disorganised, "junior" loans administrator with experience particularly encompassing both sterling and Euro loans in a computerised environment.

Please telephone John Chiverton, Ann Costello or Trevor Williams

JOHN CHIVERTON ASSOCIATES LTD.

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LAW AND PRACTICE OF BANKING

Applications are invited for a LECTURESHIP in the LAW AND PRACTICE OF BANKING in the Department of Management Studies of the University. The appointee will also be an Associate Member of the Loughborough Banking Centre, a new post-graduate and post-experience teaching and research centre established jointly with the Department of Economics.

Applicants should possess a relevant degree and/or professional qualification and banking experience. The appointment is for three years in the first instance and the starting salary is in the scale £7,190-£14,125. Further details and application form from Paul Johnson, Establishment Officer, quoting ref. no. 83/20 MS, Loughborough, Leicestershire.

Marketing Consultants

Banking & Finance

c.£20,000 + car

London



Arthur Young McClelland Moores & Co.

A MEMBER OF ANSA IN EUROPE AND ARTHUR YOUNG INTERNATIONAL

We are looking for additional marketing expertise to develop further the services offered by our Banking and City Services group.

You must be able to demonstrate current experience of marketing in a banking or financial services environment, and you will have had a lead role in at least two of the following activities:

- Development of marketing strategies
- Market and user studies
- Product development
- The successful implementation of marketing initiatives

To join us you should be a graduate, aged 28-35, self-confident, and able to communicate effectively at all management levels.

Write, enclosing a detailed CV, to Peter Williamson quoting Ref. BF/2/FT.

Arthur Young McClelland Moores & Co.,
Management Consultants,
Rolle House, 7 Rolle Buildings,
Fetter Lane, London EC4A 1NH.

CJA

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LONDON

£18,000 — £23,000

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We invite applications from candidates, aged 28-45, with a proven track record in international treasury management and corporate finance gained with a company or bank. Oil industry experience and university or other professional qualification will be an advantage but are less important than the ability to work within a small, highly motivated team. The successful candidate will report to the Group Treasurer and will play a major part in determining and implementing foreign exchange and money market policy and will work on strategic planning and acquisitions. An attractive remuneration package is negotiable, £18,000-£23,000, company car, non-contributory pension, private medical scheme. Applications in strict confidence under reference AT4209/FT, to the Managing Director:

CAMPBELL-JOHNSTON ASSOCIATES (MANAGEMENT RECRUITMENT CONSULTANTS) LIMITED,
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We invite applications from recently qualified accountants (ACA, ACCA or ACMA) aged 23-28. The successful candidate will report to the Financial Controller and through a team of 4 will be responsible for seeing the cost accounting system is adhered to and periodically updated, and collect and consolidate and produce meaningful monthly accounts for the parent and the two overseas subsidiary companies. Up to 15% overseas travel will be necessary. Continuation training will be provided where necessary. Initial remuneration by way of salary and incentive is negotiable £12,000-£15,000 + contributory pension, free life assurance, BUPA, assistance with removal expenses if necessary. Applications in strict confidence under reference CA060/FT to the Managing Director.

ACCOUNTANCY & LEGAL PROFESSIONS SELECTION LIMITED,
35 NEW BROAD STREET, LONDON EC2M 1NH. TEL: 01-588 3588 or 01-588 3576. TELEX 887374. FAX: 01-638 9216.
* Please only contact us if you are applying for one of the above positions.

U.K. LENDING

International bank seeks a UK/marketing specialist. A solid credit background is required, coupled with broad-based lending/marketing experience in the UK. Salary neg. plus excellent benefits.

Contact 01-588 8161
The Roger Parker Organisation,
4, London Wall Buildings,
Blomfield Street,
LONDON, EC2.

Important Management Roles in a changing environment

Our Markets and Membership Department is responsible for much of the supervision of Stock Exchange members and firms. It will play a critical role at a time when the activities of member firms may develop considerably.

In these circumstances we now wish to appoint three senior managers who will strengthen the Department's policy making and regulatory team.

You will be involved in the preparation of papers for consideration by The Stock Exchange Council, and will be responsible for the advocacy of courses of action to Stock Exchange Committees and Panels. You will also be expected to make a major contribution to policy development in this important and fast changing area.

Probably aged between 25 and 45 with a degree or relevant professional qualification you may currently be working within the Securities industry. However, you could have held a senior post or rank in commerce, industry, or perhaps the armed services. Experience in any of these could provide you with the qualities necessary for one of these positions. Qualities such as adaptability, forward thinking, and the ability to work under pressure and on your own initiative.

These positions represent considerable career opportunities. Starting salaries will be in the region of £15,000 p.a. and the benefits package includes a fully-paid season ticket, BUPA, non-contributory pension scheme, subsidised meals and 25 days holiday.

Please write with a full curriculum vitae to: Mary Thom, Manager Personnel Services, The Stock Exchange, Old Broad Street, London EC2N 1HP. Telephone: 01-588 2355.



The Stock Exchange

Manager-Planning & Development

Courage Tenanted Trade

A progressive outlook is one of the strengths of Imperial Brewing and Leisure and we have recently reorganised and consolidated our activities to meet the changes affecting our fast developing industries. A major part of the Courage Limited business is its 3,600 tenanted houses, and we are now focussing attention on optimising their commercial potential. Reporting to the Tenanted Sales Director, the Planning and Development Manager will play a key role in realising that potential.

We are looking for someone with vision, who can bring a fresh approach to the business through analysing trends and forecasts, devising medium/long-term plans and policies, and proposing commercially viable strategies. Whilst the emphasis for this position is definitely on the future, success will depend upon being able to translate this creative independent thinking into both accepted and practical plans in a complex environment.

Applicants must therefore be able to demonstrate an ability in corporate strategy and

ideally have a good track record as a line manager. A comprehensive understanding of retailing is important and knowledge of the pub business and its context would clearly be helpful with both independence of thought to bring new approaches and the ability to turn these ideas into accepted plans. A graduate, aged 30-45, who has corporate planning experience in a large company and who has also personally run a small business unit (or ideally started one up) is likely to fit our needs.

The post carries an attractive salary with a car and full range of large company benefits. The potential for substantial development and promotion within the next two or three years cannot be underestimated.

Please write enclosing a detailed curriculum vitae to:
Mrs N J Cox, Personnel Resources Manager,
Courage Limited, 32 Southwark Bridge Road,
London SE1 9HS.



COURAGE LIMITED

Audit-North Sea Operations

The Royal Dutch Shell Group of Companies has a continuing need for highly qualified accountants who wish to make successful and well rewarded careers either in the field of financial management or in the wider business scene in the UK and overseas. One of the entry points for such staff is the Internal Audit Department. Vacancies are currently available with Shell Expro in Aberdeen, one of the most successful joint venture operators in the UK Sector of the North Sea.

Members of the Internal Audit Department undertake an exceptionally wide range of projects through which they have an opportunity to acquire an excellent overview of the Company's activities, its general management policies and its financial systems. Applying modern business techniques, auditors carry out appraisals of policies, contracts administration and control procedures on behalf of senior management and recommend necessary changes arising from such appraisals.

Candidates should be qualified accountants, preferably with some recent

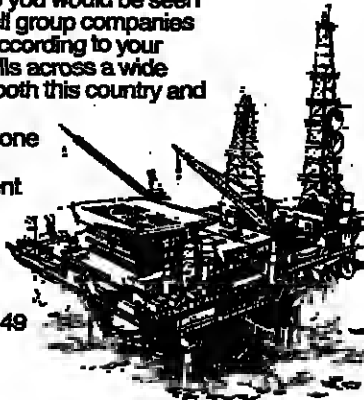
EDP audit experience and management potential. A further degree in a technical field would be an advantage.

Shell offers highly attractive five figure salaries depending on qualifications and experience, together with excellent working conditions. Fringe benefits are generous and include assistance with relocation to Aberdeen, where appropriate.

As an employee of Shell Expro you would be seen as a potential resource for Shell group companies with opportunities to develop according to your accounting and managerial skills across a wide range of business activities in both this country and abroad.

To apply, please write or telephone for an application form to:

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Advisor (UEPA/115)
Shell UK Exploration
& Production
1 Allens Farm Road
Nigg, Aberdeen
AB9 2HY. Tel: (0224) 882149



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Success in leading a substantial personnel function, and a capacity to win the support of senior colleagues in translating innovative thinking into effective action, are the core requirements. This experience, in which there should have been particular emphasis on the assessment and development of managers, should preferably have been gained in a predominantly white-collar organisation employing a high proportion of qualified staff. Candidates are unlikely to be earning less than £25,000. Age—probably late 30's up to 45.

Please write fully—in confidence—to Colin Bexon ref. B.17376.

This appointment is open to men and women.

HAY-MSL Management Selection,
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MANAGEMENT SELECTION

THE CROCKER BANK LONDON BRANCH

Invites applications for the post of

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Applicants with a background of ability and experience in Foreign Exchange and Money Market Instruments gained over 5-7 years

This position will entail responsibility for assessing and trading the bank's exposure in the domestic sterling and currency money markets.

Salary and benefits package will reflect the importance and responsibilities attached to the position.

Please write with full personal and career details to:
Mrs. H. Thompson,
CROCKER NATIONAL BANK
24 Great St. Helen's,
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NON-EXECUTIVE DIRECTOR RETAILING

A soundly-based retailing group with an excellent record of progressive growth seeks an experienced Non-Executive Director to help the Board plan further exciting development.

The ideal person would be a former Chief Executive or Financial Director of a substantial national retailing organisation, preferably, but not essentially, with grocery or similar focus experience. Alternatively, full-time executives with such a background, but currently in a non-competitive sector and who may be released, may apply.

In either case, the required background is of managing growth through branch expansion, and implementing tight budgetary control and reporting procedures. The commitment will be about two days per month and the fees are for negotiation. Initial enquiries will be dealt with in the strictest of confidence by:



P. R. Watson, BA (Econ), FRIM
Managing Director
York Consultants Ltd.
York House, Clifford Street
York YO1 1RG
Tel: York (0904) 29009

CHIEF DEALER

London branch of European bank seeks Chief Dealer to supervise expanding dealing activity. Knowledge of French would be advantageous.

Salary package for this new position is negotiable. Please reply giving details of relevant experience to:

Box A8341
Financial Times
10 Cannon Street
London EC4A 3DF

APPOINTMENTS WANTED

EXECUTIVE WOMAN, Boardmember, based Bristol, fully mobile, excellent presentation, fluent in English, extensive experience marketing, P.R., trade investment, advertising. Write Box 10, Cannon Street, London EC4A 3DF.

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to £15,000 plus benefits

Major American bank seeks a highly experienced portfolio administrator as Deputy Head for their Investment Management Group. With 4 staff reporting directly and personal responsibility for one major account, the successful applicant will exhibit extensive international investments knowledge including portfolio revaluation. Experience of bank transfers in multi-currencies and automated systems is essential as is the ability to ensure procedures, controls and budgetary limits are maintained. It is unlikely that applicants under 30 years of age will have sufficient depth of knowledge to be considered.

Please contact: Paul Trumble

Jonathan Wren BANK RECRUITMENT CONSULTANTS
170 Bishopsgate - London EC2M 4LX - 01 623 1266

Financial director designate - unit trust and fund management

Jersey, c£25,000, bonus + car



A rare opportunity to join a group of investment fund managers, a member of a leading public group. This is a new appointment based in Jersey (standard rate of tax 20%) resulting from substantial business development and growth.

A qualified accountant, you should be able to demonstrate recent financial control and management skills in commerce or industry. Previous experience in unit trust management is considered an advantage but not essential. Reporting to the Managing Director and the Board you will:-

- assume full responsibility for all accounting functions (funds and management)
- develop and monitor reporting and control procedures
- evaluate future business development opportunities.

Résumés including a daytime telephone number to Stephen Blaney, Executive Selection Division, Ref. B150.

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Coopers & Lybrand Associates Limited management consultants

Fleetway House 25 Farringdon Street London EC4A 4AQ

Business/Financial Analyst

City

c.£12,000

Willis Faber, leading international insurance brokers and underwriters, are seeking to strengthen their Group Finance Division in London with the appointment of a Business/Financial Analyst who will be involved in a broad range of the Division's projects covering Financial Management, Planning, Acquisitions and Market Research.

Suitable candidates will be business graduates with a MBA qualification and ideally two years' work experience related to the work to be undertaken. Experience of the insurance industry will be an added advantage.

Salary is negotiable c.£12,000 and generous fringe benefits will be those associated with a major group in the financial services industry.

Please contact Malcolm Newton on (0473) 217911 ext 3543 or write to him at Willis Faber & Dumas Limited, Friars Street, Ipswich, Suffolk IP1 1TA.



Willis Faber

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£17,000 to £21,000 P01 (1-3)
We have a vacancy for an ambitious person who wishes to further their career in a progressive scientific environment.
The post is No. 2 in a section dealing with all aspects of technical and scientific work. Although the postholder will be responsible for the day-to-day running of the section, we would also consider candidates with the necessary scientific background who demonstrate a knowledge and interest in the subject.
The section manages a team of 15, on an expanding basis, and is responsible for all technical and scientific work in the section. The successful candidate will be responsible for all technical and scientific work in the section, including the day-to-day running of the section, and will also be involved in other aspects of the section's work.
A more complete job description is available on request. A person with a degree in a relevant subject and a few years' experience in a similar position will be considered.
For further information or an informal discussion, please telephone, Peter Mansfield on 01-227 8272, Ext. 31.
The Department is situated in the historic building of the Admiralty, Whitehall, London SW1A 1AA. The Department is an equal opportunity employer. Applications are welcome from candidates of any race or ethnic origin and from registered disabled persons. Telephone 01-707 8272 (2 lines) for further information. Any time for an application form, or to be interviewed, please contact the Personnel Officer, Southamptons, 25 Commercial Way, London SE17 2JH. Please quote reference FT/24/83 and job title. Last date for receipt of completed Application Form is 1.11.83.

Deputy Taxation Manager

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Imperial Brewing & Leisure Limited is a major division of the Imperial Group. Operating companies include Courage Limited, John Smiths Ltd, Anchor Hotels, Motorcross and Happy Eater. These companies provide a wide range of activities from production to retailing to property and this, plus a vigorous business development plan, gives a fascinating and challenging selection of taxation issues and questions.

We now require a taxation specialist to join the small team dealing with tax and associated special projects, who can take on a section of our current concerns, and who has the potential for rapid career progression.

The successful applicant will be a qualified accountant, probably in their late 20s or early 30s, who has gained further skills in taxation, particularly in a

commercial context. A strong intellect, keen judgement and self motivation are essential as well as good negotiating and persuasive skills for contact both within the Division and with the relevant authorities. Experience of large companies and legal knowledge would be an asset.

A salary of around £17,000 p.a. is offered although this could be enhanced to reflect the experience and qualifications of an exceptional candidate. We provide a full range of generous fringe benefits including company car.

Please write enclosing a detailed c.v. to G. Fye, Personnel Development and Training Manager, Imperial Brewing & Leisure Limited, Anchor Terrace, Southwark Bridge, London SE1 9HS.

IMPERIAL BREWING AND LEISURE LIMITED

CREDITS CITY BANK

City bank, UK subsidiary of an overseas bank, seeks Assistant to the Credits Manager, concerned with all aspects of credits, trade finance, corporate and project lending etc. Age 25-40. An attractive salary with benefits offered to a person prepared to work hard and grow with the business. All applications in strictest confidence.

Write details to Managing Director, Box A8339 Financial Times 10 Cannon Street, EC4P 4BY

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We are looking for men and women who should be:-

- financial analysts, management services specialists, internal auditors or line managers experienced in improving efficiency
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Résumés, including a daytime telephone number, to David Miller quoting Ref. F15/5.

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Coopers & Lybrand Associates Limited management consultants

Fleetway House 25 Farringdon Street London EC4A 4AQ

Chief Executive

Merseyside Enterprise Board

This new appointment is to direct and develop the activities of the recently incorporated Merseyside Enterprise Board Limited. Its establishment by the Merseyside County Council, from which it is legally independent as a company limited by guarantee, is a further demonstration of a commitment to stimulate economic regeneration on Merseyside. Its objective is to provide development finance for local companies able to demonstrate commercial viability and the capacity to create and/or sustain employment.

The Chief Executive will be accountable to a Board, drawn from public and private sectors, for identifying long term growth opportunities in which to invest through equity or loan finance, and for the subsequent management of the investment portfolio. An early task will be to recruit support staff.

Candidates, probably accountants and/or business graduates with broadly based business backgrounds, should have successful records at senior level in industry or the financial sector. A knowledge of all aspects of corporate finance is essential.

The appointment will be initially for three years. Salary negotiable around £21,000; pension; generous car allowance; relocation assistance.

Please write - in confidence - for further information and an application form. E. I. Clark ref. B.75277.

This appointment is open to men and women.

HAY-MSL Selection and Advertising Limited, Union Chambers, 63 Temple Row, Birmingham B2 5NS.

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HAY-MSL

MANAGEMENT SELECTION

Bank Economist

A City-based major international banking group has a vacancy for an economist with at least two years' experience in commercial, financial or other relevant employment since graduation.

The post is in the Economic Department, which is concerned with a wide range of subjects including country risk assessment, currency and interest rate forecasts, commodity markets, the many developing countries in which the group operates and developments in the United States and elsewhere in OECD. Opportunities for specialisation will be given.

The appointment will interest a young economist possessing a good degree in economics or an associated discipline who is keen to join a lively, well-established team. There is an attractive basic salary and ancillary benefits are substantial. A working knowledge of a major European language would be useful.

Write, giving relevant personal data and career history to The Recruitment Office, Personnel Services Department, Personnel Division, Standard Chartered Bank PLC, 10 Cannon Lane, EC4N 7AB.

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Belfast: 0232-228784, 71 Great Victoria St., BT2 7ER.

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ASTLEY & PEARCE (BENELUX) S.A.
We require staff with international money market experience to assist in our Luxembourg operations. Knowledge of German would be useful.

Apply: Mr. K. Cook, Astley & Pearce (Benelux) S.A. 13 Rue Notre Dame, Luxembourg

Deputy Internal Controller

Nigeria Early 30's to £22,000 net

A Merchant Bank in Nigeria, the affiliate of a major international European banking group, is expanding its new Lagos operation and requires a Deputy Internal Auditor/Controller.

The job is to assist with the creation and organisation of the Audit Department, entailing not only all the internal controls made by a bank, but also organisation, procedure and staff training. The position calls for a person in their early thirties, with either a degree and/or an AIB as a minimum qualification, together with at least five years' experience in banking operations and internal audit, preferably in a computerised banking environment.

A first class salary will be supplemented by generous expatriate benefits including housing, car etc.

Replies will be forwarded direct to our client but please write in the first instance to Keith Fisher at Overton Shirley and Barry (Management Consultants), Second Floor, Morley House, 26 Holborn Viaduct, London EC1A 2BR. Please state in a covering letter any groups in which you are not interested.

Overton Shirley and Barry OSI

Bank Recruitment Specialists

CREDIT/LENDING

LENDING/TRADE FINANCE
A senior appointment, calling for a mature professional banker (25-45) who has specialised in the financing of international trade. Suitable experienced candidates are likely to be currently earning c.£25,000.

BUSINESS DEVELOPMENT
Prosperous European bank, well established in London, seeks a senior banking executive to head its U.K. business development activity, involving a full range of international banking services to the corporate sector. Suitable candidates are likely to be graduates or professionally qualified, aged early 30s.

LENDING - SCANDINAVIA
A London based appointment, calling for an individual aged 25-28 with sound credit training, specific experience of lending to the corporate sector in either Sweden or Finland, and fluency in at least one Scandinavian language.

LENDING - MIDDLE EAST
A London based appointment, calling for an individual aged 25-30, to head the bank's services to regional and public entities in the Middle East. Current experience in a comparable banking role is sought, backed up by U.S. bank credit training.

MARKETING - SAUDI ARABIA
A managerial appointment at the Head Office of a leading Saudi bank. Candidates will be senior bankers aged 30-40, with substantial experience of Middle Eastern credit and lending. The appointment carries a substantial salary and a full range of expatriate fringe benefits.

CAPITAL MARKETS

STRAIGHT S BOND TRADER
Opportunity for an aggressive, experienced Straight S Trader to expand the trading activity at a major European bank. Salary to c.£25,000.

MIDDLE EAST SALES
A senior London based appointment, within the Bond Sales team of a major, rapidly developing international investment bank. Candidates, ideally aged 25-35, should have significant experience of Middle Eastern capital markets.

F.R.N. TRADER
An international investment bank, newly established and of significant stature (Triple 'A' rating) seeks an experienced F.R.N. Dealer to establish, develop and expand its F.R.N. trading business. Outstanding terms are offered for this 'ground floor' appointment.

F.R.N./F.R.C.D. TRADER
Leading U.K. investment bank, with a commercial and not-for-profit presence in all aspects of credit and securities markets, seeks to recruit a mature Dealer (mid/late 30s) with some 2 years' experience in trading F.R.N.'s or F.R.C.D.'s. An excellent opportunity to broaden experience with a major bank.

BOND TRADER
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WORLD FOOD SUPPLIES

Now for the bad news...

By John Edwards, Commodities Editor

FIRST the good news: in spite of a sharp fall in the U.S. grain harvest this year, there is not going to be a world food shortage. There are plentiful stocks and next year could well see a return—weather permitting—to large grain surpluses.

Now for the bad news: there is a definite world scarcity of oilseeds, which provide protein for livestock in the form of meal added to animal feed, as well as edible oils used in the manufacture of a wide variety of products ranging from margarine to detergents.

At the same time the reduction in the world surpluses of grain has resulted in a general rise in prices for both wheat and animal feedgrains, such as maize and barley.

The combination of higher prices for both grains and oilseeds means rising costs for livestock producers and food manufacturers—and these will in turn lead to higher prices for meat, dairy and many other food products.

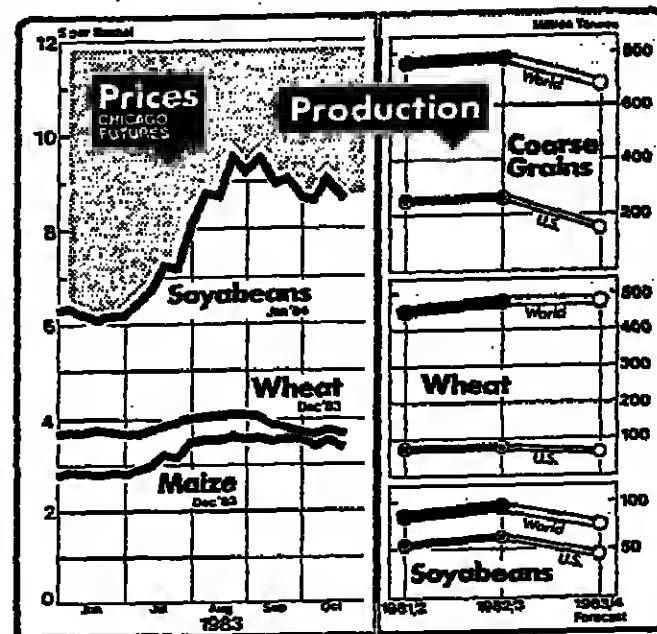
Many of the world's poorer countries will simply not be able to buy all they want at these prices, and the result will be local food shortages.

For the EEC, the situation is a mixed blessing. Higher world market prices for grain, and eventually dairy products, will significantly cut back the massive subsidies that Brussels pays to export Community surpluses. Indeed, with EEC grain crops also lower, and higher livestock prices, budget expenditure on supporting the Common Agricultural Policy will be considerably reduced as long as world prices remain high.

This in turn is likely to mean that the Common Agricultural Policy will survive for that much longer, and pressures for its reform will lose some of their force.

Community consumers will also suffer as a result of the higher prices for protein additives and edible oils. These products are not directly protected by the G.A.P., which insulates EEC consumers from world market forces in the dairy, grain, meat and sugar sectors by maintaining artificially high domestic prices.

The Unilever group has already announced a 20 per cent rise in margarine prices in Holland and confirmed that similar increases are planned for other countries. Another Unilever subsidiary, BOCM SICO, the UK's largest animal feed compounder, has warned



Bob Hutchinson

that animal feed prices are bound to rise sharply in the next few months as the higher grain and protein costs work through the system.

Crop by crop, the international outlook is as follows: Coarse grains, primarily maize and barley, world supplies are sharply down because of a big drop in the U.S. harvest, the result of severe drought and the introduction of its so-called payment-in-kind (PIK) programme which was, ironically, designed to cut farmers' production because of then existing surpluses.

U.S. production of coarse grains is expected to drop by nearly half to 140m tonnes. Smaller crops have also been recorded in Canada and Western Europe, though Soviet production is up. Coarse grains are mainly used as animal feed, so higher prices will affect all livestock products from dairy to meat. There will be particularly severe problems for producers of intensively reared animals, such as pigs and poultry, who rely on feedstuffs rather than grazing.

PIK, under which farmers were offered stockpiled supplies in return for reducing their plantings, worked far better than expected because prices were so depressed. U.S. plantings of maize fell from 73.2m acres to 51.6m. Drought gave an additional twist, helping reduce average yields per acre from 114.8 to 85.1 bushels (of 56lb each).

Wheat is in plentiful supply with a record world crop of about 480m tonnes expected—2m tonnes up on 1982-83. U.S. production should be about 65.5m tonnes, 11m tonnes lower than last year. But this will be more than offset by a sharp recovery in Australia, which was badly hit by drought last year, and by a big rise in the Chinese crop.

However, prices have been forced up by increased demand for lower quality grades that can be used as alternative grains fed to animals. The main use of wheat is for milling into flour, so higher prices will affect a wide range of food products.

Overall, then, the world grains picture is not so severe as the U.S. difficulties might suggest. Total world grain output will, at 1.591m tonnes, be only 5 per cent down on the record 1982/83 output.

Moreover, it needs to be remembered that only a few months ago world grain markets were more depressed than at any time since the 1930s. Huge surpluses had forced prices down to well below cost of production levels. The recent price surge, therefore, began from a very low base.

Rice too is in plentiful supply, with output expected to be 1 per cent higher than last year's 119m tonnes—a new record.

Oilseeds, such as soybeans, sunflower seed, rapeseed, and palm oil, are in short supply worldwide as a result of crop setbacks, particularly to the soybean crop in the U.S. Meal produced from crushing oilseeds provides the extra protein needed in animal feeds. Higher prices will, therefore, make livestock feeding even more expensive. Higher edible oil prices will affect a wide variety of products.

World production of oilseeds in 1983-84 is expected to decline by 9 per cent from the record level reached in 1982-83—down to 162.8m tonnes.

Soybean output is expected to be 19 per cent lower at 77.5m tonnes, entirely because of a cut by over a third in the U.S. crop—to 41m tonnes. Brazil, the world's second biggest soybean producer, is expected to have a bumper crop of 13.3m tonnes and Argentina's output is expected to jump from a drought-reduced 1.2m tonnes in 1982-83 to a record 4.6m tonnes.

The drop in U.S. soybean production may mean that the country will simply not have enough to meet its domestic and export commitments this season, even taking into account carry-over stocks from 1982-83.

The Americans are adamant that they will not repeat the mistake made in 1973 when they imposed an embargo on soybean exports, provoking severe criticism. Instead, they will rely on "price rationing"—ie, higher prices—to bring supply and demand into balance. This is ominous news for livestock producers throughout the world.

Yet, for both grains and oilseeds, the drop in supplies is likely to be just temporary as the U.S. bounces back from the effects of drought and the PIK programme.

Early reports indicate that U.S. farmers, stimulated by high prices, will increase wheat plantings by the maximum possible, sowing "fences to feed". It is now extremely unlikely that there will be a PIK programme to reduce U.S. maize plantings in 1984—presidential election year.

This pattern of increased plantings is likely to be followed worldwide. So given even reasonable weather conditions there could be a massive grain crop next year. Only if the weather is poor again will the world face a real shortage.

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Thursday October 27 1983

The alliance under stress

THE U.S.-LED invasion of Grenada can be considered from two perspectives; one narrowly focused on the event itself, the other more broadly seen in the general context of American foreign policy making. Both are deeply disquieting, and raise profound questions about the confidence that the European allies can have in the responsibility of the Reagan administration.

Contrary views

From the narrow point of view, there can be little doubt that the invasion is an infringement of the UN charter, to be condemned as a violation of the principle of self-determination. To the extent that it was designed to ensure the safety of U.S. citizens, it may be justified on humanitarian grounds. But to the extent that its real purpose was to "restore democracy," the Americans have been trampling where they have no business to go. Nor is there any reason to suppose that U.S. marines are an appropriate instrument for political reform.

Much has been made about the precise moment when the British Government first learned of the invasion plans. The one thing that is clear, from the speed with which President Reagan decided to take part in the invasion, is that he had no intention, at any time, of listening to the contrary views of the British Government.

In the broader perspective, the invasion of Grenada echoes all too disturbingly a general pattern according to which the Reagan administration not merely tries to simplify all international problems into a struggle between freedom and communism, but also sees military force as the preferred instrument for dealing with them.

Sometimes the use of military force may ultimately be unavoidable. But the Reagan predilection for it, and the manichaeism of his view of the world, have undoubtedly played a part in helping to raise international tensions.

This militarism is most striking in U.S. policy in Central America. The countries immediately surrounding the region, such as Mexico and Venezuela,

have the strongest incentives for understanding the problems of El Salvador and Nicaragua, and the most powerful reasons for fearing a deterioration of the security situation. Yet their consistent advice, that there is no military solution to these problems, has been as consistently ignored by Washington.

In the Lebanon, the ostensible function of the multinational force is that of a symbolic peacekeeper, in order that the Lebanese Government may have an opportunity to recover the unity, sovereignty and independence of the country. Yet all special envoys to the Middle East, Mr. Robert MacFarlane, seemed to grasp that there can be no peace in Lebanon without an understanding with Syria.

Since last Sunday's bomb outrage, that the multinational force may now be dangerously trapped and may even be counter-productive.

At times, the leading west European countries have publicly distanced themselves from particular facets of U.S. foreign policy: the French Government has condemned the invasion of Grenada, the British Government has merely regretted it. But on the central issue of East-West relations, the European members of Nato have no alternative but to cleave to their most indispensable security guarantee, the alliance with the U.S. On that front, there can be no faulting the loyalty with which Britain, France and Germany have supported U.S. and Nato policy in the Euro-missile controversy.

Primary aim

But loyalty does not and should not mean unquestioning subservience. Many times in the past, the European allies have called for more consultation from the Western superpower, many times they have regretted its absence. The more the U.S. indulges in unilateral actions, the more essential it is that the European allies should concert their own policies. The primary aim should be to exert a sobering influence on Washington, failing that publicly to set out a distinct European point of view.

Framework for British Telecom

THE DRAFT licence for British Telecommunications, which was published on Tuesday, sets out the proposed operating framework for the UK telecommunications industry for at least the next 25 years. It, therefore, has to balance a number of crucial policy objectives. These include consumer protection, a desire for increased competition and greater efficiency, and the needs of a company which wants to develop into a major force in the world telecommunications market and which is heading for private ownership.

This week's proposals will not still the doubts which exist about whether the Government is getting this balance right. From the consumer's point of view, the licence spells out in some detail the obligations which will be imposed on BT to maintain the public service aspects of its business—emergency services, call boxes and so on. These appear to provide a satisfactory assurance that the company will continue to provide a universal telecom service.

What is much less clear is whether the reform package will lead to a significantly wider level of choice for customers, or present major new opportunities for suppliers. It is true that the licence will require BT to connect its system to that of any competitor and will not allow it to set outrageous terms for such interconnections. But competitors will in turn have to be licensed and the Government has made no secret of the fact that the scope for new entrants will be very limited.

Success

A number of fundamental decisions have yet to be taken. These include whether to extend the limits which will be imposed on the prices BT may charge for its local network calls to cover trunk calls as well, and the extent to which the company will be obliged to sell spare capacity on its circuits.

Yet even if Mercury, the one independent telecommunications group, turns out to be a huge success than looks likely at present, it seems that BT's market dominance in the provision of services will scarcely be dented.

When it comes to the supply of equipment, the licence will

also attempt to impose limits on BT's ability to exploit its existing market dominance—and here again the effectiveness of the proposals is questionable. The company will not be allowed to cross-subsidise its apparatus supply or production activities, which will have to be split off into separately audited entities. With few exceptions, it will not be permitted to enter exclusive dealing arrangements, or to make sales which are conditional on the purchase of other supplies or services.

Changes

These are welcome changes, yet it seems improbable that they will lead to BT's role as the main UK distribution channel for subscriber equipment being seriously challenged. Its suppliers, at any rate, scoff at the idea that the licence terms will make any difference in the marketplace.

They say it would be madness to risk the displeasure of such a powerful customer by attempting to enter into direct competition. Some argue that the only way to bring real change would be to place specific restrictions on BT's freedom to sell into certain segments of the market.

All this is not to say that the process of liberalising the UK telecommunications industry is proving a waste of time. Spurred by the prospect of change, BT has launched a wide range of new products and services, improved its financial controls, and sharpened its marketing efforts.

There is still plenty of room for improvement. And the issue is being confused by the way that the drive towards liberalising the system is being accompanied by the move to privatise the company. The two goals are not dependent on each other and may even be contradictory. For example, the act of privatising the company will in itself restrict further efforts to open up the marketplace: the Government will have to spell out in the prospectus how much competition it is prepared to tolerate and will have to stick to those undertakings.

The worst outcome would be if short-term political and financial considerations were to be given precedence over the long-term interests of the telecommunications industry. That prospect is beginning to look uncomfortably possible.

BRITAIN'S TRADE UNIONS

Mr King's powerful little Bill

By John Lloyd, Industrial Editor



Mr Tom King (left), holding a political axe: Mr Len Murray (right), a sharp counter-attack

THE Trade Union Bill is—in broad brush terms—difficult to oppose, easy to defend. It probably represents a political ace for the Government and the unions know it.

"The great thing about this," says Mr Tom King, the affable new Employment Secretary, "is that somebody has done just about every bit of it." That is, some unions already have ballots to elect union executives: ballots on strikes; and (Mr King stretches a point) some unions—as, presently, the Civil and Public Services Association—have been consulting their members on setting up a political fund.

Indeed, the most militantly-led union in the country—the National Union of Mineworkers—is in this respect a model. All of its officials are elected—more of them, in fact, than the present legislation would require—and all of its strikes must receive at least a 55 per cent endorsement on a pre-emptive ballot.

On the right of the Labour movement, the engineers and the electricians are similarly wedded to ballot democracy, and the latter would probably not grumble much about a periodic ballot on its political fund. Union democracy of the kind prescribed by the Bill does not automatically benefit the left or the right—it has favoured the extremes of both.

Breach of contract issue may lead to arguments

In the CPSA—and thus cannot easily be represented as politically partisan.

Mr King goes so far as to suggest that the Bill is a disinterested act in favour of democracy, which, far from weakening, may even strengthen and make more popular a presently unpopular movement.

This is a far cry from the early, "neutering" days of Mr Norman Tebbit—but then, the later days of Tebbit were a far cry from those, too.

Even though Mr Len Murray, TUC general secretary, sharply attacked the Bill yesterday as "ill-conceived," there can be no question, then, of agreeable Mr King and his Bill becoming the hate objects of a public and popular campaign. But in the detail of the legislation, and in the way it will affect industrial relations, there are problems which will become more apparent as the Bill inches its way through the House of Commons and once it attains the statute book.

First, it is unusual: no other major European country legislates as much as the Bill will do for the internal affairs of unions. Unions in West Germany, France and Italy are legal entities and subject to the law for their actions—but they can elect their leaders and

decide on their actions pretty much how they like.

The point is, however, that they are much more closely regulated in their external affairs, and these are relatively more important to them. For example, the co-determination legislation in West Germany lays down union representation, electoral procedures and duties at board and workplace, in France and Italy, the elections to works councils—and in France—to social security and industrial tribunal boards, are legally determined. Representation on these bodies—which have no counterpart in the UK—is crucial.

For all that British unions will be tied in more closely to State supervision than in most Western democracies—a propaganda point for Labour and the unions.

Second, the requirement to ballot for unions' leadership will disrupt arrangements in those unions—like the two great general workers' unions the T&GWU and the GMBATU—where all or part of the executive is not directly elected by the members but composed of representatives appointed to it by regional committees or trade group committees.

The Bill has been careful to preserve the principle of regional representation—so long

as all the members in the region can vote—but that will mean the new elected executive may be independent of the established regional committee structure, with scope for friction between the two.

Third, the provision for ballots on industrial action has not been uniformly welcomed by employers, and, as the Nalco case shows (see panel), the fact that a ballot is held and shows support for a strike does not necessarily mean the strike has genuine majority support, and could make compromise or solution more difficult.

The experience of ballots in the U.S. shows, first, that they are usually won by union

leaderships which want the strike; and second, that such strikes can last a long time.

The broadening of the Bill to include all industrial action in breach of contract could lead to messy arguments: for example, is a work-to-rule in breach of contract or not?

The Bill also calls for a ballot within four weeks of the beginning of the action—a provision which could, in certain instances, be difficult to meet.

Finally, the provisions on the political funds raise important constitutional questions. Leaving aside the issue of the individual levy—on which talks will continue—the requirement for periodic ballots on a political fund could, in effect, deprive the Labour Party, already near the breadline, of much of its income with serious consequences for the democratic process.

To these, and other objections, the Government has a ready-made response—one which it will not publicly deploy as the Bill grinds on in the months ahead.

To begin with, there is the blanket slogan, popularised by Mr Tebbit, that it will "give the unions back to their members."

Then, more sophisticated, is the contention that far from being a straitjacket, it is a rather loose garment that the unions have described: it because it has been changed to accommodate some of their objections.

Further down the line, the Government will insist that whatever may be the changes, even disruption, after the Bill becomes law the provisions of the legislation will ensure that unions, employers and the public know what the real views are of groups of workers on this or that issue. This case—decisively made by Mr Frank Chapple, the electricians' leader and one of Mr Tebbit's favourite trade unionists—is strong, because politically it is hard to argue against people being asked their opinion.

Mr King is prepared to admit that the question of political funding could pose problems.

A few sparks may fly from the Bill yet

If, in the fullness of time, the Labour Party suffers such a loss of funds as to be rendered ineffective, the Government will have to face the issue in the context of how political parties are to be funded—but that is another day's work.

In the year in which this legislation has been mooted, drawn up and finally presented to Parliament, the Government's view of the unions has markedly changed. The great bastions of unreformed power are now as described by Mr King yesterday: creaking structures which must be helped gently back into public favour.

It will be a tough test for Mr King, to carry through this new role as nursemaid when his successor made such a brave showing as a surgeon. It will be equally hard for the unions to adapt to a newly legislative climate which they have little choice but to accept, but which they are not yet disposed to embrace.

But it is certain that the tests will be real: unlike the 1980 and 1982 Employment Acts, the 1983 Trade Union Bill will call for observance once it is law. Mr Tebbit, clearly a man primed for action, never had to face more than rhetoric; his successor, to whom he has bequeathed his Bill, may see a few sparks fly from it yet.

Philip Bassett

Men & Matters

Bird of passage

New technology, it seems, is at last going to make the National Coal Board's canaries redundant.

Every pit is still required by law to keep at least two of the birds for emergency use as noxious gas detectors by the mines rescue services. But their employment is much more widespread than that. Many miners, even yet, would sooner stake their lives on a canary than on an electronic warning gadget.

In the Yorkshire coalfield's 60 pits and four rescue stations, there are some 300 birds "in service." They are taken underground these days in glass-sided cages, with few exceptions, it is a must revival kit of oxygen bottles.

Legislation now being sought by the Health and Safety Executive, however, would remove the obligation laid on the NCB to employ canaries. New early warning devices on the market are apparently considered efficient enough replacements. They not only detect gas but show the exact concentration in the air.

But even when the law comes into force, the NCB reckons it will be many years before the canaries are phased out. "It will simply be a case of reducing the numbers by natural wastage," says Wakefield mines rescue superintendent Brian Fee.

"I expect a few birds will be taken home as pets: they are very cheerful and always whistling."

Dust up

The EEC's Court of Auditors can always be relied upon to uncover some arcane, but expensive, absurdities in the way the Community runs itself. It is now kicking up dust about the peculiar contrasts between the cleaning operations carried out by the EEC's various institutions.

Why, for example, should the Parliament in Luxembourg have its windows cleaned between three and six times a year while, just across the road on the Kirchberg Plateau, the Court of Justice forks out for a monthly window wash?

In Brussels, the European Commission has a positive mania for clean carpets. Its miles of "Cyril Lord are cleaned twice a year while all the other institutions tolerate dirty footmarks for as long as 18 months.

The Court of Justice has a cleaning contract which specifies that waste paper baskets and ashtrays will be emptied on 301 days a year—more days than the Court actually works.

The European Parliament pays Bfr 310,000 for the collection of empty coffee cups, while the Commission lashes out Bfr 360,000 for the same service.

Clearly, the cleaning sector is ripe for harmonisation.

Secret weapon

East German government officials must be wishing they had never had second thoughts and let West Germany's leading rock musician, Udo Lindenberg, through the Wall.

"Der kleine Udo" was named from playing in East Germany after writing a song portraying Erich Honecker, the country's leader, as a secret rocker who locked himself in the loo to listen to West German radio.

The song, taped by East Germans, led the unofficial East German hit parade for a time—made Lindenberg an unlikely candidate for further honours in the country.

Then in an interview with an East German newspaper, Lindenberg condemned President Reagan and lauded President Andropov. The result was an invitation to perform last Tuesday night at a televised East Berlin rock festival under

the motto: "For World Peace: Away with NATO's Missiles."

Wildly cheered by 4,000 blue-shirted Communist youth members in East Berlin's Palace of the Republic, Lindenberg took the opportunity to announce: "In East and West we don't want any missiles. No Pershings and no SS-20s."

Stunned officials confirmed that it was the first time that anyone had even mentioned the Soviet missiles on East German television.

Off the scent

Beecham's advertising plans for its new pheromone-based perfume, Andron, as I reported last week, were dealt a rude blow by the Advertising Standards Authority, which ruled that the product could not be sold as a "sexual attractant" for humans.

Hats off to Beecham, then, for changing the words without losing the message. The packets for both the men's and women's versions of the scent now claim that it "transmits attractive signals to any male (female) within sensory range with a message so powerful, so exciting, there can only be one response."

Let's hope that response is not another spate of complaints to the ASA.

Market sources

The great exploration for the source of the Eurodollar is in full swing.

I suggested that the inventor of the term may have been William Clarke, now director of the City of London Committee on Invisible Exports. He referred in print to the Eurodollar market back in 1960, when he was a financial journalist.

But there are long memories in the financial world. Felix Neubergh, aged 88, a Swede who is now retired and living in

Monte Carlo happened to be passing through London yesterday.

"I invented the damned thing," he told me. Apparently in 1956 Neubergh was working in London as head of the Anglo-Portuguese Bank which was then owned by the state bank of Portugal. He arranged with the National Ultramarine (the Portuguese national overseas bank) to take that bank's surplus U.S. dollars and see what could be done from his London vantage point to keep them gainfully employed.

"I then loaned them to Italy," he recalls. The actual transaction was to switch the dollars into lire and then lend the lire to the Italian banks.

And that, the veteran banker is convinced, was the start of the Eurodollar market.

Any more suggestions?

Cover charge

Australian workers are renowned for their readiness to down tools at the slightest provocation—but the limit has surely been reached by a group of nearly 400 construction and maintenance workers at a Shell refinery at Conco, Victoria.

They are striking for time-and-a-half rates of pay for walking from one covered area to another when it is raining.

Many construction workers get extra pay for working in the rain but this is believed to be Australia's first industrial claim for walking in the rain.

Recent heavy downpours have not helped progress towards a settlement.

Gland ideas

"I am Chelsea's greatest lover," someone has scrawled on a poster in the King's Road. To which another hand has added: "You are suffering from delusions of glandeur."

Observer

The Importance of being Graham's



ECONOMIC VIEWPOINT

Public spending: the third way

By Samuel Brittan

A RADICAL PACKAGE

GAIN FROM REMOVING
SPECIAL INTEREST SUPPORT

AGRICULTURE		£bn, pa
Reduced UK grants and stiffer attitude on EEC prices;		
and abolition of tax privileges	2	
INDUSTRY		
Cuts in expenditure by Departments of Industry,		
Energy and Trade	1	
End of 100 per cent first year depreciation etc; return	2	
to "economic depreciation"		
HOUSING		
End of home loan interest relief	2½	
Drastic cut in rent subsidies and council house	1½	
building		
PENSIONS AND INSURANCE		
End of tax relief for pension schemes	1	
And for life assurance and retirement annuities	1	
TOTAL SAVING	£11bn	

Author's estimates derived from 1982 Public Expenditure White Paper.

The programme need not
be political suicide if
introduced as a package deal.

THE DEBATE between "Tory radicals" who are prepared to trim the welfare state (as well as other things such as military spending), to "finance tax cuts and the "consolidators" who prefer a quiet life is profoundly unsatisfactory. For there are other choices.

It must not be assumed that those social market economists who favour a welfare state, in the sense of income redistribution and the non-monopolistic state provision of health and education, are on the side of the "consolidators." The latter are mostly political trimmers averse to radical thinking, and concerned above all not to rock the boat.

For there is a way of cutting income tax rates without attacking welfare spending. This is to curb the enormous amount of state support for special interest groups of all kinds. Such support distorts the national income, while serving no social or anti-poverty purpose whatever.

Of course many special interest policies do not take a fiscal form, but are damaging nonetheless. They include import curbs on goods from the third world or southern Mediterranean countries, which hurt the British consumer as well as the developing nations. They include all the many union restrictive practices such as the closed shop, which the years of Tobin have hardly touched and which are both a threat to liberty and an institutionalised way of pricing workers out of jobs—and they have their counterpart in the middle class professions such as lawyers. An attack on these non-fiscal types as well.

The key to any onslaught is that it must be a combined operation. Nearly all of us belong to some interest group. (I am myself buying a flat on a mortgage tied to an insurance policy). If one group of beneficiaries, such as home buyers, or industries suffering from import competition, is singled out, there will be a partially justified outcry. If all groups are tackled simultaneously there are the makings of a deal. Farmers and industrialists, home owners and council tenants, pensioners and life assurance schemes all give up

something, but gain as well. If all these packages are removed simultaneously, there is a very good chance of the representative citizen gaining in tax cuts or other benefits what he loses in interest group support. More important, the total gain to economic efficiency will be large enough to make a difference to him personally. There is an analogy here with multi-lateral disarmament. All countries would be better off with a balanced reduction in weapons of death, whereas no one country dare move alone.

Special privileges arise because each particular government favour has a large beneficial effect on one group, while the cost is spread thinly over the population. But in the end the cost of the sum of all the separate privileges mounts both fiscally and in terms of economic waste. Moreover, the benefits often spill over to groups other than the intended ones. The intended benefit of tax relief for new home buyers is received instead by owners of existing property who benefit from the resulting high level of home prices. The intended practical effect of agricultural support for farmers is an increase in land prices and rents.

In drawing up the table of the gains from reducing interest group privilege, I have been extremely restrictive in definition. For instance, while there is a strong case for ending the NATO commitment to a 3 per cent annual increase in military expenditure, when it expires in 1985-86, this is not strictly interest group expenditure, however hard certain interest groups are lobbying for it.

Also excluded are all expenditures which have a "public good" aspect—that is, they are not provided adequately by the market for technical reasons. Excluded too are all state activities meant in principle to improve the workings of markets or to deal with the split-over costs and benefits: for instance the fact that an employer's own expenditure on training will benefit his competitors as well as his own recruits. Thus, the whole of the Department of Employment's £3.5bn has been omitted from the table. Excluded again is public transport support, which in principle corrects for the congestion and other costs imposed by the marginal private road

vehicle in the absence of proper road pricing. Of course there is waste and inefficiency in all these expenditures, but they are not inherently misguided.

Nor have I tried to cost the effects of other desirable changes such as taxing child benefits. The most important impact here would be to make the tax progression slightly more progressive in its middle ranges rather than eliminate interest group support.

The latter is deduced as support for any group on grounds other than low income, family size, health needs or other very general characteristics. Support for particular occupations or industries is an interest group measure. Social security payments are not interest group support also comprises privileges for special assets or activities such as occupational pensions, or bricks and mortar. Included in the interest group category are certain tax concessions as well as overt subsidies, as the distinction between the two is arbitrary.

The estimates, although very rough, are also very cautious: a pamphleteer could have pro-

duced plausible ones very much larger. The benefit is shown in 1984-85 terms for convenience, although the full effect would take years to show itself, assuming that the privileges are phased out gradually. It would be necessary to write a separate essay on each of them to justify the estimates, but they will serve as orders of magnitude.

The estimates for agriculture account continued reluctant British participation in the Common Agricultural Policy. But they do presuppose large inroads on the £0.5bn spent in direct British support measures outside the C.A.P. as well as on farm tax reliefs—exemption from rates alone costs at least £0.6bn. It also presupposes greater success in securing lower EEC support prices once British ministers go all out for cheap food without worrying about boosting domestic agricultural self-sufficiency.

Expenditure by the industrial departments, excluding Employment, is estimated for next year at £2.1bn. Half of this at least could be phased out if the state stopped trying to "pick

winner" and realised that well intended regional policies create more problems than they solve—for example, in discriminating against once-prosperous regions such as the West Midlands, and in supporting capital-intensive, labour-saving industries. One hundred per cent first year depreciation may well have had the same effect and actually aggravated the unemployment trend.

The third section of the table examines once more the effects of phasing out interest relief for home buyers, combined with a move towards market rents in council houses and the ending of council house building outside special inner city problem areas. The package is sensible, politically balanced, and therefore controversial.

The final section of the table does not pretend to analyse the whole vexed question of the taxation of savings and of investment income. It is merely a minimal estimate of the cost of concessions which divert savings to the large institutions—whether pension funds or insurance companies, and away from personal investment, whether direct or portfolio, which could make use of investors' specialised local knowledge. Schemes to help small companies only partially compensate for the initial discrimination against them and are an example of one distortion breeding another.

The table gives a rough estimate of total savings from phasing out interest group support of £11bn. If £1bn accrues directly to the consumer in lower food prices some £10bn is left over for tax relief. This should be sufficient eventually to reduce the basic rate of income tax by 10p to a level of 20p, or alternatively to raise the single personal allowance by nearly £2,500 to well over £4,000—or to raise child benefit dramatically. Some compromise between the three could have a dramatic effect on the poverty trap and improve work incentives in the middle ranges as well.

But the main gain from phasing out interest group privilege would be in the distortions removed. The smaller table shows the effect of fiscal distortions, together with inflation, on the yield on an investment. The personal investor loses heavily,

including anyone foolish enough to buy a house outright. The apparent gainers are pension funds and home borrowers. The distortionary effects on the direction of investment are surely obvious. To eliminate them completely it would be necessary either to abolish inflation or to make the tax system inflation proof. Nevertheless the phasing out of fiscal privilege would be a move in the right direction.

The programme summarised in the main table may be political suicide if introduced item by item. The prospect could be

FISCAL PRIVILEGE

Standard basic rate taxpayers.	
Actual inflation.	
Tentative estimates.	
	1978-79
	1982-83
Tax exempt savings	+ 31
Interest bearing accounts	- 117
Building society accounts	- 79
Low coupon gilts	- 48
Shares—constant real val.	- 40
Shares—5% dividend	- 52
UT/ITC Unranked Inc.	- 228
Pension funds	+ 47
House owned outright	- 26
House with mortgage	+ 23

This table worked out by the Institute of Fiscal Studies, shows the relative degree of privilege or discrimination experienced by a standard rate taxpayer on different categories of investment as a result of the combined effects of taxation and inflation. The degree of privilege is expressed as a percentage of the underlying real rate of return before tax. This is assumed to be 5 per cent.

different if it were introduced as a combined package after a careful explanatory campaign. It should after all appeal to social market economists of all political persuasions.

Unfortunately, the same imperfections of the political market place which produce the distortions encourage any attack on them. The need is for a political reformer willing to take an across the board rather than an issue by issue approach. For the latter rules out anything more radical than an annual repetition of Lord Whitelaw's so-called Star Chamber to trim a bit at the margins with a maximum of political acrimony.

Lombard

A muffled groan
from managers

By John Lloyd

MANAGERS are the cadre force for Britain's economic recovery, according to Sir Terence Beckett, director general of the Confederation of British Industry. Yet their state of mind about the future and their role in it—as revealed in a survey published this week by the CBI and the British Institute of Management—is confused and ambivalent.

The survey shows them at once anxious and elated, depressed over low profitability and lack of price competitiveness while buoyant about their companies' future. They think they are working longer hours and are too heavily taxed, but they believe they are getting better co-operation from employees and more "job satisfaction."

They are not particularly concerned to have government aid. There is one, uncomfortable (to the CBI) exception to this: many believe that the Government should "inject more money into the economy," a rather different view from that of the CBI, which believes that any "money injected" should be modest and geared exclusively to capital expenditure.

Both Sir Terence and Mr Roy Close, the BIM's director general, made much of the survey and of the fact (if it is one) that British managers have not enjoyed either the attention or encouragement they merit. Mr Close said they were far better than they were often given credit for. Sir Terence, more dramatically, said that "every thing is going to depend on them." Both men agreed that the exercise should continue, in order to construct a moving picture of the feelings, fears and forecasts of this key group.

They must be kept in the estimation: the country's managers are of enormous importance to the country's future economic health. The Government has made it clear that it wishes to continue, with Mr Norman Tebbit at the Department of Trade and Industry, to accelerate the reduction in its presence in industry.

The trade union movement, which had an opportunity to

promote its officials and activists to joint supervisory status with managers and directors through the industrial democracy initiatives of the mid 1970s, botched the attempt. It is now reduced to the role of a junior partner—where it is a partner at all.

The Government, which managers and their organisations have strongly supported, has ensured that they are the masters now, and that, consequently, they have no one to blame for failure but themselves. In this may lie—Sir Terence and Mr Close hinted earlier this week—the explanation of the contradictory responses to the questions posed in the survey.

Once it becomes clear that neither Government nor unions will offer much support nor any excuses, then the nature of the management job becomes at once more exhilarating and horribly exposed. Exhilarating because achievement is more clearly defined and more obviously gratifying once attained: exposed because failure, too, is starker and its price—with managers forming their own dole queue—much higher.

There is a further, possible, explanation. Impressionistic evidence suggests that British managers identify less completely with their companies' success or failures than say, their Japanese or West German counterparts: something in British culture, for good or ill, impels them to keep part of themselves in reserve, a private self. Thus the thesis that what is good for business is good for executives does not find automatic acceptance: British managers can forecast success for their companies, note improvement in a number of areas of working life, spurn state aid—but still feel lousy.

If so, too bad. Like the Stakhanovites of Stalinist Russia, they have to work like hell in order to be the heroes of capitalist labour everyone expects them to be. We can expect further contradictions—the muffled groan beneath the confident forecasts—in future exercises of this kind.

Letters to the Editor

Alternatives to Stansted

From the Planning Director, British Airports Authority.
Sir—The Chairman of Hertfordshire and Essex County Councils' Planning Committee suggest that the BAA is displaying nervousness with its recent advertisement "The Alternatives to Stansted Could Be Very Costly." (Letters Oct 21).

We are not nervous—but we are deeply concerned that while the debate rages over whether or not to develop Stansted, our European rivals, the Dutch and Germans in particular, are mounting promotional campaigns to gain a bigger slice of the lucrative air transport business. Britain is a world leader in civil aviation and we cannot afford to lose that advantage with the jobs and wealth that it creates. Has this country still not learnt its lesson from the numerous examples of "lost" British industries?

As for the rate of growth of air traffic it has been fashionable in these last few years of

recession for some forecasts to take an unreasonably pessimistic view of the future. The BAA is concerned with planning many years ahead and it would be dangerous to give too much importance to the present state of the economy. Indeed traffic growth this summer of 7 per cent has shown that there is really no justification for such gloom. Even so, none of the planning forecasts presented to the Inquiry suggested that the potential capacity of London airports system could cope with demand up to 1996. And the Government's own forecasts show that further capacity should be provided several years earlier than this. Only Stansted can meet the need in time.

On the question of costs, I am glad that Messrs Hill and Daniels do not dispute the claim that a fifth terminal at Heathrow would cost the BAA—and therefore the air transport industry—£100m more than development of Stansted. But their suggestion that Stan-

sted would cost a further £200m is a gross and unrealistic distortion. With well over 100,000 unemployed people living within the Stansted travel to work area it is plainly grotesque to claim that new jobs at Stansted airport would be "to be accepted by a massive expansion of towns and villages in Essex and Hertfordshire." Even if new houses were needed it simply means that an equivalent number of homes will not be built in another part of the region—no one is suggesting that Stansted development is going to increase the population of the south-east.

The Stansted Public Inquiry, lasting 258 days, could not have been more thorough or comprehensive. We are confident that on the basis of the Inspector's report the subsequent Government decision will be the right one—a decision in favour of the National Interest.
D. W. Turner,
Gatwick Airport,
West Sussex.

captivity. Natural regeneration of Scots pine can be slow and difficult at times.

As we now know from pollen analyses, the true restricted Caledonian Forest consisted of extensive areas of Scots pine with naturally associated leaf tree species according to the edaphic and climatic suitability.
W. A. Fairbairn,
3, Eitrick Grove,
Edinburgh.

Extradition of
terrorists

From Mr Peter Marshall

Sir—The American people are, quite naturally, outraged by the slaughter of so many Marines in the explosion in the Lebanon. The President of the United States claims that there is "strong circumstantial evidence" that this despicable act was perpetrated by a group of Iranians—as indeed was the recent bombing of the U.S. embassy in Beirut.

Let us just suppose that these terrorists could be identified and were to seek refuge in England and that our courts were to refuse American requests for extradition. How would the U.S. government and people react? An interesting question because that is precisely the situation we have to face when known IRA terrorists are protected by their courts on the grounds that they (the alleged culprits) were engaged in "political" warfare.
Peter Marshall,
19 Leigh Street, London WC1.

'Mini-referendum'
in Islington

From Mr Neville Spinnery

Sir—I am surprised that Kevin Brown's article (Tuesday, October 25) "Municipal left prepares for Islington 'mini-referendum'"—published at the climax of our by-election campaign, gives such an unbalanced view in its last paragraph. Your reporter seems to have fallen for the principal plank of the SDF platform, claiming loudly that no one else stands a chance.

The solid core of opposition in Islington, which will eventually have to re-introduce common sense, has always been Conservative. As Brown says, disillusioned Labour voters are not likely to support Labour turncoats now.

Islington electors have to suffer dreadful Socialist government; Conservative ears deaf to proportional representation; and a local Press which is at best erratic.
Neville Spinnery,
59 Canonbury Park South, N.1.

avoid foreign imposed embargoes, but surely any technology offered by Rolls-Royce to the proposed joint venture would be subject to the constraints of COCOM and other international agreements which control the export of technology of strategic importance.

Mr Thatcher should ensure that the "spin-off" of our advanced technology activities be directed primarily to British industry and not sold cheap to those who do not share her ideals of free trade.
J. M. Lewis,
The Gatehouse,
Garswood,
Cheshire.

Regeneration of
Scots pine

From Mr W. A. Fairbairn

Sir—I have much enjoyed John Cherrington's numerous articles in the Financial Times and other publications with his accounts of farming in Argentina, in Otago, New Zealand, his fishing and non-fishing on the Wye and elsewhere, as well as his anecdotes in the length and breadth of these islands.

I was, however, disappointed to read his views on Scots pine being the only conifer to regenerate naturally in this country. Of course, natural regeneration is obtained from the larches, Sitka spruce, Norway spruce, Lawson cypress, the common juniper and others, provided that the seed bed is re-

never threatened Syria, but neither has Syria dispossessed Palestinians. Israel hasi
E. 10, Birkenhead Avenue,
Pinner, Middlesex.

Rolls-Royce and
Creusot-Loire

From Mr M. Lewis

Sir—Your lead article of October 20 on the proposed joint venture of Rolls-Royce and Creusot-Loire raises many questions that cast doubt on the worthiness of its being a subject of discussion at Prime Ministerial level last week.

Firstly, one must ask, what is Rolls-Royce, a world leader in aero-engine technology, to gain from a joint venture with the ailing French group who have depended largely on American technology for the design and manufacture of the equipment you report they would contribute?
Is it consistent with British Government policy to allow one of its key industries who have benefited of vast public investment to become associated with a French company that has largely survived in that particular sector of industry by the protectionist moves of its government or by the granting of "give away" credits such as those seen from France and Italy for the Soviet Gas Pipeline project you refer to?

The need for an independent European technological base may be important in order to

Israel and
the PLO

From Mr E. A. Reader

Sir—The letter from the Hon Terence Prittle (Lebanon, October 22) is couched in terms which, by omission, make a farce of a serious subject. Will you, out of compassion for Israel's victims, grant me as much space for a reply? The statement that Israel wants a stable, united and peaceful Lebanon with its massive destruction of towns, villages, and a large part of its capital city? Lebanon could not put up a single aircraft or launch a single warship to resist the slaughter and wounding of tens of thousands of civilians.

How could Israel have supported the General Government while supplying and encouraging the renegade Major Haddad?

The fact, reiterated by Ian Davidson, that Syrian forces were invited into Lebanon is ignored, as is the brutal nature of the Israeli invasion. What right has the aggressor to set terms on its own withdrawal? Mr Prittle seems to approve of the Israeli agreement to remove its forces (from Lebanon) if Syria and the PLO do likewise. Does he not realise that the only place the PLO, together with other Palestinians, rightly wish to go is to their homeland (for the time being under Israeli occupation)?
It is true that the PLO has



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DEFENCE MINISTERS TO DECIDE ON WARHEAD STOCKPILE

Nato may make cuts in Europe

By BRIDGET BLOOM, DEFENCE CORRESPONDENT, IN OTTAWA

NATO defence ministers meeting in Canada this week are expected to decide to cut the alliance's stockpile of nuclear warheads in Europe by about a third.

The decision, which should be announced tomorrow at the conclusion of the two-day nuclear planning group meeting, is in part related to the deployment of 572 new U.S. cruise and Pershing 2 missiles in Europe because Nato has pledged to remove one old nuclear warhead for every new one deployed.

The decision, however, has become a key weapon in the war of nerves now being waged between East and West as the December 15 date nears for the deployment of the first 41 missiles in Britain, West Germany and Italy.

The Geneva arms control talks are unlikely to produce an agreement that would make the missile

deployment unnecessary, and in the propaganda battle that now accompanies the last weeks of the talks, Nato ministers hope to present their decision as a gesture towards peace and an attempt to raise the threshold at which nuclear weapons might be used in a future war in Europe.

Nato officials point out that rationalisation of the stockpile is long overdue. Most of the short-range weapons date from the 1950s and 1960s; the most modern, the Lance missile, is now 10 years old.

The U.S. has just over 6,000 nuclear warheads in Europe, which would be deployed with the forces of eight Nato member states, including the UK, West Germany, Greece and Turkey, in wartime.

The long and medium range "theatre" nuclear weapons are largely airborne, the former on U.S. F-111 aircraft and the latter, with

the exception of 180 Pershing 1 missiles in West Germany, in some 650 aircraft which are capable of carrying either nuclear or conventional weapons.

More than half of the stockpile, however, is of warheads for short-range or so-called battlefield weapons. There are said to be some 1150 8-inch and 155mm Howitzers and Lance missiles, and a few Honest John missiles dating from the early 1950s, making a total of about 2,150.

There are also the Nike Hercules air defence systems, which are to be replaced by the conventional Patriot, and an unspecified number of atomic demolition munitions (ADM), introduced in the early 1960s and still in service, for example, on Nato's flanks, where they might be used to blow up key mountain passes.

It is thought unlikely that the de-

fence ministers will specify precisely which weapons will be withdrawn. Officials suggest that over and above the 572 warheads to be removed over five years to compensate for the new missiles, some 1,500 others, certainly including the Nike Hercules, and some ADMs will also go.

The defence ministers have arrived at their decision to reduce the nuclear stockpile amid a growing conviction within European Nato that the use of battlefield nuclear weapons would be politically and militarily untenable.

Such weapons are still claimed to be a vital part of Nato's defence strategy of flexible response. Effectively, Nato forces, faced with bigger Soviet conventional forces, want to be able to respond at any level of nuclear (or conventional) response to a Soviet attack.

Britain refuses to condemn Grenada invasion

By Peter Riddell, Political Editor, in London

THE BRITISH Government will not publicly condemn the U.S. invasion of Grenada despite its reservations.

Sir Geoffrey Howe, Foreign Secretary, said the UK would not support the Nicaraguan resolution in the United Nations Security Council which condemns the U.S. action and calls for the withdrawal of military forces.

Sir Geoffrey refused to criticise the U.S. during an emergency debate last night in the House of Commons. But he made clear that the UK Government disagreed with the invasion and was irritated about the lack of consultation by the Reagan Administration over the weeks.

He failed, however, to reassure many Conservative MPs after a humiliating performance before MPs on Tuesday. He was again forced on to the defensive by an effective attack by Mr Denis Healey, Labour's Foreign Affairs spokesman.

One or two Conservative MPs are believed to have abstained at the vote at the end of the debate, reflecting the wider dissatisfaction with the Government's handling of the affair.

Sir Geoffrey said it would not be helpful to condemn the U.S. at present. He pointed out that several Commonwealth countries had agreed with the U.S. action, and it was possible to take two different views. The priority was to restore the prospects for democracy as quickly as possible.

During the debate Sir Geoffrey revealed that the British High Commission in Barbados had heard during the afternoon that it was once again possible for civilians to travel safely to Grenada. A consular team would immediately be flying out to determine the whereabouts of British residents, and to evacuate those who wanted to leave.

The furthest Sir Geoffrey would go in criticising the U.S. was when he "regretted that the extent of consultation was less than we would have wished." He argued that the U.S. decision to intervene was a matter of regret, but said that allies could not agree on every issue.

The private expression of reservations to President Ronald Reagan by Mrs Margaret Thatcher, Prime Minister, showed that Britain was "no-one's poodle," he added.

Mr Healey had opened the debate with a fierce condemnation of the Government's servility to the U.S. during which he described Mrs Thatcher as President Reagan's "obedient poodle."

He claimed that misleading statements, made by Sir Geoffrey only hours before the invasion took place, showed that either the Government had been deceived by its major ally or that it had been guilty of deceiving the House of Commons.

Mr Healey said: "One must feel that the Government has been guilty here of the same sort of fecklessness as it showed in dealing with the threat of an Argentine invasion of the Falkland Islands 18 months ago."

Mr Norman St John Stevas, a former Conservative leader of the House of Commons, said the U.S. had acted "unwisely, unwisely and illegally" in invading an independent state. Britain had been treated "wrongly and contemptuously."

Mr Julian Amery, a Conservative MP who formerly had responsibility for Grenada as Under-Secretary at the Colonial Office in the 1960s, said it was difficult to understand how Sir Geoffrey could have made such a "bland and reassuring" statement on Monday when U.S. warships were standing off the island.

Bonn to reduce stake in Veba

Continued from Page 1

the government parties. Bonn has been increasingly criticised by business on the ground that the "turn-around" promised in economic policy, including cuts in state subsidies and de-nationalisation, has not emerged.

In choosing Veba, the biggest of the state holdings, for his first move Dr Stoltenberg has helped to win back the initiative.

Even with the Veba sale behind him, the Finance Minister will still have a long way to go. Companies in which the state has a big stake have annual sales totalling more than DM 100bn and employ nearly 500,000 people.

They include holdings in the steel and shipbuilding sectors, big loss makers that would be hard to sell. The disposal by Bonn of part of its 74.3 per cent stake in Lufthansa, the national airline, would be far more attractive.

THE LEX COLUMN

More gas for the retail balloon

In the last year the Government has succeeded in curbing the rapid rise in charges imposed by the public sector. These charges - covering items such as gas, electricity, telecommunications and rates - were rising at around twice the average rate of inflation for much of the Tories' first term in office. The disproportionate increases, indirect taxation by another name, put severe pressure on industry's costs and in difficult markets had the effect of squeezing margins.

In the 12 months to September, however, the charges imposed by nationalised industries have risen by a mere 2.7 per cent, compared with an RPI gain of 5.1 per cent. So the pressure on industrial margins is now unwinding.

The retail sector, back in favour in recent days, is enjoying a double benefit. The public sector element of its costs - possibly 15 per cent of the total - is no longer running far in advance of the price inflation in sales goods. At the same time consumers are able to channel a greater proportion of disposable income towards discretionary purchases in the shops.

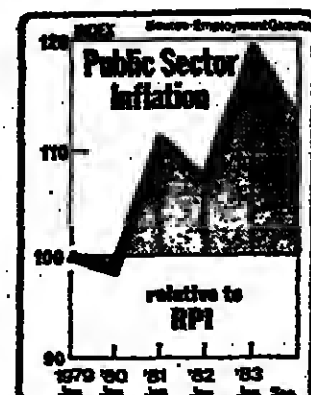
Until recently, consumers have been forced to apply a rising proportion of disposable income to pre-emptive items, such as housing, public sector charges, food, fuel, transport and so on. The discretionary element, running at a third or less of spending and including purchases in non-food shops, entertainment and restaurant meals, has been squeezed. Now that the pricing pressure is off many of the pre-emptive items, a general increase in discretionary spending is not surprising. Consumers naturally want to rebuild the proportion of such spending: if real incomes have been rising at 3 per cent this year, there is room for discretionary spending volume to rise by, say, 10 per cent.

Since real incomes are set to go on rising next year, and relative inflation rates are likely to move further in the sector's favour non-food retail spending next year should - in the words of stockbrokers Scott Gough - move from the spectacular to the buoyant. On the most modest of assumptions, non-food spending could be up 10 per cent in value terms.

Xerox
Xerox's new Series 10 product range is not expected to make a real impact on profits until 1984.

Avana
Avana is still racing like a greyhound to keep up with the City's electric hare. Yesterday, it turned in a profits increase of a third for the six months to September, enough to keep the share price bubbling close to its all-time high of 482p.

At the moment, the group is keeping up the pace by adding new



Public Sector Inflation relative to RPI

Even so, yesterday's less than sparkling results for the third quarter suggest again why next year is being awaited so nervously against the background of an abysmal share performance.

Net income has risen 13 per cent to \$112m, but \$23m of this has come from Crum and Forster, acquired earlier in the year. Elsewhere revenues and net income both show declines approaching 10 per cent.

There is no reason to think that Rank Xerox has fared any worse than this even though the minority share figure in Xerox's profit and loss has fallen by 33 per cent; profits in South American have evidently been hard hit.

These results follow close on the heels of Xerox's announcement that it is pulling out of direct retailing, a move which itself has done little to dispel the growing perception of Xerox as a group endlessly in search of another growth strategy. Its decision to turn back to independent distributors must be the correct one, given the trends in mini-computer retailing. But the history of Xerox's on-off relations with outside dealers - not to mention its various misadventures in the low end of the computer/copier market - must still leave some doubt whether the group has now at last identified where it wants to go.

Gill and Duffus
The level of activity in the London and New York cocoa markets this year has been double that seen in 1982. This has more than compensated Gill and Duffus for the continuing torpor of the rubber and, to a lesser extent, the coffee markets yesterday's interim statement from the commodity trader was largely restricted, as usual, to an estimate of its year-end result and has plumped for pre-tax profits of £18.5m or thereabouts, marking a 43 per cent gain on last year.

It would be premature to conclude that the group is now set fair to resume the striking growth record which carried its pre-tax profits up so smoothly, with a single hiccup, between 1973 and 1980. About £34m of this year's advance represents the elimination of last year's tin and chemical losses, while the group's new sugar trading activities are evidently encountering difficult markets.

Nevertheless, the group is now well placed for growth in several new areas. The shares closed 2p up at 174p after yesterday's indication of a 13 per cent increase in the dividend.

Bethlehem Steel cuts deficit

By Terry Dodsworth in New York

BETHLEHEM STEEL, the second largest U.S. steel manufacturer, reduced net losses from \$208.9m to \$59.7m in its third quarter, but said that its operating deficit would continue into early next year.

Bethlehem's figures were hit in the quarter by a \$96.5m non-recurring reorganisation charge. This was partly offset by a \$23.5m gain from the early retirement of debt. As an operating level, losses fell from \$104m in the same period of 1982 to \$24m in its basic steelmaking segment.

While Bethlehem's results confirm indications from other steel companies that the industry is pulling away from the bottom of the recession, the constraints caused by the current bout of price competition are shown by the marginal increase in turnover, from \$1.19bn to \$1.22bn.

By contrast, third quarter steel shipments rose by 11.3 per cent from 1.9m tons to 2.12m tons, and raw steel production was up by 39 per cent from 2.03m tons to 2.83m tons.

Mr Donald Trautlein, Bethlehem's chairman, said that the company expected to become profitable in 1984.

Data General stages sharp recovery

By Paul Taylor in New York

DATA GENERAL, the U.S. mini-computer system manufacturer, yesterday reported a huge jump in its fiscal fourth-quarter earnings, which it said reflected a moderate improvement in equipment sales buoyed by new products and continuing efforts to control costs.

The announcement of much better than expected final quarter earnings resulted in sharp gains for the company's share price on the New York Stock Exchange.

The fourth-quarter results helped to offset the quarter-on-quarter earnings decline apparent during the first 36 weeks of the year. As a result, Data General managed to post full-year earnings of \$23.1m or \$1.93 a share, on revenues of \$828.5m. This compared with earnings before an extraordinary gain, of \$19.5m, or \$1.53 a share last year, on revenues of \$805.9m. Then an extraordinary gain of \$4.5m, or 45 cents a share, made a final net of \$24.7m, or \$2.28 a share, last year.

The company, which manufactures small and medium-sized computers for business users and recently entered the personal computer markets, said its net earnings in the 16-week fourth quarter, ending September 24, jumped to \$10.7m, or 86 cents a share, on revenues of \$271.8m.

Markets, Page 33

CGE and IBM admit contacts but deny any deal is imminent

By David Marsh in Paris

A FURTHER twist has been added to months of uncertainty over French electronics restructuring following confirmation yesterday of "contacts" between Compagnie Generale d'Electronique (CGE), the state-owned electronics concern, and IBM of the U.S.

Both companies yesterday were playing down suggestions that they were seeking a deal to exchange technology and marketing expertise in telecommunications and computers.

IBM's French subsidiary, easily the biggest force on the French computer market, has made no secret of its desire for collaboration agreements with local companies to increase its French business in areas like telecommunications or educational computers.

CGE - which has just been given overall responsibility for developing French telecommunications after last month's swap of industrial assets with the Thomson group - has also been seeking international links with the data processing industry.

Both CGE and IBM, however, yesterday denied that any imminent agreement was likely, and dismissed press reports of active negotiations between them.

CGE's search for a clear strategy in the French electronics sector is made additionally complicated by the long-running negotiations about a joint venture with Olivetti of Italy in electronic typewriters and other projects. This deal has still not been finalised.

The French Government has given

CGE clearance to take a 10 per cent stake in Olivetti to clinch agreement on industrial collaboration. Various French state groups, led by the Bull computer company, own 32 per cent of Olivetti, a stake which the Italian company wants reduced.

CGE, however, does not want to put up the money itself to buy the 10 per cent stake - estimated at around FF400m (\$50.5m). Instead it is seeking partners among French financial institutions - possibly the state-owned Caisse des Depots et Consignations - which would buy the Olivetti stake and then turn over management control.

CGE has been given a deadline of October 31 to reach a decision on how to finance the Olivetti undertaking.

Chrysler reviews Peugeot link

By Terry Dodsworth in New York

CHRYSLER, the recovering U.S. vehicle group, may write down its \$232.9m investment in Peugeot because of the "prevailing business and economic conditions" in France.

Chrysler inherited its 14 per cent stake in the French company from the agreement under which Peugeot acquired the U.S. group's European interests in 1978. At that time the two companies intended to strengthen their ties through developing joint design and manufacturing links, but these eventually came to nothing when Chrysler and later

Peugeot ran into financial problems.

Presenting its third-quarter figures yesterday, showing a jump in net earnings to \$100.2m, or 72 cents a share, against \$94m a year ago, Chrysler said it expected to complete the review before the end of the year.

It would try to assess whether conditions in France "necessitated an adjustment in the carrying value of the investment," but it stressed that any change would not be expected to have cash or tax implications for the company.

Chrysler's earnings were significantly down from the second quarter of this year, when it reported \$101m net profits. In the last three-month period, however, it has paid off \$800m of federally guaranteed loans, and borne the costs of a major new car-launch programme.

Sales rose in the quarter from \$2.5m to \$2.8m, while unit factory deliveries increased by 11.3 per cent from 284,000 vehicles to 317,000. During the first nine months net profits rose to \$282.6m or \$5.28 a share, against \$288.2m or \$3.23 a share.

Tax rises in Swedish package

Continued from Page 1

nal deficit in central government spending in the calendar year 1984 at this year's level.

In real terms this means it would fall from 12.5 per cent of gross domestic product in 1983 to 12 per cent next year.

A further tightening of fiscal policy is unavoidable when the Government announces its budget for 1984-85 in January.

In the short term, at least, the Swedish economy is showing positive signs of recovery, the Government says. GDP is expected to rise by 2.8 per cent next year - following a rise of 1 per cent this year - with business and industrial investments picking up again after the steep falls in recent years.

The big jump in exports this year is expected to cut the deficit in the current account to SKr 9.5bn this year and SKr 5bn next year compared with the deficit of SKr 22.2bn in 1982.

Sweden is already one of the most heavily taxed nations in the world but with another turn of the screw the Government is hoping to raise a further SKr 1.8bn.

The tax increases included: higher duty on tobacco and alcohol; higher excise duties on new private cars; introduction of a new 1 per cent turnover tax on share dealing (an increase in capital gains tax on share deals was already put into effect earlier this week); and a temporary increase for 1984 in wealth tax of 1 percentage point raising the rate to between 2.5 and 4.0 per cent.

The decision to increase the tax burden has disappointed the non-Socialist opposition and some bankers and economists, and the Social Democrats will probably be dependent on the Communists to push the measures through.

On the expenditure side, the Government announced cuts amounting to more than SKr 5bn in a full year. With its minority status in the Riksdag (parliament), it is far from clear whether the Social Democrats will be able to find a majority for all its measures or what further sacrifices may be demanded by the non-Socialist opposition.

The cuts include the abolition of subsidies on certain key basic foodstuffs such as meat and cheese, and

a series of moves in the health care sector such as increases in maximum prescription charges, as well as increases in charges for visiting private doctors and dentists. Public sector health care charges will increase at the start of 1985.

Various indexed expenditures will not be allowed to increase by more than the 4 per cent inflation rate targeted for next year.

In addition a move has been made to reduce the number of housing subsidies, and the increase in transfers to pensioners will be slightly cut. Pensioners have already suffered a cut in real terms this year through the Government's decision not to compensate them for last year's 18 per cent devaluation of the krona.

The decision to freeze Sweden's development aid in 1984 at this year's level of SKr 6.6bn appears sure to undermine the country's cherished standing in the Third World. In previous budget actions development aid has escaped the axe, but it will now fall to 0.93 per cent of GNP, the first time in many years that it has slipped below 1 per cent.

State offers more aid

Continued from Page 1

more cash is felt to underlie its eagerness to see at least this part of the plan go ahead. Another part, for a new group to be formed between Hoesch, Salzgitter and Klöckner, proved to be stillborn.

The Finance Minister, Dr Gerhard Stoltenberg, however, backed Count Lambsdorff yesterday in stressing that Bonn had reached its financial limits.

Dr Stoltenberg said he was not ready to increase government spending next year beyond the planned 1.8 per cent in nominal terms, and any new bills would have to be matched by budget savings elsewhere.

The Cabinet also expressed full support yesterday for the increasingly tough stand being taken by West German representatives in Brussels against steel industry subsidies in other European Community countries.

Ministers repeated that Bonn saw a direct link between a resolution of its problems on the steel front, and its help in achieving a breakthrough on the EEC budget.

While there is widely felt to be a big element of poker in this, Chancellor Helmut Kohl is taking a serious, personal interest in the EEC steel issue.

World Weather

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

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Gulf and Mobil lead the field with income surge

BY WILLIAM HALL IN NEW YORK

GULF OIL, the U.S. oil major which is preparing its defence against the unwelcome advances of a group of dissenting shareholders led by Mess Petroleum, has reported a 74 per cent jump in third-quarter earnings to \$276m.

Mobil Oil, the second biggest U.S. oil company, also reported a surprisingly strong performance yesterday. Its third-quarter net income rose 42 per cent to \$404m, which helped to push its nine-month figures 18 per cent higher to \$1,056m.

In common with the other U.S. oil majors, Mobil is benefiting from strong earnings growth in its overseas operations. The group says that foreign petroleum profits accounted for \$100m of the \$107m rise in petroleum earnings in the latest quarter. Improved marketing and refining margins played an important part in the profit recovery, and reduced exploration expenses overseas also boosted earnings.

Mobil earned \$2.80 per share in the first nine months of this year, compared with \$1.94 per share in the comparable period of last year. Group revenues in the first part of this year are 10 per cent down at \$42.9bn.

Mobil and Gulf's performance contrasts with that of Texaco, which yesterday reported a 9 per cent rise in its third-quarter net income to \$331m. Its performance was more in line with that of the two other major U.S. oil companies to report so far - Exxon and Shell - which had gains of 20.5 per cent and 10.9 per cent in their respective third-quarter net income.

Phillips Petroleum and Sun Oil, two medium-sized integrated oil companies, also reported improved third-quarter earnings yesterday. Phillips' third-quarter net income rose 15 per cent to \$176m and Sun's rose 10 per cent to \$167m. Both companies reported declines in third-quarter revenues of between 3 and 5 per cent. Phillips' performance was boosted by the acquisition of General American Oil Company.

The sharp jump in Gulf's earnings follows several quarters of disappointing performance, when the group's results have lagged behind those of the other U.S. oil majors.

Mr James E. Lee, Gulf Oil's chairman, said yesterday: "Our concerted efforts over the past two years to cut operating and administrative costs and to improve productivity, particularly in the highly competitive refining, marketing and chemicals businesses, are beginning to pay off."

Mr Lee said that the group's downstream operations in the U.S. generated pre-tax earnings of \$126m in the third quarter, compared with a loss of \$135m a year earlier.

Gulf has also reorientated its upstream operations around the world in response to lower crude oil prices. Exploration efforts in the U.S. have been strengthened and the company has increased its overseas oil production. Exploration spending worldwide is 31 per cent lower at \$575m in the latest quarter.

The reduction in exploration charges added \$133m to operating profits in the first nine months. For the first nine months of the year Gulf earned \$681m, which was marginally up on the \$674m in the comparable period of last year.

Mr John McKinley, Texaco's chief executive, says that the improvement in the company's third-quarter earnings was "primarily due to higher earnings from the producing segment of the business."

Texaco earned \$1.28 per share in the latest period, up from \$1.16 per share a year ago. For the first nine months of the year the group's net income is virtually unchanged at \$975m, but earnings per share are up from \$3.74 to \$3.80.

Gulf Oil's earnings per share in the latest period rose 87 per cent to \$1.68, and for the nine months were 9 per cent higher at \$4.04 per share. The increase reflects the impact of the company's share repurchase programme.

Asset sales, write-offs, inventory drawdowns and other non-recurring items added \$78m to Gulf's after-tax earnings in the first nine months, compared with a gain of \$89m in 1982. However, Mr Lee notes: "When you strip away these one-time items, our third-quarter profits were 60 per cent higher than in the first quarter of this year."

NI Industries, a major U.S. oil industry company, made a net loss of \$135,000 in its third quarter, compared with net profits of \$19.8m last year.

General Foods pushes ahead 11%

By Terry Byland in New York

GENERAL FOODS pushed earnings ahead by 11 per cent to \$73.4m, or \$1.73 a share, in the second quarter of its fiscal year, spurred on by rising sales of its sugar-free beverages and other new products. Group sales at \$2.5bn for the quarter showed a gain of 7 per cent.

Mr H. James Ferguson, chairman, commented, however, that volumes and profit margins in the coffee business - around a third of group sales - have been depressed.

General Foods owns such well known brand names as Maxwell House and Sanka coffee. Earnings are 4 per cent up at \$133.2m or \$2.56 a share at the half year stage, with sales showing a 6 per cent gain at \$4.3bn. Mr Ferguson says the current fiscal year as one of "modest growth in real earnings."

In its last fiscal year, General Foods earned \$288.5m on sales of \$3.2bn. Dart & Kraft, whose products range from processed cheese and other dairy products to Tupperware plastic food containers, reported a small gain in profits at the operating level. Net earnings of \$17.7m, or \$2.01 a share for the third quarter, compared with operating profit of \$16.8m, or \$1.95 in the comparable period.

Net earnings for last year's third quarter were cut to \$12m, or 56 cents, by a \$1.46 a share write-off for the restructuring of the European operations and a foreign exchange loss. The current figures take no note of foreign exchange factors - a major factor for Dart & Kraft, which makes 29 per cent of its sales outside the U.S.

Mr John Richman, chairman and chief executive, disclosed that Tupperware sales were 9 per cent down, reducing operating profits in that division by 20 per cent. Tupperware is suffering from a more difficult direct selling recruiting environment in the U.S., said Mr Richman.

"Net earnings at Dart at the nine-month stage total \$318.7m or \$5.78 a share, against operating profits of \$304.6m or \$5.57. Final net for last year's nine months was \$233.2m or \$4.26 a share.

Consolidated Foods disclosed a modest gain in net earnings for its first quarter, from \$37.6m, or \$1.27 a share, to \$39.8m or \$1.39. Sales were sluggish at \$1.7bn against \$1.6bn.

Nabisco Brands, the New York company with strong interests in the biscuits and crackers markets, managed a slight rise in third-quarter earnings from \$81.6m, or \$1.25 a share, to \$85.2m, or \$1.30.

This took nine-month earnings from \$211.3m, or \$3.29 a share, to \$221.7m, or \$3.30.

JWT results show increase of a third

By Our Financial Staff

HELPED by an improved currency background, JWT, the public relations and advertising group, reports an increase of almost a third to \$3.93m in net profits for the third quarter of 1983.

The performance lifts net profits for the nine months to \$11m, in contrast to the \$810,000 achieved for the comparable period of 1982, when the group was hit by losses in the first six months of the year.

Revenues in the third quarter rose by 13 per cent after gains of 8 per cent over the first six months. At the same time, the third-quarter currency background resulted in foreign exchange gains of \$136,000, against earlier losses of \$18m.

Paine Webber slows down in quarter

By Our New York Staff

HIGHER OVERHEAD expenses and less buoyant trading conditions applied a strong brake to the earnings of Paine Webber, the New York securities firm, in its fourth quarter to September.

In common with other Wall Street brokers, it reported a heavy fall in profits for the three months, down to \$12.4m or 74 cents net a share against \$20.4m or \$1.34 a share in the same period of last year.

Revenues, however, rose by 13.3 per cent from \$328.8m to \$372.5m for the period. Annual net earnings were \$80.8m or \$5.53 a share compared with \$55.9m or \$3.71 a share a year ago. Revenue for the year amounted to \$1.5bn against \$1.2bn. Expenses for the final quarter rose by 21 per cent to \$330m.

KEVIN DONE ON THE MIXED FORTUNES OF SWEDEN'S POP PHENOMENON

Low-key Abba after Kuben slide

THE "MONEY, money, money" has kept rolling in for Abba, Sweden's pop music phenomenon, and Stikkan Anderson, their discoverer, manager and business mentor. But of late so too have the problems. In recent months they have made more headlines for their business affairs than their music-making.

The growing disharmonies surrounding Kuben, the investment company planned as the Abba command centre for expanding their holdings in Swedish manufacturing industry, reached such a pitch eight weeks ago that dealings in its shares were temporarily suspended by the Stockholm Stock Exchange Council.

Now Mr Anderson and the three Abba members with interests in the Polar Music business empire, Björn Ulvæus, Benny Andersson and Agnetha Fältskog - Anni-Frid Lyngstad sold her stake a year ago before moving to London - have decided that the only way to restore order to their affairs is to pull back and concentrate on show business.

Many of the deals made during the second half of the 1970s and the early 1980s to protect their massive earnings from the fearsome incursions of the Swedish tax collector, have already yielded handsome dividends, however, and they have each amassed considerable fortunes.

"The idea was to channel the money into companies so that you just paid 33 per cent capital gains tax on any share sales and not 85 per cent income tax on the earnings as private individuals," says Mr Anderson, who masterminded the group's dramatic rise to stardom after it won the Eurovision song contest in Brighton in 1974 with the song Waterlo.

"The music business is much too small for that kind of money and we wanted to spread the risk."

Polar Music International was at one time generating SKr 40-70m (\$5.1m-\$8m) a year in net profits, chiefly from Abba royalties, according to Anderson.

Successful financial and leasing operations were set up, providing

Faced with mounting problems in their investment and business affairs, the money-spinning Swedish pop group Abba, and their manager Stikkan Anderson, are attempting to restore order to their empire by concentrating on show business.

an ideal tax shelter for the music business. The company was later floated on the stock exchange. Real estate, too, offered an attractive investment. The Abba interests became substantial minority shareholders in Stockholm's Badhus, another quoted company.

Forays into the art world and oil trading did not prove so fruitful. Losses of around SKr 30m were run up in oil trading in 1979.

Further oil losses helped to undermine Kuben over the last year. Mr Anderson, a 52-year-old former primary school teacher who, apart from his Abba Polar music interests, also separately owns Sweden Music, the Nordic region's biggest music publisher, has always shown a keen nose for business, beside a talent for penning memorable lyrics.

When Abba records were selling at \$150 a copy on the black market in the Soviet Union, he quickly tried to set up better deals, for example, to widen the availability of the group's music in the Eastern bloc.

"It came to nothing," he says. "We were only offered items we could not sell, but I tried."

At the same time that it was going into leasing and real estate, Polar Music International bought a large minority holding in Monark, Sweden's biggest maker of bicycles. This was also a shrewd move as cycle sales boomed.

Monark, in its turn, bought up Harlekin, the four Abba musicians' own company established to collect royalties from their record sales. Harlekin alone was generating profits of SKr 15m-20m a year at one point, and Polar Music estimates that Abba has sold a phenomenal 182m records and cassettes around the world to date.

Having channelled most of their earnings into financial and proper-

leaving Mr Anderson and Abba with little choice but to seek help from a new outside shareholder.

With the sale of their holdings to Arntson - they have kept only 9 per cent in Polar Music Invest - for old time's sake, says Mr Anderson - Abba is hoping the storm that has raged around its head will subside.

By and large, the business and tax strategy dreamed up to protect Abba's earnings has done its job. Today Mr Anderson, his family and the three Abba members in Sweden are estimated to have amassed a fortune of around SKr 400m.

In his office, surrounded by the countless gold and platinum discs that bear eloquent testimony to Abba's earning power, nervously chain-smoking into a giant ashtray, Mr Anderson is still full of ideas. With his family he owns 100 per cent of Sweden Music and 50 per cent of Polar Music International, Abba's record company, which includes the group's recording studios, ranked among the best in the world.

Mr Anderson, who wrote the lyrics for many of Abba's greatest early hits, including Waterlo, Dancing Queen and Mama Mia, and who penned an estimated 2,000 lyrics in the 1960s and 1970s, clearly resents the critical blanket coverage of Abba's recent business affairs. But events have persuaded him to confine his energies to show business.

He is behind the children's musical Abbecadabra, to be launched at the Hammersmith Lyric Theatre, London, this Christmas; he is backing a new play in Paris and is deeply involved in a new musical, Chess, with music by Abba members Björn Ulvæus and Benny Andersson and lyrics by Tim Rice, of Jesus Christ Superstar and Evita fame.

The female members of Abba are well-launched into solo careers and acting, but Mr Anderson does not rule out a new Abba album for the end of next year.

Where the earnings from all these ventures are to be channelled remains to be seen, but the group's tax advisers should be kept well employed.

Xerox earnings per share fall 10% after copiers setback

BY PAUL TAYLOR IN NEW YORK

XEROX, the U.S. copier, duplicator and office equipment manufacturer, yesterday reported higher third-quarter net income but said 10 per cent decline in earnings per share was "more meaningful", reflecting lower profits from the company's copier business and reduced revenues because of the strong dollar and fierce price competition.

The company said earnings fell to \$1.05 a share from \$1.17 a share in the 1982 third quarter. For the nine months the company's earnings per share, before the impact of the sale of two businesses, totalled \$3.71 a share, the same as in the 1982 period.

The sale of the defence and aerospace business of Xerox Electro-Optical in June this year added 7 cents a share to per share earnings for the 1983 nine-month period, making a total of \$3.78 a share, while a 66 cents a share gain from the sale last year of Western Union Inc (WUI) increased earnings in the 1982 period to \$4.37 a share.

Net income in the third quarter from continuing operations was

\$112m up 13 per cent from \$98m a year ago lifting nine-month net income to \$387m, compared with \$314m in the 1982 period. The special divestiture related gains added \$7m to final 1983 nine-month net income and \$58m to net income in the 1983 period.

Mr David Kearns, president and chief executive, and Mr Peter McCough, chairman, said the net income comparisons were not as meaningful as earnings per share because the 1983 net income figures do not include the impact of the divestiture of about 10m additional common shares associated with the acquisition in January of Crum and Forster, one of the top 20 U.S. property-casualty insurance groups.

Revenues from the Xerox reprographics and information systems business fell by 4.6 per cent to \$2,030m from \$2,130m in the quarter and from \$6,240m to \$6,200m for the nine-month period.

Another factor affecting third-quarter results was the shift in mar-

keting emphasis towards rental replacement of the new Xerox 10 series copiers and duplicators, contrasting with a higher level of curricular sales of on-lease equipment to sales in the first half of the year.

Xerox said profits from its reprographics and information systems division fell by \$10m to \$88m in the quarter and from \$314m to \$289m for the nine months.

In contrast, the Xerox executives said Crum and Forster's third-quarter earnings premiums increased by 10 per cent to \$453m from \$423m and were \$1.33bn in the nine months compared with \$1.23bn in the 1982 period.

However, although Crum and Forster added 25 cents a share to Xerox earnings per share in the nine-month period, the company said it had no incremental impact on earnings per share in the latest period because the insurance unit's third-quarter profits include an estimated \$10m after tax and reinsurance charges in connection with hurricane Alicia.

Alitalia sees profit after aircraft sale

By James Buxton in Rome

ALITALIA, the Italian state-controlled airline, expects to make a small profit this year and again in 1984, according to its chairman, Sig Umberto Nordio. This would be due both to the proceeds of sale of aircraft and to an improvement in traffic.

Sig Nordio, who was speaking at the late meeting in New Delhi, said the company had sales of \$2,112bn (\$1.3bn) in 1982. However, this year it would lose \$180bn from the rise in the dollar and another \$180bn to \$1,000bn from receipts blocked in various countries, including Nigeria, Argentina, Brazil and Venezuela.

The airline expects to sign a contract to buy about ten of the new ATR 43 twin-engine aircraft for regional connections, which is being built by Aeritalia of Italy and Aero-spaziale of France.

Kaufhof set to peg payout

By Jonathan Carr in Bonn

KAUFHOF, one of West Germany's biggest department store groups, boosted profits and sales in the first nine months and looks set at least to maintain its 13 per cent dividend for 1983.

Despite stagnant real incomes and consumer spending which slackened about mid-year, the Kaufhof group (including travel and fast food operations) increased sales by 1.4 per cent to DM 5,992m (\$2.3bn). Parent company sales alone were up by 3.3 per cent to DM 4.1bn.

Procter & Gamble shows slower growth

BY WILLIAM HALL IN NEW YORK

PROCTER & GAMBLE, the giant soap and detergent producer, has reported slower earnings growth in its first quarter, with net income 8 per cent up at \$775m, which primarily reflected lower effective tax rates.

Worldwide net sales rose 2 per cent to \$3,280m. The company says the increase in unit volume was greater than in dollar sales.

The latest quarter's performance compares with a more buoyant first quarter of the group's last financial year, which ended on June 30, when sales were 3.8 per cent higher and

net earnings were 9.7 per cent higher. For the whole of 1982-83, Procter and Gamble's sales were 3.5 per cent higher and net earnings 11.5 per cent higher.

Earnings per share in the latest period totalled \$1.64 compared with \$1.55 a year ago.

The company says that an exchange of approximately 700,000 newly issued common shares for \$30 of long-term debt resulted in a non-taxable gain of \$13m in the latest quarter. In the same period last year a similar exchange resulted in a \$9m gain.

Earnings decline 72% for Digital Equipment

BY OUR NEW YORK STAFF

DIGITAL Equipment (DEC), the world's second largest computer manufacturer after IBM, yesterday announced that its earnings in the first fiscal quarter plunged by 72 per cent.

The sharp earnings decline, mainly attributed to lower-than-expected shipments of the company's personal computers had been foreshadowed in comments by the company last week.

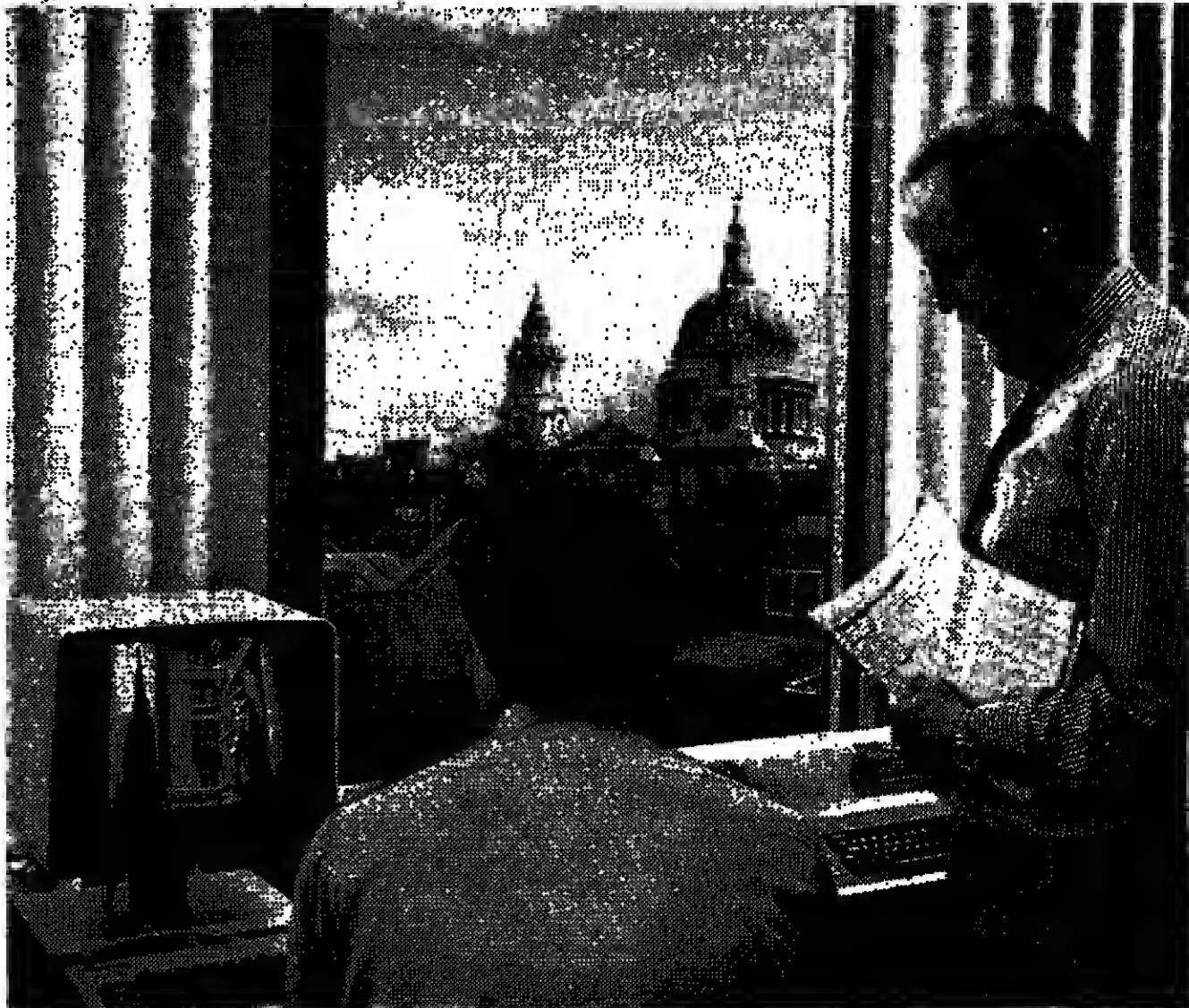
That announcement triggered a sell-off in Digital's stock, which on one day alone fell \$21 a share to \$79.25, wiping out more than a fifth of the company's market capitalisation.

The announcement also contributed to a wider Wall Street sell-off in computer and high-technology stocks over the last week which has

affected all the leading computer manufacturers.

The actual earnings details announced contained no surprises. The company said sales during the first quarter ending October 1 increased to \$808.1m from \$924.8m, while total operating revenues grew by 19 per cent to \$1,070m from \$927.5m.

Mr Alfred Bertocchi, chief executive commenting upon the results, said "while revenues grew by 19 per cent this rate of growth was below our expectations due principally to lower-than-expected personal computer product shipments and the delay in shipment of certain products." He added that changes in the company's administrative systems had also caused "temporary problems."



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FINANCIAL TIMES SURVEY

Thursday October 27 1983



Faith in future undiminished

BY WILLIAM HALL

MIAMI IS the newest frontier town in international banking and until last autumn, when the international debt crisis broke, it was a boom town.

Today, one year later, the international banking boom which was forcing office rents on Brickell Avenue (Miami's answer to Wall Street), to astronomical levels, is over. Foreign bankers who had been lured to Miami by the promise of steady growth rates in their business, have seen a drop of close to a third in the volume of trade financing, bad debts are mounting and once prime customers, like the Venezuelans, have got into the nasty habit of not even paying their loan interest on time, let alone repaying their loans when they fall due.

One or two of the early settlers among the international banking community have quietly packed their bags and left. But while there may be a few more departures, the vast majority of the 100 or so international banks which have bungled their shingles up in Miami over the last few years, are sitting tight and waiting for the good times to return.

You only have to walk into the local bankers' club—Miami has a bankers' club which would do justice to any in London or New York—to sense the enthusiasm for this fledgling financial centre. Yes, some banks might have come here for

the wrong reasons, and yes, the bottom might have fallen out of the market temporarily, but Miami bankers stress that this is the logical financial centre for this part of the world over the long term.

It is hard to fault their argument. Miami is ideally located as an international gateway to and from Latin America. It is closer to many Latin American cities than New York, more than a third of U.S. exports to the region pass through Florida's ports, and Miami International Airport is the second busiest international airport in the U.S. with excellent connections to Latin America.

Hispanic origin

Add to this a population, over a third of which is of Hispanic origin, and has already spawned numerous entrepreneurs, especially in areas like international trade. Throw in for good measure the fact that Florida is going to be the third biggest state in the U.S. by the end of the century, and the enthusiasm for Miami's role as a fast growing regional financial centre becomes infectious.

Admittedly, U.S. exports to Venezuela—Miami's biggest trading partner—are down by more than a third so far this year, and many of Miami's once thriving small exporting companies are collapsing. But, on the other hand, the foreign deposits are still flowing into

Florida's thrusting financial centre, Miami, has not escaped the backlash of recession but its banking community remains convinced of long term growth

Miami banks, which handle one sixth of all U.S. demand and time deposits from Latin America and the Caribbean.

The international debt crisis has not altered the fact that Miami is still one of the most attractive centres in the world for an international bank to pick up deposits, and the international banking crisis has probably enhanced Miami's attractions for depositors from the less politically stable areas of the region.

These factors help explain why there are now more Edge Act operations (offices which allow out-of-state U.S. banks to conduct international business locally) in Miami than in New York, why Miami's International Banking Facilities are probably the fastest growing in the U.S., and why six out of the seven biggest banks in the world have sizeable Miami operations.

Miami has had the potential to become the international financial centre for the south-eastern part of the U.S. for some time. But two events appear to have precipitated the city's recent international banking boom.

The first was the election of Bob Graham as Governor of Florida in 1978. The first Miami-born businessman ever to achieve this post, Governor Graham has played a key role in opening up Florida to the outside world, encouraging its development as an international banking centre (with the strong support of Gerald Lewis, the banking controller), and most importantly, helping to create one of the most attractive tax climates of any state in the U.S.

The second reason why Miami took off as a banking centre stemmed from the sharp rise in oil prices in 1980-81 which proved to be a bonanza for Latin American oil producers,

such as Venezuela and Mexico, and led to an upsurge in trade and services through Miami. As the new found wealth percolated down through these economies, the number of newly wealthy individuals coming to Miami, buying real estate and needing banking services, grew by leaps and bounds. Miami was a natural centre to service the region's new found riches.

Since 1978 when foreign banks, as opposed to U.S. banks, were first allowed to open in Miami there has been a steady stream of international banks establishing local offices. Major European banks, such as Lloyds Bank International, Barclays Bank International, Aigvienne Bank Nederland, Dresdner Bank and Credit Suisse can now be found rubbing shoulders in Miami with several less well known banks from Latin America which came to look for deposits.

Critical mass

There are still some well known faces in the international banking community that have not yet arrived (the main exceptions are the Japanese), but sufficient international banking players are in place for Miami to achieve the critical mass necessary for it to emerge as a regional banking centre.

While every international bank on Brickell Avenue likes to believe it is a little bit different from the rest of the herd, the activities of most banks can be divided into three areas, and the only real difference is the quality of service on offer. The most important task for banks in Miami is collecting Latin American offshore money, some of it flight money, which requires private banking facilities.

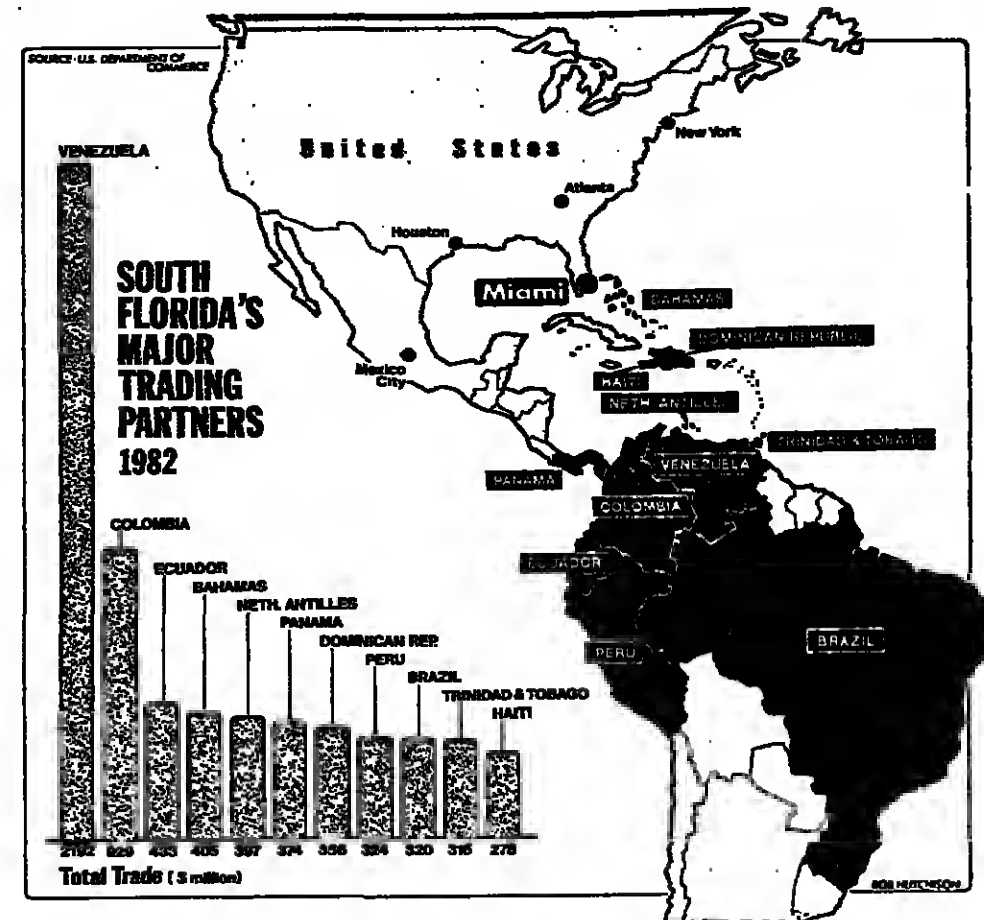
The next most important task probably is trade financing and associated correspon-

dent banking activities. Finally, there is some international lending to be done, but the combination of the current problems of the area, and the fact that Miami tends to be a capital surplus centre, means that good lending opportunities are hard to find. Miami is not an important loan syndication centre, for example.

Several banks in Miami have more sophisticated operations. Citicorp has a big securities sales operation, where it markets instruments, such as certificates of deposit, to wealthy investors. Southeast Bank has recently joined forces with Gooch and Wagstaff, the UK chartered surveyors, to form a real estate investment advisory firm, and one or two banks, like Bank of America and Irving Trust, have set up local foreign exchange and money market dealing operations.

But these sorts of ventures are more the exception than the rule. Miami is still more of a banking centre than a full financial centre, because of the limited range of non-banking financial services it offers. Bank of America is probably the best known example of a bank that has based its Latin American headquarters in Miami, but the majority of banks still make the Latin American lending decisions and handle the debt reschedulings from offices in London and New York, rather than Miami.

In terms of money market dealing between banks within Miami, operations are still in their infancy and do not compare with the type of trading activity which goes on in offshore centres like Hong Kong or Bahrain. One of the problems is that most banks are collecting deposits in Miami and have to lay them off in other centres because there is a shortage of lending opportunities locally. This explains the



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MIAMI II

Why Miami is a natural centre for international banks wanting to service the Latin American market. William Hall reports

Strategic position leads to rapid growth

Miami is the newest and fastest growing banking centre in the western hemisphere. Its strategic position — it is closer to many Latin American cities than to New York — combined with its large Spanish-speaking business population make it a natural base for international banks wanting to service the Latin American market.

The following highlights are designed to give a bird's-eye view of Miami's international banking community and are followed by analyses of the international opera-

tions of local Florida banks, the rapid growth of Miami international banking facilities (IBFs) and an assessment of how the international debt crisis has affected the Miami operations of Latin American banks.

At the beginning of September 1983, the Florida Banking Supervisor's office listed 89 international banking operations in the state, the vast bulk of which are based in Miami. With applications pending, the number rises to 101. At that date there were 44 Edge Act

operations, 31 state-licensed foreign bank agencies, 5 federally-licensed foreign bank agencies, and nine representative offices opened and operating.

In terms of size of business, Miami Edge Act corporations are nearly three times as large as the foreign bank agencies and the two groups combined have assets of just under \$10bn.

An analysis of the membership of the Florida International Bankers Association (FIBA) which was set up at the end of 1979 to act as a

lobby for international bankers in Miami, gives further clues to the structure of Miami's international banking community.

Of the 95 members, 39 were Edge Act corporations, 34 foreign banks and 22 domestic banks, although the latter includes local Florida banks owned by some foreign banks.

Twenty of the world's top 50 banks are represented in Miami of which the biggest single contingent comes from the U.S. European banks are fairly well represented. Three

of the big four UK clearing banks have Miami operations (the exception is Midland), and with the arrival of Banque Nationale de Paris, two of the top three French state-owned banks will have Miami operations.

Dresner Bank is the only major German bank to be represented and Credit Suisse is the only one of the top three Swiss banks to hang up its shingle in Miami.

Carrying the flag

Banca Nazionale del Lavoro is carrying the flag for the Italian banks and Algemeine Bank Nederland is the only major Dutch bank. Among the Canadian banks, Royal Bank of Canada and the Bank of Nova Scotia have sizable Miami operations but the Bank of Montreal and Canadian Imperial Bank of Commerce have not yet arrived.

The most obvious group of banks conspicuous by their absence is the Japanese. The sole representative is the Bank of Tokyo.

In terms of Edge Act corporations (which concentrate solely on international banking), Miami is clearly the second most important U.S. centre after New York.

In fact, according to the latest listings in the American Banker, a daily U.S. banking newspaper, Miami has more Edge Act operations (39) than New York (37). Cut in terms of assets, New York Edges had \$3.2bn of assets compared with Miami's \$6.5bn.

Nevertheless, Miami is the fastest-growing centre in the U.S. for Edges according to the American Banker data

which shows that the assets of Miami Edges have nearly tripled since 1980 whereas the assets of New York-based Edges have fallen by 16 per cent.

Over the same period the number of Edge Act operations in Miami has risen by three-quarters and Miami's share of the U.S. Edge Act assets has risen from 12.3 per cent to 23.5 per cent. The first Edge Act office was opened by Citizens and Southern in 1969 and was followed by Bank of America, Irving Trust, Citibank and Wells Fargo. However, the bulk of Miami Edge Act offices have opened since 1979.

The first foreign bank agency was opened by an Israeli bank in early 1978 and seven more banks opened in the first year. Numbers have been growing rapidly since then and at the end of June, 1983, there were 30 state-chartered agencies with total assets of \$2.3bn and a handful of federally-chartered foreign bank agencies — of which the Royal Bank of Canada was the biggest — most of which are in the process of being converted to state charters because of the more favourable regulations.

Over the past 12 months to June 1983, the assets of foreign bank agencies in Miami rose by 80 per cent.

Since IBFs were permitted in December 1981, a total of 93 institutions have been given permission to open this type of unit in Florida. An IBF is no more than a set of books covering offshore business which can be located in either an Edge Act office, foreign bank agency or local bank.

INTERNATIONAL EXPOSURE

(For Florida banks)

	Total International assets	Loans	of which:	Mexico	Brazil	Venezuela
	\$bn	\$m	\$m	\$m	\$m	\$m
Barnett	8.3	33	n.a.	n.a.	n.a.	n.a.
Southeast	8.1	251	76	63	27	
Sun	5.5	89	29	29	n.a.	
Flagship	3.4	184	n.a.	n.a.	22	
Florida National	3.1	n.a.	n.a.	n.a.	n.a.	
Pan American	1.1	52	n.a.	14	7	

Figures as at end-June.

Some 30 IBFs are housed in Edge Act operations in Florida and a similar number are controlled by foreign banks. Not all the IBFs are fully operational yet but the 73 monitored by BankAmerica International had combined assets of \$4.6bn at the end of 1982.

In terms of numbers of IBFs which are offshore banking operations with similar sort of powers as Edge Act offices, Miami accounts for close to a quarter of all the IBFs set up in the U.S.

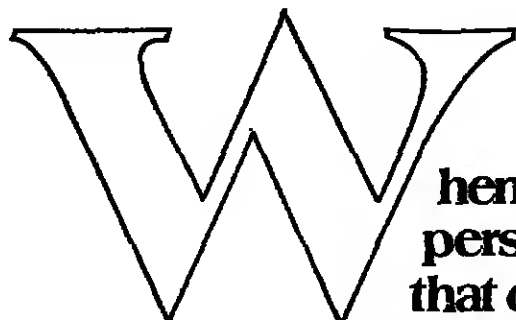
Despite the downturn in international banking over the last year, U.S. and foreign banks are continuing to open in Miami. Since the start of 1982 more than half a dozen mostly foreign banks have opened for business, including France's Banque Paribas, American Express International Banking Corporation, Banca March from Spain and Switzerland's Banque Internationale de Commerce.

Among new Edge Act corporations to open this year are RHT International Banking Corporation and Norwest International Banking Cor-

poration. Banks which have received permission to open but have not yet fully established themselves include Banco Internacional de Costa Rica, Veritas and Westbank and the Hong Kong-based Middle East Finance International.

While there have been rumours that some of the new arrivals in Miami's international banking community would close down because of the lack of business after the downturn in international banking, only two banks appear to have withdrawn so far. Banco de la Provincia de Buenos Aires and European American Bank. In addition, one or two banks, such as Crocker Bank, which have looked at opening, have decided not to proceed.

International banking contributes an estimated 10 per cent to Miami's economy and employs 3,804 people according to a recent study. International Banking Institutions in Miami: An evaluation, which has been prepared for FIBA by Robert Greene of the University of Miami.



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400 international outlets set up

IBFs

WILLIAM HALL

IT IS coming up for two years since the first international banking facilities (IBFs) opened for business in the U.S. and while there have been some disappointments at their performance, the Miami-based contingent has emerged as the fastest growing group of IBFs in the country.

The basic idea behind the setting up of IBFs was to enable U.S. banks to receive a share of the business which was being done by U.S. banks in offshore centres where taxes were virtually non-existent and regulations less onerous. The main advantages of an IBF are that it is free from reserve requirements, the vast majority of taxes and interest rate controls. The one proviso is that an IBF can only do business offshore.

Over 400 IBFs have been set up by banks in the U.S. and at last count they had assets of around \$185bn. While the sums

are large bankers believe that the initiative so far has only been a partial success.

All, however, agree that Miami is the one place in the U.S. where IBFs are flourishing and this is due in large measure to Florida's tax regime which is the most favourable in the country.

Figures on the growth of IBFs outside of New York are few and far between since the Federal Reserve does not give regular details on the size of IBFs in the dozen or more regional U.S. centres which host the new offshore facilities. An article in the October 1982 issue of the Federal Reserve Bulletin gave details of the numbers of IBFs in individual states at September 9 1982. Out of a total of 395, New York led the way with 176, followed by California with 70 and Florida with 60. Illinois was the next biggest with 23 followed by Texas with 15.

These figures are a year out of date and it is probable that Florida, which boasts close to 100 IBFs now, will have overtaken California. According to Malinda Schall, a vice president of BankAmerica International in Miami, there were 73 IBFs

in Miami at the end of last year with assets of \$4.8bn and loans of \$1bn. Only 10 IBFs had assets of more than \$100m on their books and they accounted for two-thirds of total IBF assets in the city.

Until the IBFs were introduced, the main vehicle for out-of-state U.S. banks to enter the Miami banking market was the Edge Act corporations. While Edge Act units remain important for U.S. banks, virtually everything which can be done in an Edge can also be done in an IBF (the main exception is export financing) and the rules are less onerous. As a result the focus of activity in many banks has switched to the IBF which is in effect no more than a set of books inside the same office as the Edge Act operation.

Bank of America estimates that 8/9ths of its exposure in Miami is located in its IBF and only 1/9th in the Edge Act.

Swiss banks have been particularly active in Miami. IBFs in Miami is to collect deposits. The freedom from taxation and flexibility in paying attractive rates of interest makes them a natural conduit for banks wanting to tap sources of offshore money, particularly Latin American flight money.

Miami IBFs appear to be less important as loan booking vehicles and, according to the end 1982 figures, less than a quarter of IBF assets in Miami consisted of loans and only two banks, Lloyd's Bank International and Manufacturers Hanover International, had more than \$100m of loans on the books of their Miami IBFs.

Miami bankers report that local IBFs have attracted funds from less politically stable offshore centres but also note that some customers are reluctant to place money in Miami IBFs preferring the greater security of other centres like Panama or the Cayman Isles.

One disappointment which Miami IBFs share with other IBFs elsewhere in the U.S. is that they do not seem to be able to attract their funds any more cheaply than they can in other offshore centres. When the IBF concept was first proposed there was speculation that because of the location of IBFs on U.S. soil they might attract a country risk premium and be able to raise funds at

TOP TEN

MIAMI IBFs

Assets end-1982—\$m

	Assets
Chase Bank Int	796
BankAmerica Int	611
Citibank Int	376
Lloyds Bank Int	275
Banco de Santander Int	241
Morgan Guaranty Int	238
Southeast Bank	235
Bank of Boston Int	232
Man Hanover Int	146
Wells Fargo Int	105

Source: Malinda Schall, BankAmerica International, Miami

perhaps 1/2 to 1/3 of a percentage point cheaper than elsewhere. Customers would concede slightly lower rates for their deposits because of the greater safety associated with having a deposit in a bank in the U.S. So far this has not occurred on any wide scale.

Miami bankers are agreed that the reason for the success of their IBFs relative to those in other centres is Florida's attractive tax climate. Kevin Roach and Joseph Ferst, who have been analysing the success of IBFs for international accountants Price Waterhouse, firmly believe that one of the main reasons for the disappointing reception that the IBFs have been given stems from the fact that most state tax benefits are not as attractive as they were purported to be.

EDGE ACT OFFICES

Assets

	Assets
Morgan Guaranty	1,363
Chase Bank	861
Bank America	688
Citibank	572
Chemical	546
Manufacturers Hanover	512
Bank of Boston	348
Banco de Santander Int	350
Irving	211
Wells Fargo	174

Figures as at end 1982. Source: American Banker, October 12 1983

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MIAMI III

Sizeable links with Latin America

FLORIDA'S LOCAL banks are more international than many banks of a similar size and more than a dozen banks with headquarters in Florida are members of the Florida International Bankers Association.

Some of these are owned by foreign banks but even after these have been stripped out more than a dozen local banks have active international operations and even such unlikely institutions as the Dade Savings and Loan Association boast an international banking facility.

As Florida is the gateway to North America for many Latin Americans who feel at home in Miami's large Hispanic community it is not particularly unusual for local banks to have built up a sizeable international deposit base.

Even so, many smaller Florida banks, such as Pan American Bank or Capital Bank, have carved out niches for themselves in the international banking markets which go well beyond the simple task of offering checking and deposit accounts for wealthy Latin American individuals.

Some smaller Florida banks, for example, specialise in doing business with less well-known Latin American countries which are shunned by their bigger U.S. competitors. Others have active correspondent banking businesses and few seem overawed by the arrival of the major U.S. money centre banks in what has been their traditional marketplace.

Southeast Banking Corporation is the best-known Florida bank internationally and despite the growth of other Florida banks probably still does more international business than the rest of the local banks put together.

More than a quarter of its earnings come from international business and despite the problems in Brazil, Mexico and Venezuela, which account for two thirds of its \$251m international loan portfolio, Southeast is still actively pushing its international business.

Inevitably, it has been affected by the debt reschedulings which have converted much of its short-term portfolio into medium-term loans but one consolation is that the business is more profitable since restructured loans carry higher margins.

Mr Charlie Zwick, Southeast's chief executive, stresses that his bank steered clear of the big project loans in Latin America which are now haunting many banks. "Our view of the world

is that we have got creditworthy loans out there. We are not counting on them for liquidity but then they only account for 6 per cent of our portfolio so we are not overwhelmed."

Virtually all of Southeast's international loans are being serviced and at the end of June only \$2.8m were on a non-accruing basis. While no bank likes to see its liquidity reduced by forced debt reschedulings, Southeast is in a better position than many U.S. banks because it is traditionally more liquid and a big placer of funds in the Eurodollar markets. At any one time Southeast probably has

International involvement

WILLIAM HALL

\$1.5bn or more of its excess liquidity on deposit in the Euromarkets.

One of the keys to Southeast's enviable liquidity (its loan-to-deposit ratio is 67 per cent compared with 112 per cent at a bank like Citibank) is its private banking business which it conducts with high net worth individuals.

In addition, the bank is active in financing South Florida's trade, nearly three-quarters of which is with Latin America.

Southeast's prominence in the international banking arena contrasts with that of its arch rival, Barnett Bank of Florida. Barnett is regarded as one of the best-managed banking groups in the state and has recently dislodged Southeast from its position as the state's biggest banking group. However, it is far less visible in international banking, which is no accident according to Mr Charles Rice, the group's chief executive.

"We were conspicuous by our absence when it became fashionable to open London offices some years ago. There are many regional banks in the U.S. smaller than ourselves which felt they had to have a London office. I would ask you what for," says Mr Rice.

Barnett is primarily a retail bank and only lately has been venturing into international lending. "Its international loan portfolio has grown from \$3m in

1978 to \$33m which is still less than one per cent of outstanding loans.

Barnett's decision to keep its international operations on a short lease has worked well for the group until now. It has avoided many of the debt restructuring "work-outs" that have been taking up plenty of the management time of some of its rivals. However, the group has grown to such a size that its slim international operations are regarded by some of its rivals as a potential weakness over the longer term.

Its corporate and international business appears to be less developed than might be expected of a major regional bank of its size.

Mr Charles Rice says that the group's commercial business is growing more rapidly than the rest of its business. He sees its international role as servicing Florida companies' international transactions and doing the same for foreign companies that have operations in Florida and the U.S.

He draws the line, however, at opening overseas banking operations. "As far as engaging in international banking business in another country on their local turf in direct competition with their local banks and customers—that we do not know how to do," Mr Rice insists.

Flagship Banks and Sun Banks, which are in the process of merging, are both more heavily involved than Barnett in terms of their international loan exposure.

Florida National Bank is another relative newcomer to the international scene. Overseas it concentrates on lending to the private sector and trade financing deals and has shied away from participating in syndicated credits.

As a latecomer to international banking it has tended to cultivate the sorts of Latin American countries some of its larger rivals have often ignored. As a result it can be found financing deals in places like Costa Rica and the Honduras as well as Colombia and Venezuela.

While some of Florida's local banks were initially worried about the competition from the big money centre banks which came with the opening up of Miami as an international banking centre, such concerns are less evident these days. Florida's banks have found that the competition has helped them focus on the things they are good at.

STATE-LICENSED LATIN AMERICAN BANKS

(Assets and Liabilities (\$m) June, 1983)

	Assets		% change	Loans	Deposits
	June 1982	June 1983			
Banespa	66.9	104.9	+72	59.8	6.9
Banco Industrial	69.0	60.4	-12	57.2	1.1
Banco do Brasil	59.0	60.1	+2	6.1	7.3
Banco de la Nacion	19.7	45.0	+129	40.9	16.1
Banco Real	38.3	44.5	+16	22.2	19.6
Banco Nacional	—	20.4	—	12.3	19.1
Banco Mercantil	—	12.3	—	—	10.8

* Opened during the last 12 months.

Source: Bureau of International Banking, Florida State Government

LATIN AMERICAN BANK PRESENCE IN GREATER MIAMI

(October 1983)

STATE-LICENSED AGENCIES

	Date
Banco do Estado de São Paulo, SA ... Country	January 1979
Banco de la Nacion Argentina ... Brazil	November 1979
Banco Real, SA ... Argentina	November 1979
Banco Nacional, SA ... Brazil	October 1978
Banco Mercantil y Agrícola, CA ... Brazil	July 1981
Banco Industrial de Venezuela, CA ... Venezuela	March 1983
Banco Industrial de Costa Rica ... Venezuela	November 1980

FEDERALLY-LICENSED AGENCIES

Banco de Colombia ... Costa Rica	November 1983
Banco Colpatria ... Colombia	↑
Banco de Iberoamerica, SA ... Panama	October 1981
Banco Canadere ... Colombia	May 1981
Banco Interamericano de Panama, SA Panama	December 1982
Banco Comercial del Peru ... Peru	↑
Fianbanco ... Ecuador	↑

EDGE ACT SUBSIDIARIES:

Banco de Bogotá Internacional Cpn. Colombia	July 1981
Banco de Venezuela Internacional ... Venezuela	September 1980
Union Chelsea Internl. Banking Cpn. Venezuela	September 1981
Banco del Pacifico Internacional ... Ecuador	November 1981
Banco Latino Internacional ... Venezuela	November 1982
Banco Cafetero Internacional Cpn. Colombia	January 1983

STATE-LICENSED REPRESENTATIVE OFFICES:

Banco Popular Dominicano, CA ... Dom. Rep.	January 1983
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FLORIDA COMMERCIAL BANKS WITH MAJOR LATIN AMERICAN SHAREHOLDING:

Caribank ... Venezuela	1981
Republic National Bank of Miami ... Ecuador	
Eagle National Bank ... Colombia	
Bedeland National Bank ... Cent. America/Colombia	
Sunshine State Bank ... Panama/Honduras	
Florida International Bank ... Colombia	
Safra Bank ... Brazil	

† Approved but unopened.

Source: Bureau of International Banking, Florida State, Caribbean Basin Economic Survey 1981, Florida International Bankers Association.

Cleaner showing on drug traffic money

"WE PROBABLY exercise more scrutiny on deposits here than anywhere else in the world," says Mr Dennis Nason, president of the Florida International Bankers Association. "We research depositors to death. So much so that we probably scare some away."

"There are so many temptations it's miraculous such a small number of people in banking get involved in the drug business," comments Mr Sandy Lane of the Greater Miami Chamber of Commerce, concerned to minimise a problem bankers in Miami are, not surprisingly, highly sensitive about—the "laundering" by banks of illegal drug profits.

Getting a grip on the scale of the problem is not an easy task. Drug traffickers do not declare their earnings to their grandmothers. But according to the U.S. Drug Enforcement Agency, which makes something of a specialty of the subject, cocaine dealers in the U.S. this year will probably earn \$35bn—three times the money the international banks and Western governments are currently agonising over lending Brazil in 1984.

South Florida used to be well known as the prime entry point for Latin American cocaine, mostly from Colombia and Bolivia, smuggled into the U.S. At least that was so until 1980 and as the wholesalers were naturally anxious to convert their profits into legitimate looking assets as soon as possible, the Miami banks were the obvious temporary homes for their dollars.

Banking in the state was growing at a phenomenal rate throughout 1970. Deposits jumped from \$900m in 1974 to \$3.5bn in 1980 and, judging by the number of investigations which were launched into their activities by the regulatory authorities, some banks at least—perhaps spurred by the fierce competition—were not as scrupulous as others.

Out of 22 full-scale investigations into U.S. banks in 1980 under the Bank Secrecy Act—the main weapon used by the DEA and the Internal Revenue Service to prise out drug profits, 12 were in Florida. In 1982 one case involving a suburban Miami branch of Capital Bank, which the judge said had

accepted \$240m in drug money over an eight-month period, came to court.

According to the Office of the Comptroller of the Currency, as reported in the current issue of Esquire magazine, between 60 and 70 banks in south Florida have either knowingly or unknowingly taken drug cash.

Those are a few landmarks to establish parameters around the issue. But much of the evidence looks dated, referring to a problem which has not gone away, simply moved to less visible turf as a result of the harsh spotlight cast on Miami in recent years.

"Five years ago as soon as a bank opened someone would

there is sufficiently profitable anyway to reduce the temptations for top management to get involved in laundering operations. Those individuals who have been caught have usually been second or third-rank bank officials.

This may be the case where a simple "parking" of illegally made money is involved but it ignores the fact that co-operation at a senior level is needed to make big transfers abroad to tax havens such as Panama, the Cayman Islands or Anguilla, where the big dealers want to send their money.

Freshly laundered, the investment of these funds is an activity with which the banks in Miami, or anywhere else, can feel much more comfortable. How can they be accused of any improprieties—and indeed why should they be—when it is impossible to tell the difference between a Latin flight-capital dollar, a tax evasion dollar or a drug profit dollar?

Illegal deposits

ANDREW WHITLEY

Foreign investment in Florida property over the past four years, nearly all of it from Latin Americans, was recently estimated at about \$5bn. Privately, some bankers in Miami are prepared to admit that a certain proportion of these funds were probably made illegally.

Buying condominiums on chic Brickell Avenue or ordering a brace of Mercedes turbodiesel cars—the latest fad on Miami's streets—goes only so far, though, when one has many millions of dollars to dispose of and would like to keep it reasonably liquid.

Putting some of it into the Savings and Loans associations, which are less closely regulated than the banks, is one possibility—a possibility Mr William von Raab, the U.S. Commissioner of Customs, said he had feared at one time when these institutions were becoming desperate for deposits. But again, absorptive capacity is limited.

Nor can \$35bn a year be buried in the ground for any length of time. It starts to rot. So perhaps it is better to let the big money brokers instead—as some Miami bankers suggested—to be invested on the stock market. Alternatively, perhaps, in traditional Mafia fashion it all goes to buy up chains of pizza restaurants and cement companies.

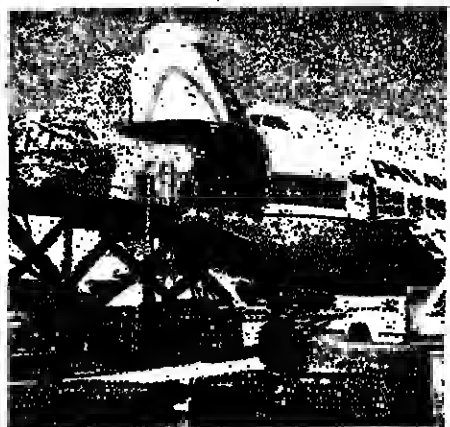
One argument frequently heard in Miami is that banking

MIAMI

A City at Your Service

Miami's development is geared to support its role as the international service-oriented metropolis it has become. This is just one of the reasons why Miami has become a leading financial center in the Western Hemisphere. Other reasons are:

Miami's geographical proximity to the Caribbean and Latin America, and its unparalleled air and sea links, have turned the city into an economic gateway and bridge for world trade.



The Port of Miami is the nation's leader in cargo bound for Latin America and the Caribbean. Miami International Airport is third in the United States in total cargo handling.

Trade financing is easily transacted in Miami. As an officially bilingual city,

Miami's internationally oriented work force has the ability to speak fluently in several languages.

As the international banking center that it is—more than 100 out-of-state and foreign banks have opened offices in the city—Miami's foreign banks are also allowed to compete for domestic transactions. Miami now has surpassed New York as the leading American city in the number of Edge Act banks, with 44 in operation.

More than 100 multinational corporations and more than 130 Fortune 500 companies have their international, regional or Latin American offices in the Miami area.

The recently opened Insurance Exchange of the Americas has provided Miami's budding international sector with a strong insurance/reinsurance base.

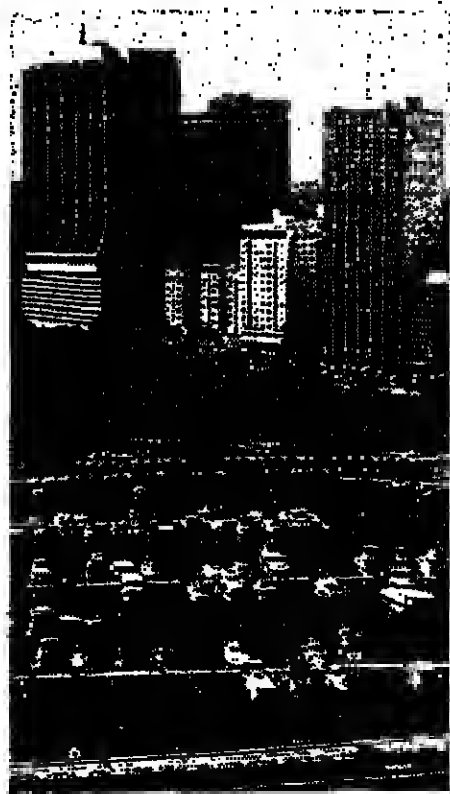
One hundred and forty companies from 45 nations do business through Miami's Free Trade Zone, an integral part of the city's international trade and commerce infrastructure.

Other reasons contributing to Miami's starting and dramatic development are not business-related. They have to do with the quality of life.

Miami is the cruise capital of the world. Its Port of Miami is the home of more than 20 luxury liners which sail to

dozens of Caribbean islands and ports beyond. The centrally located Miami International Airport is first in the United States in number of scheduled airlines and ninth in the world in passenger volume.

Miami is in the midst of the largest commercial construction boom in its



history, which is transforming the city and dotting it with a New York-style skyline. The ongoing development of the downtown area is presently generating \$3 billion in investments in 19 major projects.

Public education in Miami is extensive and comprehensive. The area's public school system is the fourth largest in the United States. Also, Miami has a large number of private schools as well as seven colleges and universities that provide higher education for more than 80,000 students on a yearly basis.

With more than 40 hospitals and medical centers, including one of the finest medical training facilities in the United States, Miami has become the medical center of the Americas. It is home to the largest public hospital in the southeastern United States, Jackson Memorial Hospital, which houses the noted Bascom Palmer Eye Institute, the Papanicolaou Cancer Research Institute, and a renowned Burn Center. Miami is considered the "Mayo Clinic of the South."

Miami is a center for visual and performing arts and sports events. Its cultural offerings are broadly based. The city is home to museums, art galleries, the opera, the theater, the ballet, and cultural festivals. To the sports enthusiast, Miami offers jai-alai, the Miami Grand Prix, soccer, rugby,

speedboat and sailboat racing, water skiing, fishing tournaments, and, last but not least, some of the best tennis courts and golf courses in the world.



Of course, the tropical sunshine, fabulous beaches and warm seas are still there. But, today there's much more about Miami that would surprise you.

For details, write to: Charlotte Gallogly, Director, Department of Economic Development, City of Miami, 174 E. Flagler Street, Miami, Florida 33131, or to Frank Diaz Pou, Director, Department of International Trade Promotion, 100 N. Biscayne Boulevard, Miami, Florida 33132.



MIAMI IV

William Hall explains the opposition of big business to the state's new unitary tax legislation.

Multinationals feel a chill

WHILE FOREIGN bankers and U.S. bankers might tell you they came to Miami to capture a slice of the booming Latin American business they are only telling half the truth. They also came down south to take advantage of the state's attractive tax laws which explains why Miami Edge Act operations and international banking facilities have outstripped similar units in other U.S. cities in terms of their rapid growth.

Florida has long been known for its hospitable tax treatment of big business and this has been reflected in the fact that for two years running Florida's business climate has been ranked number one in the U.S. according to a survey conducted by Alexander Grant & Co. So when the Florida state legislature sneaked through its version of the infamous unitary tax law last July the international business community in Florida was stunned.

Education

The problem had been brewing for some time. Governor Bob Graham had been concerned about the relatively low spending on education in the state and had been campaigning for increased spending on the slogan of "Education means business." The state had earmarked \$100m of extra money for education as part of a medium-term plan to push Florida into the top dozen states in terms of education spending by 1986.

While all sides were agreed that this was a worthy goal if the state was to continue to attract "high-tech" businesses, there was far less agreement on where the money was to come from. The matter dragged on for months and Governor Graham and his team were becoming increasingly anxious since they had already committed the funds without finding a way of raising them. Then came the news of the U.S. Supreme Court decision upholding California's unitary tax law and Florida suddenly saw a solution to its own funding problems. Within the space of a few weeks it had passed a unitary tax law designed to raise \$100m—the amount needed for the increased education spending.

It happened so fast says Gerald Lewis, Florida's state banking comptroller, that no one had time to study its impact. "If we had we would have expressed our serious concern to the governor and the state legislative leadership," he stresses. The new law has been roundly condemned by most of the business community. Former Florida state supreme court Chief Justice Arthur England (who devised Florida's first corporate tax rules) said recently that "the Florida legislature changed the business climate of the state from the most hospitable, fair and accommodating in the country to the most hostile, heavy handed and greedy."

He argues that the new tax is so complex that it is "completely beyond the expertise, manpower and resources of the Department of Revenue." Procter and Gamble, the giant packaged consumer goods group, is typical of the big corporations which have attacked the new tax. It complains that its loss making

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Florida pulp mill will now "Essentially attract the profit we're making on toothpaste up in Iowa." The new law requires multinational companies to pay tax on their worldwide income.

But it has been the international banking community in Miami which has put up the biggest fight against the new tax. "It is looking like a disaster for Florida," said the Miami head of a major New York bank employing several hundred people in Florida.

Aside from the impact on the banks themselves — estimated at \$18m to \$20m a year — international bankers are worried that the new tax will drive away the Latin American headquarters companies of multinationals which have been springing up in Coral Gables.

There are believed to be 70 or more such companies in Miami/Coral Gables which provide attractive business for international banks in Miami. The earnings of their parent companies are new liable to Florida tax.

Altered

While some bankers take comfort from the promises that the rules will be altered to cushion the impact of the tax on international banking activities in Miami, others believe that Florida officials have missed the point. "They keep on saying they can change the rules so that international banks will be exempted. But the effect on our customers, many of whom are multinational companies in Florida, is just as important as the direct effect on us," said one senior banker

who insists he will not be satisfied until the new tax is repealed.

Florida's local bankers are not as concerned about the new tax as some of the out-of-state banks. Indeed one or two local bankers appear secretly rather pleased that the new tax will force the banking community to finally begin to pay their fair share of taxes. Some local bankers feel that the foreign banks and big U.S. money centre banks have been given the many tax exemptions.

Southeast Bancorporation's Charlie Zwick is not one of these. He thinks that the Governor made a mistake in getting the unitary tax law passed. "It was a political decision made in the heat of battle. My guess is that some form of compromise will be hammered out and while people will be mad at Florida they will not say we are going to take our business and depart for Miami or the Bronx," says Zwick.

Many bankers share Mr Zwick's views but they are nonetheless concerned about the impact the tax will have on foreign investors in Florida and the state's "pro-business" image.

Dennis Nasson, president of the Florida International Bankers Association, is more sympathetic than some of his colleagues to the Governor's problems in finding new sources of revenue to pay for the increased spending on education. But he argues that the "Principal problem with this tax is the perception abroad." He does not think that businesses will leave as a result but it may very well discourage new businesses from locating in Florida.

PROFILE: GOVERNOR BOB GRAHAM

Rebellion in the camp

NO SOONER had Florida's Governor Bob Graham gone off on holiday to the Far East last month than some of his closest colleagues in Florida began campaigning for the repeal of the unitary tax.

Lieutenant Governor Wayne Mixson, Governor Graham's deputy who apparently has his eye on the top job when Graham's term expires in 1986, was busy telling anybody who cared to listen in the Governor's absence that "There is no longer a question that this tax is detrimental to Florida's economic diversification."

Urging the repeal of the law Mr Mixson said: "We have shot ourselves in the foot." Meanwhile another of Bob Graham's associates, George Firestone, Florida's Secretary of State, has come out strongly in favour of repealing the new law and was expected to raise the matter at the first cabinet meeting on the Governor's return.

Governor Graham has been putting a brave face on all this disloyalty and has told Florida journalists who spoke to him while he was on holiday that the disagreement among his team should be likened to a marriage where partners occasionally have different views. He is still insistent that the tax will stay in place, albeit with a few modifications.

While the comments of Mixson and Firestone are embarrassing for the Governor it does not seem likely that they will be able to marshal enough support to get the unitary tax law repealed.

Rational

Graham believes strongly that the new tax is rational and fair. "It looks at economic reality as opposed to the alternative which would say we will accept your corporate tax structure and accounting methods which have encouraged, not illegal or unethical, but creative accounting in corporate organisation structures to try to shelter income in low tax areas and restrict income in high tax areas."

While Graham admits that the new tax is complex and will put a burden on accounting procedures, states like Florida have been pushed in the direction of imposing unitary taxes as their revenue bases have shrunk.

Until recently, states had piggy-backed on the federal income tax returns applying a simple percentage of the federal tax levied for their own use. This was administratively simple but has difficulty has been that federal government has significantly reduced its corporate income tax rates. "The federal corporate income tax used to represent around

15 per cent of all federal revenues but within the next year or two it will be down to around 7 to 8 per cent," says Graham who insists that states like Florida cannot afford that kind of revenue drop.

Graham says that the flurry of emotion which has accompanied the new tax is overdone. It will affect less than 10 per cent of all businesses in Florida and the critics of the tax overlook the fact that some companies will be paying less tax. He believes that the international banks in Miami are the major problem area and if he can get their worries sorted out he will be almost home and dry.

He has already met with several representatives of Florida's international banking community and has absorbed many of the recommendations put to him by the Florida State Banking Department. "I can say with absolute assurance that there are going to be recommendations for changes and I would say with some confidence that these changes will be substantially adopted," says Graham.

Over the next few months state officials will be working on specific problems raised by the adoption of the unitary tax system and refinements to



Governor Graham: meeting disloyalty with a brave face

the system should be ready before next April when the Florida state legislature next meets.

"From what I have seen so far the area which ought to be top of the list for such refinements is international banking," Graham says. "If a bank is not doing business in Florida but is using Florida as a convenient place to do business between the UK and Mexico," argues Graham, "then I do not think it is fair for Florida to try to tax those relationships, particularly given the fact that these banks came to Florida with the legitimate expectation that they would not be so taxed."

William Hall

PROFILE: GERALD LEWIS, FLORIDA'S BANKING COMPTROLLER

Comforter of the banks

MIAMI'S international banking community has won a powerful ally in the fight against Florida's unitary tax law. Gerald Lewis, Florida's banking comptroller and architect of much of Miami's success as a growing offshore financial centre, has thrown his weight behind the international banks' pleas for special treatment.

"The state's unitary taxation seems to impact negatively on the perception of Florida as providing a favourable environment for international banking. It also appears to have the potential to hinder the future development of Florida as a progressive international banking and financial centre," Lewis told Governor Graham in a letter last month.

He warned that the peculiar attributes of the international banking industry mean that international banks can easily shut up shop and move on. International banking "works in large volumes with very narrow margins. Its assets are very mobile and business can be transferred with a single telex; and the international banks' mobility is reinforced by the fact that they have in the state a relatively small investment in fixed assets."

"Undoubtedly, if the international banks cannot make what they consider an adequate return on assets because of a shrinkage of margins, these assets will be placed elsewhere where such returns can be

realised," warns Lewis in a letter to the Governor containing his recommendations for changes to alleviate the international banks' worst fears about the unitary tax.

Concerned

Lewis says that he is concerned that the additional cost of doing business in Florida as a result of the new corporate tax code will cause international banks to contract their operations. "I understand some banks are already in the initial stages of this process. As comptroller, I am familiar with the tendency of international banks to follow trends, which once started could be difficult to reverse."

Regional offices, Latin American units and other product headquarters could be particularly impacted because of the number of employees. "These are exactly the offices we have encouraged in an effort to develop Florida as an international banking community," Lewis has urged the Governor to exempt all agencies, representative offices, international administrative offices, Edge Act corporations and federally licensed international banking agencies from the unitary tax and has proposed amendments to Florida's tax code.

It seems that his advice has not gone unnoticed and proposed amendments to Florida's

corporate tax code issued by Florida's Department of Revenue last month go a long way to meeting the grievances of the international banking community.

Until the introduction of the unitary tax scheme virtually all international banking operations were exempted from Florida tax. One side effect, however, of the new tax is that the exemption of foreign source income contained in the original Florida income tax code was deleted. As a result only the income of international banking facilities remains free from tax and certain income of Edge Act corporations and international banking agencies appears to be vulnerable to tax under the revised rules.

The Florida legislature had adopted an "expression of legislative intent" in connection with the new unitary tax which effectively says that it is not intended to impose any additional tax on Edge Act corporations or international banking agencies.

This expression of legislative intent, however, was not included in the statutory language of the amendments to the Florida income tax code and this has caused considerable uncertainty among international banks who fear that a less hospitable state government might at some future date exploit this loophole to raise



Gerald Lewis: sympathetic to the pleas of the banking community

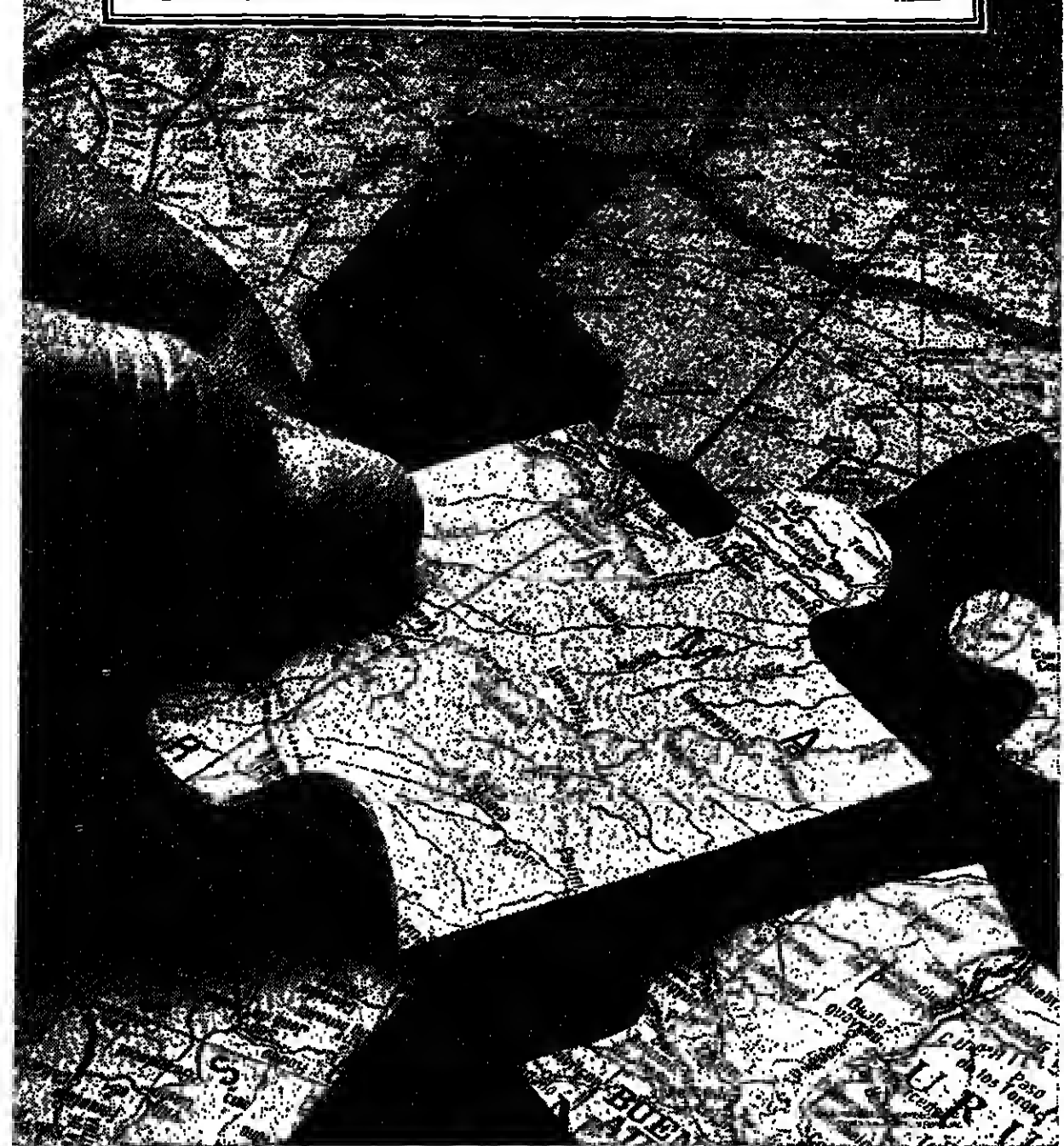
the banks' tax burden. In order to allay the concerns of international banks on this score the proposed rules from the Department of Revenue say that Edge Act corporations and international banking agencies are "deemed to be international banking facilities" for tax purposes.

Bowman Brown, a Miami attorney who specialises in international banking matters, believes that the new rules "go a long way towards recovering what had appeared to be lost in the unitary tax scheme" and argues that international banks should find a great deal of comfort in the latest proposed revisions to the Florida tax code.

W. H.

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BANCO DE BILBAO

MIAMI V

Miami bankers give their views to William Hall on prospects for the long-term strength of the southern Florida centre

SERGIO MASVIDAL

Vision of Cuban emigré

SR SERGIO MASVIDAL, a 45-year-old Cuban American, was until recently a highly successful international banker with Irving Trust, rapidly rising up the rungs and tipped to become the bank's first Latin executive vice-president.

Abruptly, two months ago, he decided to abandon the big league to join his elder brother Raul, a prominent Miami banker, in a new, family-owned venture. After a \$600,000 outlay, the discreetly named M-Bank opened its doors last month in downtown Miami.

Why the switch? And what sort of a gamble are the Masvidals taking in setting up yet another small, Latin-controlled and run bank in southern Florida, a region crawling with similar enterprises?

"We wanted to build the family name again in exile," said Sergio Masvidal in the course of a long interview in his richly appointed president's office at the new bank. Many Cubans forced to flee their native land a full generation ago when Fidel Castro seized power must feel the same.

Miami, 70 per cent Hispanic according to the latest U.S. census, is the ideal place to make reality of such dreams. Many Cubans abroad aspire to return one day to Miami, reflected Sr Masvidal. "It is our capital in exile, the elephant's graveyard."

"This city would not have moved so quickly away from being a sleepy tourist town, if it hadn't been for Fidel Castro," confirms Sandy Lane, an executive director of the Greater Miami Chamber of Commerce.

Cuban-Americans are the elite of the fast growing Latin community in Southern Florida, the earliest wave in a sea of political and economic refugees

to wash ashore on fancy Miami Beach. Puerto Ricans, Haitians, Nicaraguans and many others have followed in their wake over the past 30 years.

"Anyone who speaks Spanish in the U.S. is an Hispanic immigrant who was forced to come back here," says the elegantly dressed bank President. "Here we have status and respect."

Well respected

The Masvidals are certainly well respected in the Miami banking fraternity. "He's a first-rate banker. Excellent," said one admiring foreign bank representative. Sergio was head of Irving Trust's Miami operations for six years before branching out on his own. Before that he had been with Banker's Trust and Continental Illinois—a career which had given him plenty of international experience but left him disappointed when recently faced with his first request for a car loan.

Perhaps wisely, M-Bank will not be concentrating on the retail end of the market. "We are a private bank oriented towards high networth individuals, both domestic and overseas," said Sr Masvidal, defining his place in the spectrum. The polite banker's jargon, translated, means the new enterprise will be catering to the rich, wherever they may be.

The poor need not apply. "We are going to extreme pains to avoid becoming another street-corner Latin bank," emphasised its president.

In keeping with its strategy, M-Bank aims to offer "very personal services" not provided by any other commercial bank in Miami to its favoured customers. Many of these are likely to be lawyers or doctors,

as were the Masvidals' parents. A bank officer can be at an accountant's beck and call "twenty-four hours a day." A courier will collect deposits from a doctor's clinic to save him the trip to the bank.

M-Bank was set up with a small capital base of \$2m, of which Sergio and Raul—a sleeping partner in the enterprise—have put up 61 per cent and other family members another 10 per cent. But by the end of the year, when the start-up phase should be over, its capital will have been increased to \$6m-\$8m.

Over the following three to five years the aim is to grow as fast as possible—to a target size of \$150m to \$200m in assets—before a planned pause for breath and reflection, possibly to merge with another bank or sell out.

There are forebodings over the rough waters ahead for U.S. banks in the brave, new deregulated world. "I wouldn't be surprised if a whole bunch of banks are not around in a few years' time," said Sr Masvidal. In his view, the key to successful banking in future will lie in the management of liabilities, not assets.

M-Bank plans to move carefully, especially in the light of the economic crisis gripping virtually all Latin America—a crisis which has blighted the balance sheets of many Miami-based banks.

But its co-founder believes the crisis can also be made to work to the advantage of small banks such as his own. "There can narrow the gap between ourselves and the big banks. They are handicapped by their exposure and their paranoia over Latin America, and we can exploit the opportunities," said the former Irving Trust man.



Mr Oakley Cheney—worried most about Latin American debt crisis

OAKLEY CHENEY

Critical view of local claims

"WHEN I arrived here 15 months ago, the first impression I got was that 'every international banker I met was telling me how many job offers he had received,'" says Mr Oakley Cheney, head of international banking at Southeast Bank, the leading local bank.

Now, 15 days Mr Cheney receives up to 18 unsolicited resumes a day from international bankers looking for work, a sure sign that the heady euphoria which gripped the Miami banking market 18 months ago has evaporated.

Mr Cheney, who moved across after a long international career at the Dallas-based Interfirst, has always been suspicious of the grandiose claims some of his colleagues have made from time to time about Miami's importance as an international financial centre.

While enthusiastic about Miami's potential over the long term, the Californian-born international banker insists that Miami is still in its infancy as an international centre. "It is something less than Singapore was in 1975," he says.

"Most of the offices here could be better characterised as deposit gathering institutions," says Mr Cheney, who emphasises that they are not the same sort of animals as can be found typing the money markets in international centres like London or Bahrain. "We do not have a large inter-bank market here. Banks are taking their deposits in bits and pieces but over time these small amounts mount up," he says.

Miami banking operations are almost exclusively placers of funds, argues Mr Cheney, who notes that most banks do not have the scale of deposit-trading activities found in a typical London branch of a foreign bank. The same goes for foreign exchange.

Since virtually all the trade with Latin America is in dollars there is little need for foreign exchange, and what business is done, tends to be associated with the tourist trade. "My guess is that there is substantially more foreign exchange business conducted in Houston and Dallas than there is here," he adds.

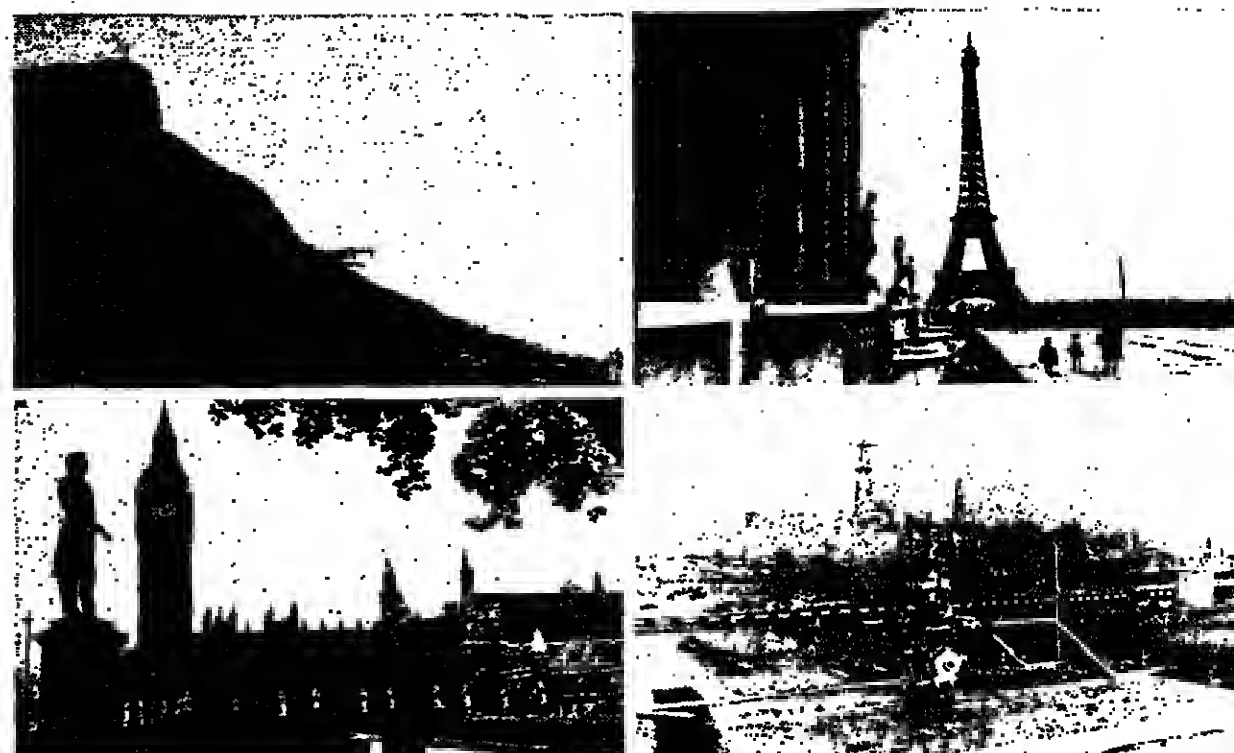
"I think Miami might very well develop as a more sophisticated financial market given a recovery in Latin America. But I think it is 10 years away from what could be termed a financial centre."

For the moment, Mr Cheney, like the rest of his international colleagues, is spending most of his time worrying about the Latin American debt crisis rather than the rest of the local Florida banks put together and earn more than a quarter of its profits from international banking.

Mr Cheney has a reputation as one of the more hawkish regional bankers in the recent Brazilian debt reschedulings. However, this reflected his concern about the way the big banks were handling the affair rather than any desire to pull the rug from under Brazil where Southeast has a \$63m exposure.

Mr Cheney argues that the big banks were not consulting the smaller regional banks and his behind-the-scenes lobbying contributed to a considerable improvement in the once tense atmosphere between the two groups of banks.

Indeed, Cheney is one banker who believes quite strongly that the banks themselves are not beyond reproach. "I think some of the loans have been too short, and we have been too eager to make money through higher fees."



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FLAGSHIP NATIONAL BANK OF MIAMI

DENNIS NASON

Enthusiastic salesman

DENNIS NASON is president of Bankers Association and probably the most visible and enthusiastic salesman of Miami's merits as an international financial centre.

"We will soon be the fifth largest financial centre in the U.S. if we are not indeed already there in terms of dollar volume. We are certainly among the top five banking centres in terms of numbers of banks involved in international financing after New York, Los Angeles and San Francisco," says Mr Nason who firmly believes that there is no reason why Miami should not rank among the top two or three financial centres in the U.S. by the year 2000.

Mr Nason arrived in Miami five years ago when Wells Fargo sent him to run their Edge Act operation. "After a year I was to have been switched to Singapore. It would not have been a bad assignment but I did not feel like going to my fourth country in four years," he says. So he joined the growing band of international bankers in Miami who decided to stay on when their employers wanted to move them on.

He has no regrets. He spent a year and a half helping an Argentinian bank set up its Miami operation before moving across to run Credit Suisse's agency. "Where else could you be sitting down for breakfast

in your house at 8.00 in the morning and be in your office before nine after a 15 to 20 minute drive," says Mr Nason, whose offices high above Brickell Avenue overlook Miami's bustling harbour.

"If you are an international banker in the U.S., look at the places you can live—New York, Chicago, Los Angeles, San Francisco or Texas. Lots of people do not like New York. Los Angeles is too big, and salaries in San Francisco are less than in many other banking centres." If a banker is interested in Latin America and the quality of life, Miami is a good place to be, argues Mr Nason, who stresses that advances in electronic telecommunications are giving bankers more choices as to where they choose to live.

"You will probably not go to many market places where you can sense so much enthusiasm by bankers wanting to make it bigger because they can see its potential. From zero to the size we are now in three years is absolutely amazing," says Mr Nason, warning to his task to secure Miami its rightful place in the international banking hierarchy.

It is easy to be discouraged when you see the problems banks have in Latin America but he insists that while there may be one or two banks that might decide to quit Miami the



Mr Dennis Nason—decided to stay put

majority are in for the long haul. "Our sort of funds is cheaper than in competing markets and most bankers I have talked to are happy with their profitability," he says.

His one real worry is Florida's new unitary tax. "When you are working in very small margins such as 3/64ths you cannot afford to give up 1/20th of the resultant income," he says, referring to the proposed tax.

He is more sympathetic than some of his colleagues to Florida's problems in raising revenue for education, which precipitated the tax, but nonetheless is concerned that even if the banks succeed in watering down the proposals, the action will damage Florida's perceived business climate in the eyes of foreign investors and bankers.

"I do not think you are going to see business leaving but it may discourage business coming," says Mr Nason.

JOHN FLASCO

Focus for Latin America

OF ALL THE international banks that have beaten a path to Miami in recent years, Bank of America is probably the one that has made the biggest commitment.

It has quietly moved its Latin American headquarters out of Caracas and into Miami and grafted on an active foreign exchange and money market trading operation in addition to the private and commercial banking operations found in most of the other new arrivals.

Mr John Flasco, who heads Bank of America's Miami operations, says that many of the banks that have come to Miami are still struggling with the organisational problem of how to slot their Miami units into their overall corporate structure.

"Some belong to their parent's North American division, some to their retail banking outlets and some belong nowhere," he says.

Bank of America was one of the first banks to split Miami from its North American division and place it in its Latin American division even though it is based firmly on U.S. soil. Mr Flasco cites Miami's proximity to Latin America and the first rate communications—both airlines and electronic—for his bank's decision to centre its



Mr John Flasco—customers "feel very comfortable coming here"

Latin American headquarters in Miami.

In Caracas, Bank of America officers found it much more difficult to travel to the outposts of the Latin American division than they do in Miami. Equally important, Bank of America's customers "feel very comfortable coming here," says Mr Flasco.

"It is not a financial centre

like London or New York, but it is a natural place for banks doing business with Latin America. People can come to their hairdresser and holiday in their second home in Florida whenever they want to visit their bank," he adds.

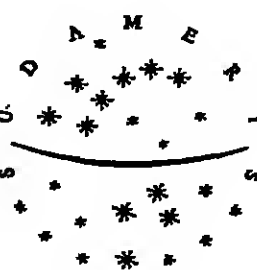
Mr Flasco argues that the original growth of Miami largely resulted from a flight of banks from New York to escape taxes rather than an appetite for Latin American business. But that has changed over the last couple of years despite the well-publicised problems in Latin America.

"We are doing business here because it is extremely attractive for Latin America," he says and notes that the international debt crisis would have led to a collapse in financing through Miami have been overdone. "It has dropped but there is still plenty of business around," Mr Flasco says.

As normal trade becomes more difficult he believes that there is an opportunity for Miami to develop as a centre for counter-trading for Latin America. His bank has recently set up an export trading company in San Francisco but will shortly open an office in Miami which will be a "focal point for finding markets in the U.S. for non-traditional exports."

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MAIN SHAREHOLDERS

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BANQUE INDOSUEZ, Paris
DRESNER BANK A.G., Frankfurt a.M.
PARIBAS INTERNATIONAL, Paris
UNION DE BANQUES SUISSES, Zürich

Consolidated Balance Sheet as of December 31, 1982
(in thousands of FRF)

LIABILITIES	1982	1981	ASSETS	1982	1981
Capital	129,000	129,000	Cash and Banks	5,388,952	4,704,261
Reserves	766,245	535,035	Investments	509,225	291,679
Deposits and C/a	22,385,523	19,443,506	Loans and Discounts...	11,913,951	10,536,453
Net income	187,270	261,846	Other Assets	5,656,010	4,836,994
Total	23,468,138	20,369,387	Total	23,468,138	20,369,387

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UK COMPANY NEWS

Further advance as Avana tops £6m

THE steady progress experienced in recent years at Avana Group, food processor, continued in the 26 weeks to October 10 1983.

Pre-tax profits climbed from £5.05m to £6.57m. This was after interest charges up from £225,000 to £250,000, higher depreciation of £1.5m compared with £1.03m, but included associate's profits of £30,000 against £40,000.

The interim dividend is raised from 5p to 3.75p net—last year's total was 7.5p from pre-tax profits of £12.51m (£9.67m).

Group turnover was up from £72.51m to £85.43m, and trading profits came out at £8.99m against £6.37m. Tax took £1.67m (£1.62m).

The directors say the group continues to progress with R. F. Brooks, Uman and Viola leading the way. A major capital investment programme at Viola the breakfast cereals and cake mixes division—which will

involve expenditure of £10m over the next three years, has been approved.

When completed, it will give Viola a highly efficient production unit with a very much broader product base, so securing its future and that of an enlarged workforce in an area of high unemployment.

More than half the group sales increase came from Lesma, which manufactures and sells bulk chocolate couverture to the food industry and chocolate products to the retail trade. This company was acquired by Avana in April and has been showing steady progress and which has fitted well within the group structure.

The increase in turnover of the remainder of the group material volume increase as raw material prices have been relatively stable, although there are signs

they say, that this situation is changing.

Difficult conditions in France inhibited progress for C. G. P. Penry SA, which specialises in canned vegetables and convenience meals.

Ledbury Preserves has coped well with the low margin fruit juice market and made a greater contribution to profits in the half-year. In addition, a successful launch of Trumpet Cider was made to the retail trade.

Scottie Barry, dried fruits and pulses, has held steady without any signs of real progress. The directors say that Avana Bakeries and Avana Meat Products did not enjoy the best of the summer trading periods with the extremely hot weather restricting sales, but a return to the more normal weather soon revealed the substantial strength of both these companies.

Development of a section of the Rochester bakery for the production of savoury products is almost complete and will be available to meet the seasonal increase in demand and permit the introduction of new products on schedule for R. F. Brooks. Such has been the success of this company in developing new products that it seems likely that a third project will be needed shortly.

Avana Bakeries supplies cakes to Marks and Spencer.

James Robertson & Sons Preserves Manufacturers, acquired in March 1981, has had to contend with fierce competition for its jam and marmalade on the home market. Through the company's export arm, Robertson Foods International, a major drive is being made to develop exports, they say.

See Lex

Gill & Duffus sees over £17.5m

THE YEAR so far at Gill & Duffus Group has been one of both mixed profitability and levels of activity, but directors forecast pre-tax profits of between £17.5m and £19.5m for the full 12 months ended December 31, compared with £12.91m in the previous year. In 1980 profits reached a record £23m.

The interim dividend is lifted from 2.6p to 4p net per 25p share and provided the profit forecast is realised, directors intend to recommend a final distribution of 5.5p (14p).

Turnover of this international commodity broker, merchant and processor expanded by £103m to £606m for the first six months of 1983. Cocoa trading has been active, Mr David Pearson, chairman, says, but coffee and rubber trading were quiet.

The group's sugar and grain companies in the U.S. and Europe continued to build "on the excellent start they made last year, although profits have been harder to achieve."

However, he adds, the policy of increased borrowing in the region of £15m.

During the current year house sales have been achieved at a satisfactory rate and rent reviews and new lettings are progressing "slowly but surely."

Construction of two office buildings, at Enfield and at Hayes, has been completed and both are now being actively marketed. Lettings are hoped for soon.

Shareholders may have to wait at least another year before they learn the true net asset value of Fairview Estates, thought to be nearer 100p a share than the company's estimate of 166p. It will also be only in the next financial year that Fairview will leave the figure for the nine months ended September 30 1983 behind at £16.13m, compared with £22.17m.

Net sales amounted to £110.65m (£104.58m) with £33.92m (£45.93m) coming in the third quarter.

Results reflect depressed market conditions in Venezuela, acquired last November, which held up to expectations, and profits for the year should be in line with budget.

Mr B. G. Davison, chairman, said that all retail companies improved against the comparable period last year. In Foster's, the new image is continuing to achieve increases in sales, and the programme of new branch openings and conversions of existing sites is being accelerated to take advantage of this success, he added.

At present some 50 shops are operating under the new formula, he expects this number to be in excess of 80 by Christmas.

Henderson expands 42% to £2.35m at midterm

ALL major divisions of sliding door gear, garage and industrial door manufacturer Henderson Group increased their profits during the half year ended August 27 1983, and lifted the group's pre-tax figure by 42 per cent to £2.35m, against £1.65m.

Turnover advanced by 17 per cent to £27.98m (£23.93m)—excluding Continental Instruments Corporation, acquired last February, the increase was 12 per cent.

Apart from the improvement in private house building, "we are not seeing any significant changes in market conditions," says Mr Pat Gwynor, chairman. He adds, however, that the group is continually launching new products which gives directors confidence that even without significant uplift in the economy generally, performance should continue to improve.

Earnings per 25p share were 6.0p (5.1p) after six months and the interim dividend is effectively raised to 1.5p (3.8p). Last year's final was an adjusted 2.6p and taxable profits amounted to £3.52m.

Continuity of instruments, in the security division, shows excellent progress, the chairman states, and in spite of increased competition, P. C. Henderson motor division (in the geared sliding door gear in the UK and overseas, and maintained its margins.

The industrial door sector again increased its market share and although the markets of the geared motor division, Normad, continued to be flat, the company achieved increased operating profits.

Mr Gwynor says that trading conditions are difficult in the southern hemisphere and while operating profits of the company's South African and New Zealand subsidiaries are slightly below last year, "the rate of profit remains good."

He adds that although group sales have grown appreciably, tight control of working capital has produced a positive cash flow of £1m and gearing is reduced to 6.5 per cent.

Pre-tax figure included rents and interest received £300,000 (£145,000) but was after interest payable, up from £225,000 to £427,000.

After tax, £917,000 (£587,000), minorities £9,000 (£30,000) and extraordinary debit of £330,000 (£117,000), the available balance came through at £1.12m compared with £958,000.

The extraordinary item is expected to cover expenses associated with the closure of the Coatham factory (in the geared sliding door gear in the UK and overseas, and maintained its margins.

Comment

Henderson's tougher inventory controls have enabled it to achieve a 17 per cent sales advance on a nil increase in working capital, despite a seasonal build-up in garage door stocks.

Profits have been restored to the time of perhaps £250,000 by Continental Instruments Corporation's first time contribution. Nevertheless, it looks as if there has been a real increase in market share in access control and security gates, while the reorganisation at Normad geared motors is bringing that division's return on working capital closer to line with the rest of the group.

The new range of garage doors comes at a good time to benefit from the renewed demand which may result from any decrease in mortgage rates, although the scope for Henderson to raise its 50 per cent share of that market must be limited. Indeed, the CIC acquisition underlines Henderson's attempts to supplement its prominence in cyclical industries like garage doors—which led to an alarming sticker in earnings three years ago—with a presence in younger markets.

If the first six months' profits growth is repeated, Henderson should make at least £3.5m before tax for the year, which puts the shares at 170p, up 30p on a fully taxed multiple of 24.

Helical loss as margins disappear

A DIVE into pre-tax losses of £165,000 against profits of £76,000 has been shown by Helical Bar for the first six months to July 30 1983. Price-cutting and low demand, referred to in the last annual report, intensified into the current year, say the directors, and with increasing steel prices, operating margins are now non-existent.

Turnover of this supplier and fabricator of steel reinforcement slipped from £3.93m to £3.48m. At the end of the last full year pre-tax losses came to £86,737 (profits £210,484). The directors said that the future was still uncertain as it depended on an upturn in demand for reinforcement in the construction industry.

Operating losses for the first half of £200,000 (profits £90,000) plus associate losses of £11,000 (profits £16,000) were partially offset by dividends received this time of £46,000. These came from South Steel Reinforcements, which is 25 per cent held by Helical. Trading results of South Steel in the first half of 1983 have shown a further improvement on the same period last year.

Operating losses also included an exceptional £14,000 charge in connection with past employment costs.

There was no charge for tax this time (£30,000), although there were extraordinary redundancy costs of £13,000, leaving attributable losses of £178,000 (profits £46,000). The loss per 25p share came to 5.7p (earnings 1.0p).

There was again no interim dividend—the last payment was a final of 1.75p in 1981.

Fairview recovery continues

FURTHER RECOVERY was achieved by Fairview Estates during the 12 months ended June 30 1983.

Turnover advanced by £6.82m to £37.59m and profits at the pre-tax level rose from £6.25m to £7.51m following a much improved second six months when figures of £4.4m were returned, compared with last year's £3.42m.

Continued reductions in interest rates helped to improve profit margins.

Full year earnings advanced by 2.2p to 17.7p and an increased final dividend of 4.04p (3.67p) lifts the net total from 5.01p to 5.501p per 50p share.

Group pre-tax profits reached £10.25m in 1979-80 but they fell sharply the following year to £5.75m.

Fairview's principal activities are development and investment in property and development and sale of residential property. As known, it is withdrawing from housebuilding over a period of four years.

Mr D. J. Cope, the chairman, says the current year has started "satisfactorily" and points out that lower interest rates will help all aspects of the group's business.

The contracted rent roll is now £4.85m, an increase of 10 per cent in 12 months, and steady progress in the growth of net assets has been made—net assets per share rose by 11p to 186p over the year.

The chairman adds that the quality of the portfolio prevails and good progress has also been made in house sales and in the reduction of land stocks.

The directors valued the property investment portfolio and development land and buildings at £74.1m as at end-June 1983.

This showed a surplus compared with the book cost figure in respect of the investment statement of £28.1m, of which £7.4m was not incorporated into the 1982-83 balance-sheet as it was felt that this should only occur when an independent valuation has been undertaken.

The land and buildings under construction were included in the balance-sheet at cost although these were certain to contain a further surplus, the directors say.

Mr Cope says the hoped for improvement in the market for the letting of industrial space has not materialised and progress in this field is very slow.

However, he adds, the policy of limited exposure pursued in the past two years has resulted in the group having very little industrial and warehouse space built and under.

The construction of pre-let retail premises at Tottenham and Stamford Hill, totalling 84,000 sq ft has continued on programme with Tottenham now complete and handed over to J. Sainsbury, Stamford Hill is due to be handed over to Safeway in eight weeks.

No land has been acquired for development purposes during the year and "caution is still paramount" in the disposal of the group's existing sites.

A retail investment holding has been acquired in Doncaster town centre for future potential, both by re-development and refurbishment, which will improve both quality and yield. This type of opportunity will continue to be sought.

The chairman says the recent trend towards record prices being paid for housing land has

confirmed the wisdom of the decision to withdraw from this activity and points out that a replacement of housing land stocks could well have meant an increase in borrowing in the region of £15m.

During the current year house sales have been achieved at a satisfactory rate and rent reviews and new lettings are progressing "slowly but surely."

Construction of two office buildings, at Enfield and at Hayes, has been completed and both are now being actively marketed. Lettings are hoped for soon.

Comment

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At present some 50 shops are operating under the new formula, he expects this number to be in excess of 80 by Christmas.

Camco downturn

Third quarter pre-tax income of oil and oil services company Camco Inc., a 63.7 per cent owned subsidiary of S. Pearson and Son, fell from U.S.\$8.55m to U.S.\$4.39m for the first nine months ended September 30 1983, behind at \$16.13m, compared with \$22.17m.

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Wire & Plastic

An increase in pre-tax profits from £151,349 to £182,844 has been shown by Wire & Plastic for the first half of 1983. Turnover expanded from £12.3m to £15.7m.

The net interim dividend is lifted from 0.55p to 1p. In the last full year a total of 1.5p was paid from pre-tax profits of £222,427. For the six months earnings per 10p share increased from 2.53p to 3.12p.

At the operating level, profits moved ahead from £107,564 to £157,739. Pre-tax profits were struck after investment income of £38,405 (£47,235) and interest payable of £3,200 (same). Tax amounted to £79,410 (£52,896).

Floyd Oil falls

Pre-tax profits of oil and gas exploration and production concern Floyd Oil Participations fell from £98,883 for the year ended June 30 1983.

The directors of this Unlisted Securities Market company explain that there was a decline in interest income as cash was deployed in the East Midlands, and there was an £80,000 write-off in respect of a high risk well drilled in the U.S., the lease of which has since been disposed of.

Oil and gas revenues net of production taxes (turnover) expanded from £120,246 to £370,058 for the year while cost of sales took £156,774 (£136,443).

After tax £14,068 (£10,521) and a £1,400 transfer to the share premium account last time, the retained balance was £46,815 compared with £87,807.

Acsis Jewellery cuts loss

The middle six months of the current 18 month period show a reduction in the pre-tax deficit at Acsis Jewellery, when compared with the second half of last year.

Losses for the period to July 31 1983 were £206,000 against £390,000 deficit. Incorporating this period the 12 months deficit was lower at £197,000 compared with £158,000, on turnover of £434m (£449m).

During the opening six months of the 18 month period turnover of £434m (£449m) was maintained, but the directors said reflected the depressed state of consumer spending on jewellery.

The directors now state that current performance remains satisfactory, but the Christmas trading period will determine the outcome for the 18 month trading period to January 31 1984.

In view of progress made, they are "cautiously optimistic" as to group prospects especially in the light of the recent improvement in retail trade generally.

The improvement in the six months under review, they say, was achieved by increased market penetration together with a rationalisation of the non-retail sales making activities. Over 7 per cent have continued their policy of reducing non-retailing activities, and considerable progress has been made in the development of more efficient merchandising and stock control procedures.

Retail turnover for the period was 52 per cent higher, and overall group turnover expanded by 24 per cent from £1.8m to £1.99m. The operating loss was down at £125,000 (£342,000) but bank and interest charges increased to £81,000 (£68,000). With the absence of a tax charge (£36,000) the loss per 10p share was cut to 3.81p (£7.89p). In order not to prejudice the ability to achieve trustee status for this USM stock a nominal dividend of 0.001p will be paid.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corr. Total	Total last year
Acsis Jewellery	0.001p	—	—	3.7
Advance Services	1.1	Jan 5	1	3.5
Avana Group	3.75	April 10	3	7.5
Bossey & Hawkes	2	Dec 2	—	2.5
David Dixon	4.04	—	3.98	2.22
Fairview Estates	4.04	—	1.57	5.5
Foster Brothers	1.25	Dec 9	1	3.35
Gill & Duffus	4	Dec 15	3.6	4
Hamilton Oil	1	Dec 8	—	3.4
Henderson Group	1.6	Dec 12	1.33	—
Managers Finance	0.25	Dec 1	0.5	2
TR Australia Investment	2.05	Jan 4	2.18	3.65
TR Natural Res.	3.5	—	—	—
Wire & Plastic	1	—	0.55	1.9

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issues. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Final of 5.5p forecast. ¶ For 18-month period.

Retail upturn lifts Foster Bros.

REFLECTING A general upturn in retail activity, and changes in the trading platform of group companies interim taxable profits of Foster Brothers Clothing increased from £1.02m to £1.62m.

For the six month period to August 31 1983 turnover rose from £37.78m to £44.48m.

Included in the first half results is an inaugural contribution from Millets (Sutton), acquired last November, which held up to expectations, and profits for the year should be in line with budget.

Mr B. G. Davison, chairman, said that all retail companies improved against the comparable period last year. In Foster's, the new image is continuing to achieve increases in sales, and the programme of new branch openings and conversions of existing sites is being accelerated to take advantage of this success, he added.

At present some 50 shops are operating under the new formula, he expects this number to be in excess of 80 by Christmas.

In the U.S., the usual loss for the first half was lower and, if progress continues, indicates a much better final result.

The remaining six months have started well with sales ahead of budget, but the year's outcome will depend to a large extent on the success of Christmas trading, Mr Davison said.

However, subject to no unforeseen problems, he anticipates a satisfactory increase against last year.

The interim dividend is lifted from 1.1p to 1.35p net. Earnings per 25p share for the opening half were slightly more than doubled at 2.9p against 1.4p.

In the last financial year, to the end of February, a final dividend of 2.25p was paid with the taxable surplus, including a £1.51m profit from property sales, at £5.04m. Turnover for the 12 months was £82.52m.

First half tax took £566,000 (£598,000) and after dividend payment, retained profits emerged at £785,000 compared

with £118,000 and £387,000 for the whole of last year.

Comment

While still catering for the lower end of the microwave market Foster's decision to "jazz-up" its image is starting to pay off. All the refurbished units are turning in results which outperform the general increase in consumer spending, so it is not surprising that the company is accelerating its £12m modernisation programme across the group. With another 300-odd stores to get a face-lift, the recovery trend has every chance of continuing. The only blights are the less important childrenswear business, which continued to lose losses, and the U.S. venture, yet to show its paces. These notwithstanding, the group is on course for at least £8.5m if the important Christmas season does not disappoint, which puts the share up 5p to 91p, on a prospective p/e of 7.5 (historical tax charge) while the yield is almost 6 per cent if the payout goes up a tenth.

David Dixon losses mount

FOR THE year ended March 26 1983 hosiery, leisurewear and knitted fabrics manufacturer David Dixon Group suffered higher taxable losses of £424,000 against £18,000, and were wholly attributable to subsidiary, Tudbury, all other companies having been profitable.

Directors say the main reason for this "unexpected loss" were heavy sales of large stocks of hosiery, hosiery stock write-offs in the underwear division.

The final dividend is also omitted leaving the total at 2.22p (0.2p) per 25p share.

Losses continued at Tudbury into the current year, mainly because orders were taken in the previous year at below cost, the directors explain. These have been worked through, and increased selling prices are now being obtained.

Warp knit orders are at record levels and preliminary results are very encouraging, the directors say. They are confident of a

much better year for 1983/4.

Orders within the group are still at a high level and although margins are very low, recently more realistic selling prices have been obtained.

Group turnover increased from £11.96m to £13.36m for the 12 months and there was a tax credit of £29,000, against a £10,000 charge. There were no extraordinary items this time (£27,000 deficits) and loss per share was 2.22p (1.7p).

A high proportion of the company's fine gauge hosiery production is sold to one customer, directors explain, and in January last, it decided to change styles and packaging. Tudbury was, therefore, left with substantial stocks of goods and materials, which included large quantities of finished goods in the old style packs.

Directors had no option but to liquidate these stocks at less than half the cost. The knitting plant had to be shut down for a month, and the disruption in

production together with the stock losses cost the company in excess of £150,000.

Directors state, however, that a new management team has now been installed at Tudbury and has reappraised stock levels in light of current requirements. This has resulted in the writing-down of excess and redundant underwear stocks and materials, by a further £130,000.

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Republic of Indonesia

U.S.\$75,000,000

Floating Rate Notes Due 1990

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period 27th October 1983 to 27th April 1984 has been fixed at 10 1/4 per cent per annum and that the coupon amount payable on Coupon No. 3 will be U.S.\$5146.88.

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Public Works Loan Board rates

Years	Effective October 26			
	Quota loans repaid at maturity	Non-quota loans A* repaid at maturity	By EFT	By EFT
Up to 3	101	101	101	101
Over 3, up to 4	101	101	101	101</

Low copper price will hit Noranda in third quarter

agency network

East Devon College of Further Education, Tiverton

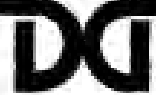
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Applications are invited from candidates for the post of Principal of this well established and developing college following on the appointment of the present post holder as Principal of Norfolk College of Arts and Technology. Candidates should have substantial experience in further education and a commitment to the development of post-16 education and training. Industrial or commercial experience at managerial level would be an added advantage.

Salary scale within the lower range for Group 5 Principals £19548-£20544.

Application form and further details (s.a.e. please) quoting reference GEOP/4, from Chief Education Officer, County Hall, Topsham Road, Exeter, EX2 4QG for return by 11 November, 1983.

DEVON



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Within the environment of a relatively small company, in terms of personnel, there is considerable scope for excellent career opportunities. The successful candidate will also need a degree of self-motivation.

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If relevant, please state any companies to which your correspondence should not be forwarded.

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Please reply in confidence giving concise career and personal details and quoting reference ERG37/FT to J.J. Cutmore, Executive Selection, Arthur Young McClelland Moores & Co., Management Consultants, Rolfe House, 7 Rolfe Buildings, Fetter Lane, London EC4A 3NF.



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They are already market leaders in their products field in the U.K. and there are considerable opportunities for rapid growth at home and overseas. Stringent financial control will, however, be critical, particularly with regard to the provision of management information.

They therefore wish to appoint a top calibre Controller to head up the vital finance function.

Applicants should be Qualified Accountants, aged 30-40, with several years' sound industrial experience including standard and job costing. Experience of computer-based systems is essential.

There are first-class career prospects for someone with drive and initiative and this, together with the excellent remuneration package and pleasant rural location, make it a particularly attractive opportunity.

Please send concise details including salary and day-time telephone number, quoting ref: K2001, to W.S. Gilliland, Executive Selection Division,

Motorola Information Systems Limited, part of the major multi-national Motorola Corporation, which is known throughout the electronic and computer world as a developer and manufacturer of high technology products, requires an Accounting Manager and a Cost and Management Accountant, both reporting to the U.K. Financial Controller, for its operation based just West of Croydon.

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Responsibilities include

- Preparation of timely and accurate accounts (monthly/quarterly/annual) in both sterling and dollars.
- Management of account department (responsible for cash, accounts receivable, accounts payable, invoicing and general ledger).
- Management of staff, including motivation, training and development.
- Reviewing and further development of the computerised accounting system.
- Compliance with U.K. and U.S.A. accounting standards.

The ideal candidate should be a high calibre accountant ACA/ACMA, aged between 25 and 35, who has the qualities for further career development within the company.

COST AND MANAGEMENT ACCOUNTANT

Responsibilities include

- Preparation of short and long range forecasts.
- Detailed analysis of budget/actual variances.
- Reviewing and developing budgetary control procedures.
- Reviewing and developing asset control programmes.
- Evaluating and implementing improved costing systems.
- Reconciliation of book/physical inventory values.

The successful applicant will probably be a recently qualified ACA/ACMA or a person who can demonstrate at least 5 years' equivalent practical experience, who is a creative self-motivated person able to carry out investigations, identify and initiate cost reduction exercises and produce reports for submission to the Board of Directors.

The above posts carry attractive salaries and other benefits include free life assurance, private health cover, pension scheme and 20 days' annual holiday.

Please forward your curriculum vitae, stating current salary, without delay to: S. J. Sewerin, Personnel Officer, Motorola Information Systems Limited, 114-116 Thornton Road, Thornton Heath, Surrey CR6 6KB. Tel: 01-889 2101.



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This new position reports to a divisional director and takes responsibility for co-ordinating the work of a team of technical and engineering specialists when assessing new opportunities. This will involve personal input to commercial and financial aspects of the projects and summarising the team's findings into board-level recommendations. In addition there will be line responsibility for reporting on divisional operating performance.

The need is for a qualified accountant with several years direct experience of major project evaluations in an industrial or construction environment. Candidates must demonstrate strong commercial insight, supplementing technical analytical abilities. Personal qualities required include energy, confidence, maturity and skill in communication. The ability to lead and motivate a peer group is essential. Age: around 35.

Please write in confidence giving concise career and personal details and quoting Ref. ER650/FT to P.J. Williamson, Executive Selection.

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To play a major role in the review and development of accounting procedures and standards. Applicants should have several years' experience working within the technical department of a large commercial organisation or professional practice.

Systems Development Accountant

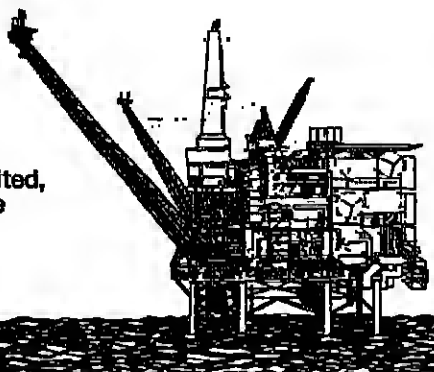
To work as a member of a small project team, together with computer services staff and line management, defining, designing and implementing new and enhanced systems. Applicants must have at least 2 years' experience of developing or validating computer based accounting systems.

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London c.£13,750

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To join a newly formed team responsible to one of our Senior Accountants. The varied work will include helping further to develop a management information system; producing departmental and store profitability costings and the costing of new and existing ventures; developing allied computer systems; and providing financial information to other areas of the business.

Assistant Accountant

To join our Treasury Department and assist the Leasing Manager evaluate and negotiate leasing opportunities; prepare management and financial accounts for all leasing and

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Assistant Accountant

To join the management team of the accounts department, which has a staff of 57. Their work covers the payment and control of the company's overhead and capital expenditure as well as the production of the company accounts.

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Marks & Spencer

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410 Strand, London WC2R 0NS. Tel: 01-836 9501

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Working closely with the European Director of Finance, the European Accounting Manager will enjoy considerable contact with senior management and will travel throughout Europe on a regular basis. Responsible for identifying and solving accounting and operational problems, this 'troubleshooting' role embraces financial accounting and reporting, treasury, tax and audit work.

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Reporting to the Assistant Controller you will have extensive involvement in the production of management accounts and budgets, the monitoring of performance against budgets, capital expenditure control, analysing problems and recommending necessary action to management. The company utilises sophisticated computerised accounting and control systems.

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Lloyd Chapman Associates

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J.R. Featherstone, Ref. 12262/FT. Male or female candidates should telephone in confidence for a Personal History Form 0532-448661, Minerva House, East Parade, LEEDS, LS1 5RX.

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It isn't easy to join us. There are some tough entry requirements. You'll need a good degree, and an accounting qualification. Supported by a successful career in the private or public sector.

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Our client is a small, well established group of companies that design, manufacture and erect major process and mechanical handling plant. Highly innovative both mechanically and electronically, they are main contractors to the NCB and industry generally. They seek a Finance Director who will take total charge of the administrative support to this activity.

The successful candidate will be aged mid-thirties upwards and a qualified accountant well used to keenly competitive situations. Experience will include control of an Accounts Department, the development of computerised management information and control systems, and skilful cash management - preferably in contracting.

This is a hard job in a hard industry, but the Group is profitable and expanding, and to the resilient can offer considerable satisfaction as reward for the creative commitment sought from the appointee. Other benefits include non-contributory pension and private medical insurance, and an equity stake is possible. Assistance will be given with necessary relocation expenses.

Letters of application, together with CV, salary progression and any other relevant data, should be sent without delay to Mr C.A. Cotton, Executive Recruitment Division, Stoy MLH, 3rd Floor, Waterloo House, 20 Waterloo Street, Birmingham B2 5TS, quoting reference M583.

**STOY
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Management Consultants



SavaCentre
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Financial Operations Berkshire c£15,000+car

A progressive development programme resulting in a £200 million turnover in six years, with the prospect of further growth, has made SavaCentre one of the retail successes of the 1980s. To further this expansion a commercially-aware A.C.A. is now sought to co-ordinate the stores' accounting function.

Unlike to be aged over 30, the Accounting Operations Manager will currently either be an Assistant Manager/Manager within a professional practice or have up to two years experience gained in a £ multi-million commercial organisation. A positive approach, assertive disposition together with the ability to plan, delegate and cultivate working relationships are essential.

Duties encompass co-ordinating and developing the operational accounting function, representing the Financial Director on daily activities with stores' management, implementing measures for improved financial efficiency, recruiting and training financial staff.

The career prospects leading to a senior financial role within this progressive organisation are unusually good. Candidates should write to John Sheldrake enclosing a comprehensive curriculum vitae, quoting ref. 951 at P.O. Box 143, 31 Southampton Row, London WC1B 5HY.

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Career Direction...

Chartered Accountants

Oil

A major oil company is offering a limited number of newly-qualified accountants the opportunity to join an elite Head Office team. The successful applicants will be exposed to a variety of accounting functions as part of a training programme designed to develop management skills. Postings overseas after two or three years are available for those who wish to extend their international experience.

A good degree and an impressive track record within a "big 8" accounting firm are pre-requisites together with a commercial outlook and mature, developed interpersonal skills.

Exploratory interviews for suitable candidates regarding the above will be conducted at our offices near Holborn. Consultants from both our Banking and Commercial Divisions will be available. Please quote reference 151 when replying to Roger Tipler or Tony Martin, Michael Page Partnership, P.O. Box 143 31 Southampton Row, London WC1B 5HY. Telephone 01-405 4042.

£12-14,000

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c£13,000+benefits

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Accounting Controller

c.£20,000 + car
W. London

Our client, a leading construction and property Group with world-wide operations and a reputation for quality work, seeks to recruit a graduate chartered accountant to direct and control Group and Parent Company statutory accounting requirements and central accounting services.

Key tasks include the co-ordination of the preparation of the Group's statutory accounts and the critical review of those prepared by Group subsidiaries, liaison with internal and external auditors, the effective management of central accounting services and ensuring that systems, both centralised and devolved, are efficient and cost-effective.

Candidates must have extensive experience at a senior level in a major international group with comprehensive and sophisticated systems of financial management using advanced computer technology; up-to-date knowledge of accounting standards and Stock Exchange requirements is essential, as is the ability to manage a large staff. The salary is negotiable around £20,000 p.a., plus car, pension scheme, and other benefits.

Applicants should write in confidence with full details of relevant experience and current salary, quoting ref. CS/102, to

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£15K - £20K + car



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Age and current position are less important than a sound understanding of the Treasury function - with particular regard to international operations, and an ability to communicate effectively with senior financial management.

Please apply, with full career details to:
Mrs Lillian Shapiro, Regional Manager,
F INTERNATIONAL LIMITED,
Chesham House, Church Lane,
Berkhamstead, Herts HP4 2HA

ACCOUNTANCY
APPOINTMENTS
Appears every
Thursday

Corporate Finance
Edinburgh

Noble & Company are looking for a qualified, highly able executive. He or she will probably be a lawyer, accountant or business graduate, and between 30 and 45 years old, at senior level. Previous experience in the field of merchant banking would be a definite asset.

The company specialises in corporate finance and investment management, particularly in oil, financial services and venture capital, and has been involved in a number of share issues for overseas and Scottish companies.

Career prospects within the company are unlimited, and include the possibility of participation in its progress.

Please write with full information to: Iain Noble, Chairman, Noble & Company Limited, 8 Forbes Street, Edinburgh EH3 6BJ, or telephone 031 225 9677.

Noble & Company
Limited

Senior Financial Analyst

Berkshire To £13,000+car+benefits

Our client is a highly successful U.S. service group with operations throughout the world. The Division serving Europe, Africa and the Middle East now seeks an ACA to take up a financial analysis role.

Candidates, ideally graduates, will have at least 2 years' p.q.e. gained in a U.S. multinational Company with emphasis on active involvement in computerised accounting/information systems. Age indicator: 25-30.

Reporting to the Accounting Systems Manager duties include:-

- ★ Producing accurate financial and management reports.
- ★ Ensuring that the Division's accounting practices are consistent with corporate policy.
- ★ Analysing balance sheet and cashflow movements.
- ★ Improving the quality of the accounting/information systems.
- ★ Co-ordinating the Division's external audit requirements.

Consequently, a high level of technical expertise, precise analytical ability and communicative skills are essential. The position has minimal supervision therefore initiative, planning and organisational skills are key factors. There will be opportunities for the right candidate to gain experience in the overall Planning and Analysis function.

Interested applicants should contact: Tony Martin BA, on 01-242 0965 at P.O. Box 143, 31 Southampton Row, London WC1B 5HY.

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Our clients, among the leading and more prestigious Merchant Banks in the City, would like to hear from outstanding graduate Chartered Accountants, aged under 35, who have 2 or more years' current experience working in the Corporate Finance Department of a Merchant Bank. Benefits include a subsidised mortgage, BUPA and NCP. Prospects are, of course, OUTSTANDING.

We would also like to meet graduate Chartered Accountants aged 24-30 who have trained with a "Big 8" firm, with experience of financial institutions (gained within or outside the profession) or insolvency/investigations work.

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ACCOUNTANCY APPOINTMENTS EUROPE
1-3 Mortimer Street, London W1N 7RH
Tel: 01-637 5277 ext. 281/282

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The vacancy is created by the retirement of the present incumbent whose successor will have a unique opportunity to play a key role in the agency's development at a time of accelerated change.

The successful candidate (ACA or ACCA) will be in the age range of 35 to 45 and will report directly to the chief executive and through him to the Board. Principal responsibilities will be for the accounting activities, the provision of trading and financial information, budgeting, and the management - in conjunction with the company's stockbrokers - of a substantial investment portfolio.

The Financial Controller will be a member of the senior management team and would be expected to make a major contribution to strategic business planning and management.

The position carries the commensurate level of remuneration and benefits.

Applicants should write, giving a full cv and details of present remuneration, to IHN Yates, General Manager and Chief Executive, The Press Association Ltd, 35 Fleet Street, London EC4P 4BE.

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SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Thursday October 27 1983

WALL STREET Caribbean unnerves investors

FINANCIAL MARKETS in Wall Street traded nervously yesterday beneath the shadow of events in Grenada and the Lebanon. Stock prices slipped lower in modest turnover but the bond market held steady until the end of the session, when prices turned easier in response to the announcement of the U.S. Treasury's quarterly funding programme, writes Terry Byland in New York.

By the end of the session, the Dow Jones Industrial average was 8.64 down at 1243.80 and both the Nasdaq and American Stock Exchange indices were also lower. Turnover of the NYSE totalled 79.9m shares. There were 627 stocks with gains and 923 with losses.

The flow of quarterly reports from major companies continued, with Chrysler, Bethlehem Steel, Xerox, Gulf Oil and Nabisco Brands announcing their latest trading profits. Chrysler's excellent third-quarter profits had been well discounted and, at \$30, the stock was 3% down after the announcement.

Other motor issues remained firm, General Motors closing unchanged at \$79, and Ford 3/4 easier at \$68 1/2 while awaiting the trading report.

Xerox failed to excite investors with its trading report which left the stock 3/4 off at \$45 1/2, but Data General jumped 3/4 to \$71 1/2 in response to excellent trading figures.

Other computer issues traded sluggishly with IBM 3/4 lower at \$128 and NCR 1/4 lower at \$123 1/2. Storage Technology weakened afresh, dipping by 3/4 to \$15 1/2. But Honeywell lost on early gains to close \$1 down at \$127.

Oil shares were mostly easier in response to the general uncertainty on the international stage. Exxon eased 3/4 to \$38 1/2, and Mobil at \$39 1/2 slipped by 3/4 after the results. Gulf Oil held unchanged at \$48 1/2 on the trading figures, while Murphy Oil shed 3/4 to \$32 1/2 on theirs. But two firm spots were Phillips Petroleum, unchanged at \$34 1/2 after the third-quarter report, and Standard Indiana also unchanged at \$50 1/2, in continued response to last week's trading news.

Chemical issues were mixed, with the main feature being a sharp fall in Monsanto - down \$4 1/2 to \$106 1/2 - after the stock was removed from the buy list of a major brokerage house.

On the consumer pitch, Procter & Gamble shaded down by 3/4 to \$57 1/2 after results. Food stocks to respond to trading news included General Foods, 3/4 higher at \$51 1/2, Dart & Kraft 3/4 down at \$67 1/2, and Nabisco Brands 3/4 higher at \$41 1/2 after somewhat uninspiring third-quarter results.

General Re, the major re-insurance group, gained \$2 at \$65 1/2 after disclosing good results. The banking sector remained worried over the South American

can debt situation. Chase Manhattan fell 1 1/2 to \$43, and Citicorp at \$31 1/2, gave up 7/8.

There was profit-taking in airline stocks, but Eastern at \$5 1/2 held steady despite downgrading of the preferred stock by one of the major rating agencies. Rail stocks also gave up some of their recent gains.

In the credit market, the key long bond at 101 1/2 was 1/2 off in a very quiet market. Dealers commented that, while the market remained fundamentally weak, it was unlikely to move far until details of the Treasury funding requirements were announced.

At the short end, Treasury Bills held steady, the three-month bill at a discount of 8.55 per cent, and the six-month at 8.68. Federal Funds eased between 9% and 9 1/2 as the banking settlement day unwound itself.

LONDON Equities off in shadow of gilts

GOVERNMENT STOCKS overshadowed equities in London as the continuing prospect of lower inflation directed attention to the currently attractive yields on both short and longer maturities. The FT Industrial Ordinary index, up 3.8 at 10am, slipped back to finish the day 1 higher at 680.

Interest in blue-chip equities remained highly selective, although stock shortages exacerbated gains in stores. Building societies, which provide domestic mortgage finance and other institutional sources committed funds generating early market interest, while the possibility of a 1 percentage point drop in mortgage rates continued to boost sentiment. Details, Page 37; Share Information Service, Pages 38-39.

HONG KONG

EXPECTATIONS of lower interest rates helped shares to stage a modest rally in Hong Kong. The Hang Seng index was higher at the opening and continued its upward trend to close up 24.93 at 197.85.

Speculation about lower interest rates followed the easing of local interbank deposit rates in the wake of a more stable local currency.

The market is now looking for an improvement in foreign buying demand to take the Hang Seng index through the 600 level.

Among properties, Cheung Kong added 25 cents to HK\$36.35, Hongkong Land 3 cents to HK\$32.30 and Sun Hung Kai Properties 10 cents to HK\$4.05.

Elsewhere, Swire Pacific "A" jumped 40 cents to HK\$14.80, Hutchison Whampoa 50 cents to HK\$11.50, Hongkong and Shanghai Banking 10 cents to HK\$8.90 ex-dividend and Hang Seng Bank HK\$1.25 to HK\$34.50.

SINGAPORE

SOME LATE bargain hunting helped to arrest an earlier decline in Singapore although all sectors ended marginally lower on the day, where traded.

The Straits Times Industrial index closed 3.20 lower at \$45.02 on volume that had improved slightly to 6m shares from Wednesday's 4.9m - the lowest daily turnover this year.

Pratt & Whitney, the most actively traded share, ended 2 cents lower at \$34.10. Of the other actives, Caribbees shed 1 cent to \$51.93, while Pan Electric fell 2 cents to \$53.18.

AUSTRALIA

LATE DEMAND for heavyweight mining stocks enabled Sydney to close on a marginally firmer note. At the close, the All Ordinaries index was up 0.4 points at 677.4, having been 3 points down during the morning session.

The weak opening was attributed to Wall Street's overnight performance, further backtracking in base metal prices and the stagnant gold price.

SOUTH AFRICA

WIDE ranging losses in Johannesburg were fostered by a weaker bullion price although official data reveal a 2.9 per cent rise in domestic gold production to 16.43m ounces for the first nine months of the year.

Gold Fields suffered a R5 drop to R109 while losses elsewhere were less dramatic such as Anglo American Gold, 25 cents off at R122.75 and Free State Gold 25 cents weaker at R43.75.

OK Bazaars incurred a belated R1 loss to R20 on trading results.

CANADA

SHARP REVERSALS in the resources sector hit Toronto by mid-session yesterday with large losses in oil and gold issues.

Dome Petroleum fell 30 cents to C\$4.10 and Hinsky Oil dipped C\$3 to C\$9.70. Dome Mines lost C\$5 to C\$15.75 while Campbell Red Lake was C\$1 lower at C\$28.90.

Industrials took the brunt of losses in Montreal, although banks and papers moved higher against the trend. Utilities were easier.

TOKYO

Demand for blue chips halts slide

IN THE face of the growing tension in the Middle East, shares rebounded slightly in late trading in Tokyo yesterday after the three consecutive days of decline, writes Shigeo Nishiwaki of Jiji Press.

However, prices changed little on the government bond market because of the uncertain outlook for U.S. interest rates.

The Nikkei-Dow Jones market average, which was down 7 on balance at one stage early in the afternoon, rallied to close the day 13.78 ahead at 9,246.55. But volume remained thin at 189.66m shares against the previous day's 182.4m.

A growing number of bearish factors at home and abroad kept investors on the sidelines. After the three-day decline, however, investors sought some blue chips, and a leading investment trust management company bought quality issues, like Hitachi, Matsushita Electric Industrial and Mitsubishi Electric, in lots of 100,000 shares toward the close to assist the late rally.

Purchases by the mutual fund pushed Matsushita Electric Industrial up Y30 to Y1,690, Hitachi Y8 to Y865 and Mitsubishi Electric Y4 to Y418. Among other quality issues to gain were Fuji Photo Film, Y10 up to Y2,020, NEC Y10 ahead at Y2,280 and Pioneer Electronic up Y80 to Y2,860.

Elsewhere, foreign buying pushed Nippon Steel up Y4 to Y166 and Japan Synthetic Rubber Y11 to Y383. Most of the motor shares extended their advances on increased domestic demand with Toyo Kogyo adding Y2 to Y461 and Toyota Motor Y10 to Y1,250. But Honda Motor shed Y12 to Y998.

Buying interest revived in glutamic acid-related issues, which had suffered major setbacks Tuesday on the Japanese Cancer Association's announcement that glutamic acid, widely used as a raw material for seeping in Japan, was carcinogenic.

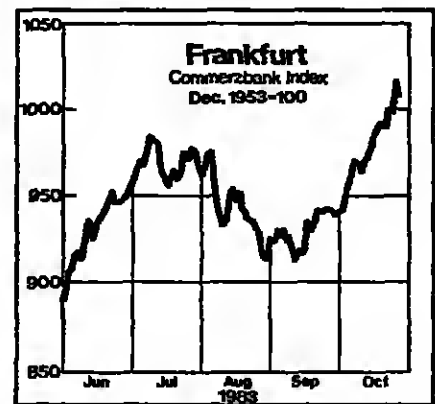
Ajinomoto recouped fractionally more than half the loss of Y80 it had incurred on Tuesday, gaining Y49 to Y809. In addition,

Asahi Chemical rebounded Y17 to Y362 and Takeda Chemical Y13 to Y770.

Trading in Maruzen Oil and Daiyoku stocks was resumed, but they lost ground on the poor performance that had prompted the merger of their refinery areas into a new firm, with Maruzen Oil skidding Y21 to Y383 and Daiyoku Oil Y14 to Y354.

Bond prices remained in the doldrums. Trust banks and financial institutions serving the agriculture and forestry sectors bought bonds in small lots over the counter. But buying interest generally remained depressed.

The yield of the benchmark 7.5 per cent long-term government bond maturing in January 1993 fell to 7.73 per cent from Tuesday's 7.75 per cent on heavy buying by securities firms, but rose to the previous day's level by the close.



EUROPE

Frankfurt profit-takers in spotlight

INSTITUTIONAL investors decided that the time was ripe to take some profits in Frankfurt yesterday after the two week rally that has taken the market to peak levels.

The Commerzbank index of 60 leading shares fell back 8.3 on the day to 1,009.2.

Steady selling developed in major blue-chip issues, particularly Daimler, Siemens and Allianz which had scored some of the largest gains in recent days. Daimler, which has added DM 100 in the

last fortnight, fell back DM 14.20 to DM 678.

Insurance company Allianz, which has surged following its takeover bid for Eagle Star, fell back DM 7 to DM 753, following Eagle Star's formal rejection on Tuesday.

Steels were barely steady ahead of yesterday's cabinet meeting which agreed to increase its aid offer for the merger between the Thyssen and Krupp steel interests. Thyssen rose 10 pf to DM 83.10 and Krupp was 10 pf easier at DM 75.

Vebe, the energy concern and West Germany's largest industrial company, fell sharply after hours on the news of the Bonn Government's plans to sell a 13.75 per cent stake. Vebe ended the official trading session down DM 3.10 at DM 172.20 but was later quoted lower still at DM 167.

Tensions abroad seemed to have little effect on the West German market and there was a view that yesterday's adjustment could pave the way for a continuation of the upward trend.

Very little demand for shares was reported in Amsterdam amid renewed signs that the market may be consolidating in the lull before the next wave of company earnings reports due in November.

The ANP-CBS general index ended down 1 at 139.5. Internationals were mostly lower, with the exception of Unilever which rose on foreign demand by 30 cents to F1 235. Philips shed 80 cents to F1 45.5 and Royal Dutch F1 1.6 to F1 129.20.

Shares were lower in quiet trading in Brussels. Petrofina, the country's major oil company, lost BFr 10 to BFr 5,490 after Tuesday's rise, while Copeva proved an exception in the declining holding company sector rising BFr 55 to BFr 2,945.

Elsewhere in Europe, a firmer tone emerged in some active trades.

In Zurich, shares were higher when a number of foreign institutions returned as buyers after an absence of several days.

Technical adjustments helped Paris higher following Monday's start to a new trading account.

In Stockholm, shares ended higher on reduced turnover after the Government announced new measures to cut the budget deficit, which contained few unpleasant surprises for investors.

Madrid also firmed in fairly active trading while Milan ended mixed to firmer, buoyed by selective buying

KEY MARKET MONITORS					
End Month Figures					
Tokyo New Stock Exchange					
	Jan 4, 1986-100				
	1973	1979	1980	1981	
	1982	1983	September	October	
STOCK MARKET INDICES					
NEW YORK	Oct 26	Previous	Year ago		
DJ Industrials	1243.80	1252.44	1008.07		
DJ Transport	580.25	580.57	419.86		
DJ Utilities	140.22	139.8	119.52		
S&P Composite	165.38	166.47	134.46		
LONDON	Oct 26	Previous	Year ago		
FT Ind Ord	680.0	689.0	602.6		
FT-A All-share	431.86	430.95	373.14		
FT-A 500	467.72	467.08	412.26		
FT-A Ind	423.73	421.46	380.93		
FT Gold mines	509.3	527.1	398.1		
FT Govt secs	81.84	81.80	83.89		
TOKYO	Oct 26	Previous	Year ago		
Nikkei-Dow	9246.55	9232.77	7199.61		
Tokyo SE	678.15	676.07	539.7		
AUSTRALIA	Oct 26	Previous	Year ago		
All Ord	677.4	677.0	500.5		
Metals & Mins.	500.0	503.0	396.5		
AUSTRIA	Oct 26	Previous	Year ago		
Credit Aktien	closed	54.35	47.45		
BELGIUM	Oct 26	Previous	Year ago		
Belgian SE	124.11	124.52	98.05		
CANADA	Oct 26	Previous	Year ago		
Toronto Composite	2384.5	2416.1	1749.3		
Montreal Industrials	422.57	429.9	315.32		
Combined	405.23	410.87	289.02		
DENMARK	Oct 26	Previous	Year ago		
Copenhagen SE	198.7	191.57	90.92		
FRANCE	Oct 26	Previous	Year ago		
CAC Ind	141.2	140.8	98.1		
Gend. Tendence	146.8	148.7	117.2		
WEST GERMANY	Oct 26	Previous	Year ago		
FAZ-Aktien	340.08	343.08	232.42		
Kommerbank	1009.2	1017.5	704.2		
HONG KONG	Oct 26	Previous	Year ago		
Hang Seng	797.85	772.92	753.76		
ITALY	Oct 26	Previous	Year ago		
Banca Comm.	185.92	184.61	106.11		
NETHERLANDS	Oct 26	Previous	Year ago		
ANP-CBS Gen	139.5	140.5	93.1		
ANP-CBS Ind	113.9	114.6	71.8		
NORWAY	Oct 26	Previous	Year ago		
Oslø SE	207.59	208.2	102.85		
SINGAPORE	Oct 26	Previous	Year ago		
Straits Times	945.62	948.82	706.48		
SOUTH AFRICA	Oct 26	Previous	Year ago		
Gold	727.1	740.7	713.7		
Industrials	901.6	904.0	690.2		
SPAIN	Oct 26	Previous	Year ago		
Madrid SE	122.41	121.89	100.6		
SWEDEN	Oct 26	Previous	Year ago		
J & P	1422.7	1402.84	710.13		
SWITZERLAND	Oct 26	Previous	Year ago		
Swiss Bank Ind	342.9	342.0	260.2		
WORLD	Oct 26	Previous	Year ago		
Capital Int'l	179.9	179.2	142.8		
GOLD (per ounce)					
	Oct 26	Prev			
London	\$388.125	\$388.625			
Frankfurt	\$391.00	\$398.25			
Zürich	\$393.50	\$398.50			
Paris (bids)	\$395.10	\$398.21			
Luxembourg (bids)	\$397.00	\$397.40			
New York (Oct)	\$386.50	\$397.50			
CURRENCIES					
U.S. DOLLAR					
(London)	Oct 26	Previous	Oct 26	Previous	
\$	2.5195	2.5075	1.4665	1.459	
DM	222.8	222.5	3.9225	3.91	
Yen	7.98	7.955	11.94	11.9225	
Sfr	2.1255	2.116	3.185	3.175	
Quicker	2.9425	2.9275	4.405	4.39	
Lira	1593.5	1584.75	2385	2375.0	
Bfr	53.3	53.16	79.75	79.7	
Cs	1.23275	1.23225	1.844	1.847	
INTEREST RATES					
Euro-currencies (three month offered rate)					
\$	9 1/2	9 1/2	9 1/2	9 1/2	
Sfr	4 1/2	4 1/2	4 1/2	4 1/2	
DM	5 1/2	5 1/2	5 1/2	5 1/2	
Yen	13 1/2	13 1/2	13 1/2	13 1/2	
FT London Interbank Bid (offered rate)					
6-month U.S.\$	9 1/2	9 1/2	9 1/2	9 1/2	
6-month U.S.\$	9 1/2	9 1/2	9 1/2	9 1/2	
U.S. Fed Funds	9 1/2	9 1/2	9 1/2	9 1/2	
U.S. 3-month CDs	9.25	9.25	9.25	9.25	
U.S. 3-month T-bills	8.85	8.85	8.85	8.85	
U.S. BONDS					
Treasury	Oct 26	Prev	Yield	Yield	
10% 1985	99 1/2	10.58	99 1/2	10.58	
11% 1990	99 1/2	11.58	99 1/2	11.58	
11% 1993	100 1/2	11.59	101 1/2	11.65	
12 2013	101 1/2	11.76	102 1/2	11.72	
Corporate	Oct 26	Prev	Yield	Yield	
AT & T	93 1/2	11.75	94	11.70	
10% June 1990	93 1/2	11.75	94	11.70	
3% July 1990	68 1/2	10.50	69 1/2	10.50	
8% May 2000	76 1/2	12.15	77	12.15	
Xerox	92 1/2	12.05	92 1/2	12.00	
10% March 1983	92 1/2	12.05	92 1/2	12.00	
10% May 1983	90 1/2	12.30	91	12.20	
Federated Dept Stores	10% May 2013	87.132	12.25	88 1/2	12.30
Abbott Lab	11.80 Feb 2013	96.396	12.25	96.396	12.05
Alcoa	12% Dec 2012	96.16	12.75	96.16	12.75
FINANCIAL FUTURES					
CHICAGO					
U.S. Treasury Bonds (CBT)	Latest	High	Low	Prev	
5% Bonds of 100%	71-03	71-04	70-30	70-29	
U.S. Treasury Bills (BMM)	11m points of 100%	91.14	91.16	91.08	91.11
December	90.30	90.36	90.28	90.26	
20-year National Gilt	107-27	108-03	107-13	107-08	
COMMODITIES					
(London)	Oct 26	Prev	Oct 26	Prev	
Silver (spot fixing)	633.20p	639.10p			
Copper (cash)	\$222.00	\$246.50			
Coffee (Nov)	\$1894.00				

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Follow the Leader

Do you want to reach the top international financial specialists in European industry?

In mid 1982, the Financial Times, The Economist, and Euromoney commissioned Research Services Ltd. to conduct a study amongst these senior international financial specialists in order to discover what they read.

The published report is now available, and the results show that the publication most widely read by this prime target group was the Financial Times. By comparison, the table below shows the readership figures for some of the other 40 publications that were covered by the research.

For more information about this research, or the position of the FT in the European market place, please contact your local Financial Times representative or the Market Research Department of the Financial Times.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Continued on Page 35

Prices at 3pm, October 26

Continued on Page 36

Continued on Page 36

[illegible]

struggle to hold early gains

430	25	43	60	7	12	25	180	12	25	27	7	11	14
460	7	30	30	35	40	45	180	5	11	15	11	21	24
500	8	2	13	70	70	12							
550	1	9	6	—	120	123							

Oct. 28. Total Contracts 4,578, Cuts 5,565. Puts 1,515
Underlying security price.

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the 1990s, the number of people in the United States who are 65 years of age or older is projected to increase from 20 million to 35 million, and the number of people 75 years of age or older is projected to increase from 10 million to 15 million (U.S. Census Bureau, 1996). The number of people 85 years of age or older is projected to increase from 2 million to 4 million (U.S. Census Bureau, 1996). The number of people 90 years of age or older is projected to increase from 500,000 to 1 million (U.S. Census Bureau, 1996). The number of people 95 years of age or older is projected to increase from 100,000 to 200,000 (U.S. Census Bureau, 1996). The number of people 100 years of age or older is projected to increase from 10,000 to 20,000 (U.S. Census Bureau, 1996).

مَكْذُومٌ الْأَصْلُ

FT BANKING CONFERENCE

BY ALAN CANE

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Offshore and Overseas—continued

[illegible]**FT UNIT TRUST INFORMATION SERVICE**[illegible]

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INSURANCE & OVERSEAS MANAGE

[illegible]

COMMODITIES AND AGRICULTURE

Chicago grain and soya prices fall

GRAIN AND soya product prices were down yesterday on the Chicago Board of Trade, reflecting Tuesday's report from the United States Department of Agriculture (USDA) in which the market had initially reacted over strongly.

The compensation factor came into effect when US figures indicated that supplies would be much less tight than had been expected earlier.

● **SOYABEAN** plantings in the U.S. next year are expected to rise to more than 70m acres from just over 68m acres planted this year.

● **AUSTRALIAN** Wool Corporation buying to support the floor price continued in Melbourne yesterday, with the AWC buying 35.6 per cent of the wool offered. At the Goulburn auction the AWC took 31 per cent.

● **THE** U.N. Food and Agriculture Organisation has lowered slightly its estimate of world coarse grain production in 1983, reflecting an expected drop in U.S. production.

● **BENEFITS** of technological advance in food production is being denied to food manufacturers by using traditional raw materials.

● **BRITAIN** may export conifer seeds to Canada following a record crop harvested this year by the British Forestry Commission.

● **NOVEMBER** maximum payments for animals slaughtered because of brucellosis or tuberculosis infections will be \$354.

● **INDIA'S** TOTAL foodgrains output is expected to reach a record 142m tonnes in 1983/84, according to the Agriculture Ministry.

Britain will accept EEC milk imports

BRITAIN has conceded that it must accept imports of EEC milk. Deference of the EEC ruling saying imports must be allowed in, due to come into effect on November 16, is "not realistic," says Mr. Michael Jopling, Minister of Agriculture.

However, he adds: "Although we must comply with the law we can also avail ourselves of certain helpful aspects of the judgment laid down by the European Court."

Mr. Jopling, speaking at the Dairy Trade Federation's 50th annual lunch, said Britain could lay down criteria dealing with the quality of milk before treatment, and the method of treating and packing ultra-heat treated milk (UHT) offered for sale in the UK.

He said port health authorities would be responsible for sampling and testing to ensure that imported milk met the health and hygiene requirements applied to domestic production.

"This will ensure that the health of United Kingdom consumers is not threatened by imports and I hope this will allay some of the concern expressed."

Sugar exports curbed

BY JOHN EDWARDS

THE EEC Commission authorised the export of 40,406 tonnes of white (refined) sugar at its weekly selling tender yesterday. A maximum export rebate of 31,654 European currency units per 100 kilos was granted. The rebate given was somewhat lower than expected by traders, bearing in mind the decline in world sugar values during the past week.

The London daily sugar price for raw sugar was marked down

by a further £2.50 to £145.50 a tonne, £17 down on a week ago. However, values on the futures market rallied. The March position closed £2.35 up at £145.40.

The EEC export figure was viewed as mildly bullish, in view of the lower than expected rebate and the failure to authorise any exports of raw sugar.

During the first 15 weeks of sales, has authorised the export of 636,905 tonnes of white sugar and 210,000 tonnes of raw sugar.

Nigerian production is put at 160,000 tonnes, 56,000 tonnes for the main crop. In spite of the price increase for producers, Cameroon's output is estimated at 95,000 tonnes.

Confusion still surrounds the report from Ghana on Tuesday that its 1982-83 crop totalled only 110,000 tonnes.

So far, the most interest still concerns the Ivory Coast. Its crop this season will decide whether production falls short of demand for the second year in succession.

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Confusion on cocoa crops continues

By Our Commodities Editor

THE GREAT cocoa debate continued yesterday, with yet another estimate of the forthcoming West African crop.

The cocoa dealing division of Dean Witter Reynolds, in a market report from West Africa, forecast that the Ivory Coast main crop would total between 300,000 and 350,000 tonnes.

It says Ghana will produce a main crop of only 140,000 tonnes against 176,000 tonnes last season.

Earlier this week, Boustead Commodities predicted that the Ivory Coast crop would be between 360,000 to 380,000 tonnes, but estimates from various companies have ranged between a low of 350,000 tonnes and a high of 450,000 tonnes. It put Ghanaian production at 180,000 tonnes.

The Dean Witter report, based on farm inspections during late September and early October, was optimistic about the Ivory Coast but more pessimistic about Ghana. Its report says rains in October may add 5,000 tonnes to the Ghana crop, making it 145,000 tonnes, but the rehabilitation of the cocoa farms is a medium to long-term undertaking.

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Decline in copper prices accelerates

BY JOHN EDWARDS, COMMODITIES EDITOR

THE DECLINE in copper prices accelerated on the London Metal Exchange yesterday. Higher grade cash copper closed £27.5 down at £292.5 a tonne, its lowest level since December last year, following a further bout of disappointed speculative selling, mainly from the U.S.

Copper was depressed by the falls in gold and silver and the failure of the market to respond to the conflicts in Grenada and the Middle East, which at one time would have sent prices rocketing upwards.

At present, according to traders, the market is in an apathetic mood as a result of poor consumer demand and rising stocks. It is, therefore,

concerned to burst of speculative selling that have been the main cause behind the recent fall in prices.

Silver was hit in the afternoon by a Reuters report from London that Peru may be forced to sell more silver if its currency reserves continued to decline. It was reported that Peru has already recently sold \$70m worth of silver but was contemplating further sales.

The London bullion spot price was cut by 5.5p to 633.25p an ounce at the morning fixing; in the afternoon it fell sharply to close at 614p.

Our Montreal correspondent writes: Alcan Aluminium's Canadian smelters, with rated capacity of 1,075,000 metric tons of ingots annually, will be operating at almost full capacity by early January 1984 to meet demand from Canadian U.S. and other customers.

In effect the company will have only about 20,000 tons of spare capacity available, located in the older smelting facilities at the former Arvida plant north of Quebec city, now known as Jonquiere.

Alcan is bringing the third potline at its new Grande Bale smelter on stream in December, and it will take about a month to reach full production. The company could well make a start on construction of the later expansion near Jonquiere in 1984, if aluminium markets remain strong.

Jonquiere, with a rated capacity of about 650,000 tons of ingots yearly, is still the Western world's largest single primary aluminium plant. Much of the supporting alumina and chemicals system, including rotary kilns, date back to the early forties when the complex was expanded for the war effort.

The company remains fully committed to completing the full \$700m alumina modernisation by 1989, assuming sound industry conditions.

There is no indication, however, that the other companies mining and refining in the island—Alcan, Kaiser, Reynolds and Alcoa—will follow Alcan's lead.

Industry sources say the others are awaiting the outcome of new negotiations with the Government on a controversial bauxite production levy which has irritated the companies. They claim it has added to the production costs. The current levy agreement expires at the end of this year.

Jamaica's bauxite output last year fell 30 per cent below 1981 production, to 8.3m tonnes, with the economy losing about \$900m in anticipated gross earnings. Output this year is running at 29 per cent below last year.

There is no such joy for the region's two smaller producers, Haiti and the Dominican Republic.

Some of the ore for the refinery is now imported, but the new Los Rios mines will next year provide all the plant's raw material needs. Some of the refinery's output is now being consumed by the local Alcan and Vinalum smelters.

Alcoa's decision to reopen the closed part of its refinery in central Jamaica was announced recently by Mr. Charles Parry, the company's chief executive. This will take the plant's output from the expected 365,000 tonnes this year to its full rated capacity of 550,000 tonnes, and

the industry is owned by Surinam, a subsidiary of Alcoa, and Biliton, a part of Royal Dutch Shell. Alcoa has repeatedly indicated concern about its operations, and has sold a part of its 1.4m-tonne refinery to Biliton.

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Caribbean bauxite industry sees slight relief in sight

BY CARUTE JAMES IN KINGSTON

BAUXITE mining and refining countries in the Caribbean region, which have long suffered the effects of a weak market, are now slightly optimistic about a promise of increased demand for aluminium will bring them some relief.

Industry leaders have said, however, that not all the countries will be positively affected by the hardening of the market, and that the raw material stage of the industry cannot expect to see meaningful benefits until about the third quarter of next year.

Jamaica, for example, is savouring the promise of Alcoa to reopen a part of its refinery which was mothballed in 1981, but the industry in Guyana, on the other hand, is facing mounting losses.

The state-owned Guyanese industry, nationalised from Alcan and Reynolds in the early 1970s, has been operating at a loss for several months this year. Mr. Dunstan Barrow, chief executive of Guyana Mining Enterprise, said the industry's problems started last year with losses at \$22m.

Production last year slipped to 1.43m tons of ore, against 1.68m the previous year. The picture this year is considerably worse, with mining output struggling to 488,000 tonnes between January and June. By December, Mr. Barrow said, the industry's overdraft for this year will reach \$81m.

In an effort to cut costs, the Bauxite sector has had to lay off 1,700 workers, and close the country's only refinery.

Reduced output by Surinam has had a marked effect on the economy. The industry shipped 477,000 tonnes of ore last year against shipments of 1.2m tonnes in 1981. Production of alumina (refined bauxite) fell to 1m tonnes from 1.2m. Smelting improved marginally, however, yielding 43,000 tonnes, 2,000 tonnes more than 1981.

The fall in mining has affected the Government's revenue. The sector accounts for 80 per cent of the Dutch-speaking republic's exports, 30 per cent of the Government's revenues, and 18 per cent of the country's gross domestic output.

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

FINANCIAL FUTURES

Dollar and sterling firm

The dollar and sterling finished firm on the foreign exchanges, boosted by the lack of intervention by the Federal Reserve in the New York banking system, and better than expected U.K. trade figures.

Unrest around the world, illustrated by events in the Caribbean, Lebanon and the Gulf helped to underpin the dollar, which also gained support ahead of the U.S. Treasury November re-opening package.

Sterling moved up with the dollar, and was helped by much better than expected September trade figures, including a fall of 11.3 per cent in the volume of consumer imports.

DOLLAR — Trade-weighted index (Barr) rose 12.4 against 122.5 six months ago.

The dollar has retreated from the peaks touched in August, amid hopes that a substantial fall was imminent, following better money supply figures and a slight easing of interest rates.

A large U.S. budget deficit is likely to restrain the fall in interest rates and the dollar, but downward pressure on the currency will continue due to the substantial trade deficit.

The dollar rose to DM 2.6195 from DM 2.6075 against the D-mark; FFf 7.7975 from

FFf 7.8550 against the French franc; Swf 2.1255 from Swf 2.1180 in terms of the Swiss franc; and Y232.80 from Y232.50 against the yen.

STERLING — Trading range against the dollar in 1983 is 1.6235 to 1.4540. September average 1.6991. Trade-weighted index 82.8 against 82.6 at noon, 82.4 at the opening, 82.5 at the previous close, and 84.6 six months ago. The pound has tended to move with the dollar recently, although a decline against Continental currencies is probably welcomed. It has also reacted to Middle East tensions, and its effect on oil supplies, highlighting the pound's status as a petrocurrency.

Sterling fell 25 points to

\$1.4990-1.4970, after opening at \$1.4970-1.4980, and trading within a range of \$1.4945 to \$1.5000. The pound rose to DM 2.6195 from DM 2.6175; FFf 7.7975 from FFf 7.8550; and Swf 2.1255 from Swf 2.1180.

D-MARK — Trading range against the dollar in 1983 is 2.2115 to 2.3250. September average 2.6653. Trade-weighted index 126.8 against 129.8 six months ago. The D-mark has improved after falling to its lowest level for nearly 10 years against the dollar in August. As U.S. money supply figures have improved, attention has switched towards Germany's money supply growth, which is causing some concern, and encouraging the Bundesbank

to keep interest rates firm. This, coupled with the strong German economy, is likely to support the D-mark against its EMS partners and the dollar.

The D-mark lost ground to most currencies at the Frankfurt fair. The Bundesbank sold \$17m when the dollar rose to DM 2.6131 from DM 2.6067. Mounting world tension tended to support the U.S. currency, but the DM 600m September current account deficit for Germany was viewed as a disappointment, and also gave another upward push to the dollar. Sterling rose to DM 2.6195 from DM 2.6175.

BEIGIAN FRANC — Trading range against the dollar in 1983 is \$4.40 to \$4.50. September average \$4.45. Trade-weighted index 92.7 against 94.6 six months ago. The Belgian franc has come under renewed pressure within the EMS, as the dollar has declined from the peaks touched last month ago. Demand for the dollar was helping to keep pressure off the weaker members of the system, but the move back into European currencies has been mainly aimed at the D-mark, pushing the franc below its alarm bell limit.

The Belgian franc rose, rising to Bfr 33.23 from Bfr 33.07 at the Brussels fixing.

Gilts stay firm

The gilt contract remained in demand on the London International Financial Futures Exchange yesterday, supported throughout the day by a firm tone in the cash market.

Particularly encouraging against a background of depressed U.S. bond trading, December delivery opened at 107.35, the lowest level of the day, and touched a peak of 108.05, but found strong resistance at this 108 level, before closing at 107.37, compared with 107.08 on Tuesday.

Financial markets were looking for a U.K. visible trade deficit in the region of £200m for September, and a small current account shortfall, but were pleased by the announcement of a £10m trade surplus, compared with an August deficit of £138m, and a current account surplus of £270m, against £22m.

Short-term deposits were also firmer on life opening at 90.75, for December delivery, and touching a peak of 90.75, before finishing at 90.74, compared with 90.70. A slight easing of London money market interest rates, after a long period of very static rates helped to stimulate some interest in this contract.

Eurodollar were also firm, ahead of the U.S. Treasury re-funding announcement. December opened at 90.32, and ranged between 90.25 and 90.36, before closing at 90.30, compared with 90.26. Tuesday's fall to 9 per cent in Federal funds and a lower than expected durable goods report helped the contract to finish at its best level this week.

EMS EUROPEAN CURRENCY UNIT RATES

ECU	Central bank rates	Current account	Central bank rates	% change	% change	Divergence
		Oct 26		Oct 26	Oct 26	
Belgian franc	44.500	25.5144	2.25	2.25	2.25	2.25
Danish krona	8.46104	5.1944	2.25	2.25	2.25	2.25
German D-mark	2.24184	2.2500	0.01	0.01	0.01	0.01
French franc	6.55954	6.5595	0.00	0.00	0.00	0.00
Irish punt	2.72637	2.7263	0.00	0.00	0.00	0.00
Italian lira	1.936	1.936	0.00	0.00	0.00	0.00
Netherlands guilder	3.60331	3.6033	0.00	0.00	0.00	0.00
Portugal escudo	200.482	200.48	0.00	0.00	0.00	0.00
Spanish peseta	166.639	166.64	0.00	0.00	0.00	0.00
Swiss franc	2.0	2.0	0.00	0.00	0.00	0.00
Yugoslav dinar	100.0	100.0	0.00	0.00	0.00	0.00

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

OTHER CURRENCIES

Oct. 26	Oct. 26	Oct. 26	Oct. 26	Oct. 26	Oct. 26
Oct. 26	Oct. 26	Oct. 26	Oct. 26	Oct. 26	Oct. 26
Argentina peso	22.00-22.00	11.92-11.92	Australia dollar	1.5311-1.5311	1.5311-1.5311
Australia dollar	1.5311-1.5311	1.5311-1.5311	Brazil cruzeiro	1.5311-1.5311	1.5311-1.5311
Brazil cruzeiro	1.5311-1.5311	1.5311-1.5311	Canada dollar	1.5311-1.5311	1.5311-1.5311
Canada dollar	1.5311-1.5311	1.5311-1.5311	Denmark krone	1.5311-1.5311	1.5311-1.5311
Denmark krone	1.5311-1.5311	1.5311-1.5311	Finland markka	1.5311-1.5311	1.5311-1.5311
Finland markka	1.5311-1.5311	1.5311-1.5311	France franc	1.5311-1.5311	1.5311-1.5311
France franc	1.5311-1.5311	1.5311-1.5311	Germany D-mark	1.5311-1.5311	1.5311-1.5311
Germany D-mark	1.5311-1.5311	1.5311-1.5311	Greece drachma	1.5311-1.5311	1.5311-1.5311
Greece drachma	1.5311-1.5311	1.5311-1.5311	India rupee	1.5311-1.5311	1.5311-1.5311
India rupee	1.5311-1.5311	1.5311-1.5311	Indonesia rupiah	1.5311-1.5311	1.5311-1.5311
Indonesia rupiah	1.5311-1.5311	1.5311-1.5311	Israel sheqel	1.5311-1.5311	1.5311-1.5311
Israel sheqel	1.5311-1.5311	1.5311-1.5311	Japan yen	1.5311-1.5311	1.5311-1.5311
Japan yen	1.5311-1.5311	1.5311-1.5311	Kenya shilling	1.5311-1.5311	1.5311-1.5311
Kenya shilling	1.5311-1.5311	1.5311-1.5311	Malaysia dollar	1.5311-1.5311	1.5311-1.5311
Malaysia dollar	1.5311-1.5311	1.5311-1.5311	New Zealand dollar	1.5311-1.5311	1.5311-1.5311
New Zealand dollar	1.5311-1.5311	1.5311-1.5311	Nigeria naira	1.5311-1.5311	1.5311-1.5311
Nigeria naira	1.5311-1.5311	1.5311-1.5311	South Africa rand	1.5311-1.5311	1.5311-1.5311
South Africa rand	1.5311-1.5311	1.5311-1.5311	Singapore dollar	1.5311-1.5311	1.5311-1.5311
Singapore dollar	1.5311-1.5311	1.5311-1.5311	South Korea won	1.5311-1.5311	1.5311-1.5311
South Korea won	1.5311-1.5311	1.5311-1.5311	Switzerland franc	1.5311-1.5311	1.5311-1.5311
Switzerland franc	1.5311-1.5311	1.5311-1.5311	Taiwan dollar	1.5311-1.5311	1.5311-1.5311
Taiwan dollar	1.5311-1.5311	1.5311-1.5311	Thailand baht	1.5311-1.5311	1.5311-1.5311
Thailand baht	1.5311-1.5311	1.5311-1.5311	U.K. sterling	1.5311-1.5311	1.5311-1.5311
U.K. sterling	1.5311-1.5311	1.5311-1.5311	Yugoslav dinar	1.5311-1.5311	1.5311-1.5311
Yugoslav dinar	1.5311-1.5311	1.5311-1.5311			

* Selling rates.

CURRENCY MOVEMENTS

Oct. 26	Oct. 26	Oct. 26	Oct. 26	Oct. 26	Oct. 26
Oct. 26	Oct. 26	Oct. 26	Oct. 26	Oct. 26	Oct. 26
Argentina peso	22.00-22.00	11.92-11.92	Australia dollar	1.5311-1.5311	1.5311-1.5311
Australia dollar	1.5311-1.5311	1.5311-1.5311	Brazil cruzeiro	1.5311-1.5311	1.5311-1.5311
Brazil cruzeiro	1.5311-1.5311	1.5311-1.5311	Canada dollar	1.5311-1.5311	1.5311-1.5311
Canada dollar	1.5311-1.5311	1.5311-1.5311	Denmark krone	1.5311-1.5311	1.5311-1.5311
Denmark krone	1.5311-1.5311	1.5311-1.5311	Finland markka	1.5311-1.5311	1.5311-1.5311
Finland markka	1.5311-1.5311	1.5311-1.5311	France franc	1.5311-1.5311	1.5311-1.5311
France franc	1.5311-1.5311	1.5311-1.5311	Germany D-mark	1.5311-1.5311	1.5311-1.5311
Germany D-mark	1.5311-1.5311	1.5311-1.5311	Greece drachma	1.5311-1.5311	1.5311-1.5311
Greece drachma	1.5311-1.5311	1.5311-1.5311	India rupee	1.5311-1.5311	1.5311-1.5311
India rupee	1.5311-1.5311	1.5311-1.5311	Indonesia rupiah	1.5311-1.5311	1.5311-1.5311
Indonesia rupiah	1.5311-1.5311	1.5311-1.5311	Israel sheqel	1.5311-1.5311	1.5311-1.5311
Israel sheqel	1.5311-1.5311	1.5311-1.5311	Japan yen	1.5311-1.5311	1.5311-1.5311
Japan yen	1.5311-1.5311	1.5311-1.5311	Kenya shilling	1.5311-1.5311	1.5311-1.5311
Kenya shilling	1.5311-1.5311	1.5311-1.5311	Malaysia dollar	1.5311-1.5311	1.5311-1.5311
Malaysia dollar	1.5311-1.5311	1.5311-1.5311	New Zealand dollar	1.5311-1.5311	1.5311-1.5311
New Zealand dollar	1.5311-1.5311	1.5311-1.5311	Nigeria naira	1.5311-1.5311	1.5311-1.5311
Nigeria naira	1.5311-1.5311	1.5311-1.5311	South Africa rand	1.5311-1.5311	1.5311-1.5311
South Africa rand	1.5311-1.5311	1.5311-1.5311	Singapore dollar	1.5311-1.5311	1.5311-1.5311
Singapore dollar	1.5311-1.5311	1.5311-1.5311	South Korea won	1.5311-1.5311	1.5311-1.5311
South Korea won	1.5311-1.5311	1.5311-1.5311	Switzerland franc	1.5311-1.5311	1.5311-1.5311
Switzerland franc	1.5311-1.5311	1.5311-1.5311	Taiwan dollar	1.5311-1.5311	1.5311-1.5311
Taiwan dollar	1.5311-1.5311	1.5311-1.5311	Thailand baht	1.5311-1.5311	1.5311-1.5311
Thailand baht	1.5311-1.5311	1.5311-1.5311	U.K. sterling	1.5311-1.5311	1.5311-1.5311
U.K. sterling	1.5311-1.5311	1.5311-1.5311	Yugoslav dinar	1.5311-1.5311	1.5311-1.5311
Yugoslav dinar	1.5311-1.5311	1.5311-1.5311			

CURRENCY RATES

Oct. 26	Oct. 26	Oct. 26	Oct. 26	Oct. 26	Oct. 26
Oct. 26	Oct. 26	Oct. 26	Oct. 26	Oct. 26	Oct. 26
Argentina peso	22.00-22.00	11.92-11.92	Australia dollar	1.5311-1.5311	1.5311-1.5311
Australia dollar	1.5311-1.5311	1.5311-1.5311	Brazil cruzeiro	1.5311-1.5311	1.5311-1.5311
Brazil cruzeiro	1.5311-1.5311	1.5311-1.5311	Canada dollar	1.5311-1.5311	1.5311-1.5311
Canada dollar	1.5311-1.5311	1.5311-1.5311	Denmark krone	1.5311-1.5311	1.5311-1.5311
Denmark krone	1.5311-1.5311	1.5311-1.5311	Finland markka	1.5311-1.5311	1.5311-1.5311
Finland markka	1.5311-1.5311	1.5311-1.5311	France franc	1.5311-1.5311	1.5311-1.5311
France franc	1.5311-1.5311	1.5311-1.5311	Germany D-mark	1.5311-1.5311	1.5311-1.5311
Germany D-mark	1.5311-1.5311	1.5311-1.5311	Greece drachma	1.5311-1.5311	1.5311-1.5311
Greece drachma	1.5311-1.5311	1.5311-1.5311	India rupee	1.5311-1.5311	1.5311-1.5311
India rupee	1.5311-1.5311	1.5311-1.5311	Indonesia rupiah	1.5311-1.5311	1.5311-1.5311
Indonesia rupiah	1.5311-1.5311	1.5311-1.5311	Israel sheqel	1.5311-1.5311	1.5311-1.5311
Israel sheqel	1.5311-1.5311	1.5311-1.5311	Japan yen	1.5311-1.5311	1.5311-1.5311
Japan yen	1.5311-1.5311	1.5311-1.5311	Kenya shilling	1.5311-1.5311	1.5311-1.5311
Kenya shilling	1.5311-1.5311	1.5311-1.5311	Malaysia dollar	1.5311-1.5311	1.5311-1.5311
Malaysia dollar	1.5311-1.5311	1.5311-1.5311	New Zealand dollar	1.5311-1.5311	1.5311-1.5311
New Zealand dollar	1.5311-1.5311	1.5311-1.5311	Nigeria naira	1.5311-1.5311	1.5311-1.5311
Nigeria naira	1.5311-1.5311	1.5311-1.5311	South Africa rand	1.5311-1.5311	1.5311-1.5311
South Africa rand	1.5311-1.5311	1.5311-1.5311	Singapore dollar	1.5311-1.5311	1.5311-1.5311
Singapore dollar	1.5311-1.5311	1.5311-1.5311	South Korea won	1.5311-1.5311	1.5311-1.5311
South Korea won	1.5311-1.5311	1.5311-1.5311	Switzerland franc	1.5311-1.5311	1.5311-1.5311
Switzerland franc	1.5311-1.5311	1.5311-1.5311	Taiwan dollar	1.5311-1.5311	1.5311-1.5311
Taiwan dollar	1.5311-1.5311	1.5311-1.5311	Thailand baht	1.5311-1.5311	1.5311-1.5311
Thailand baht	1.5311-1.5311	1.5311-1.5311	U.K. sterling	1.5311-1.5311	1.5311-1.5311
U.K. sterling	1.5311-1.5311	1.5311-1.5311	Yugoslav dinar	1.5311-1.5311	1.5311-1.5311
Yugoslav dinar	1.5311-1.5311	1.5311-1.5311			

THE POUND SPOT AND FORWARD

Oct 26	Day's spread	Close	One month	p.a.	Three p.a.	%
U.S.A.	1.9495-1.9500	1.9490-1.9470	0.042-0.046	-0.44	0.15-0.23	-0.47
Canada	1.9450-1.9466	1.9455-1.9449	0.040-0.046	-0.06	0.02-0.04	-0.06
U.K.	2.7670-2.7675	2.7670-2.7665	0.040-0.046	-0.06	0.02-0.04	-0.06
Denmark	70.420-70.430	70.70-70.71	0.00-0.04	-0.15	2-12	-1.21
Belgium	14.090-14.770	14.140-14.150	0.00-1.40	-0.70	2.5-16.0	-1.21
France	1.5310-1.5315	1.5310-1.5315	0.00-0.04	-0.06	0.02-0.04	-0.06
W. Ger.	3.897-3.923	3.911-3.921	1.14-1.16	3.44	31-34	3.44
Portugal	16.780-16.785	16.800-16.805	0.00-0.04	-0.06	0.02-0.04	-0.06
Spain	16.780-16.785	16.780-16.785	0.00-0.04	-0.06	0.02-0.04	-0.06
Italy	2371-2372	2384-2385	1.51-1.52	-0.06	0.02-0.04	-0.06
Japan	17.010-17.045	17.025-17.035	0.00-0.04	-0.06	0.02-0.04	-0.06
Norway	16.780-16.785	16.780-16.785	0.00-0.04	-0.06	0.02-0.04	-0.06
Sweden	11.64-11.67	11.66-11.67	2.70-2.75	-3.08	7.0-25.0	-2.77
Switzerland	3475-3476	3475-3476	0.00-0.04	-0.06	0.02-0.04	-0.06
Australia	1.5310-1.5315	1.5310-1.5315	0.00-0.04	-0.06	0.02-0.04	-0.06
Switz.	3.16-3.18	3.18-3.19	1.14-1.16	5.18	47-50	4.87

Belgian rates are for convertible francs. Financial franc 80.65-80.75.

Notice of Mandatory Redemption

ORIENT LEASING (CARIBBEAN) N.V.
US\$20,000,000 8% Guaranteed Notes Due 1984

Notice is hereby given pursuant to the provisions of the Trust Deed dated December 8, 1977 constituting the above Notes, that \$5,000,000 principal amount of the Notes has been drawn for the annual redemption instalment due on December 1, 1983.

The serial numbers of the Notes to be redeemed are as follows:-

101	1167	1227	2348	3348	3857	5975	6372	8981	9236	10344	10726	11280	11783	12312	12780	14286	14830	15423	15889	16480	17031	17637	18014	18498	19026	19535
102	1168	1228	2349	3349	3858	5981	6373	8984	9236	10344	10726	11280	11783	12312	12780	14286	14830	15423	15889	16480	17031	17637	18014	18498	19026	19535
103	1169	1229	2350	3350	3859	5982	6374	8985	9237	10345	10727	11281	11784	12313	12781	14287	14831	15424	15890	16481	17032	17638	18015	18499	19027	19536
104	1170	1230	2351	3351	3860	5983	6375	8986	9238	10346	10728	11282	11785	12314	12782	14288	14832	15425	15891	16482	17033	17639	18016	18500	19028	19537
105	1171	1231	2352	3352	3861	5984	6376	8987	9239	10347	10729	11283	11786	12315	12783	14289	14833	15426	15892	16483	17034	17640	18017	18501	19029	19538
106	1172	1232	2353	3353	3862	5985	6377	8988	9240	10348	10730	11284	11787	12316	12784	14290	14834	15427	15893	16484	17035	17641	18018	18502	19030	19539
107	1173	1233	2354	3354	3863	5986	6378	8989	9241	10349	10731	11285	11788	12317	12785	14291	14835	15428	15894	16485	17036	17642	18019	18503	19031	19540
108	1174	1234	2355	3355	3864	5987	6379	8990	9242	10350	10732	11286	11789	12318	12786	14292	14836	15429	15895	16486	17037	17643	18020	18504	19032	19541
109	1175	1235	2356	3356	3865	5988	6380	8991	9243	10351	10733	11287	11790	12319	12787	14293	14837	15430	15896	16487	17038	17644	18021	18505	19033	19542
110	1176	1236	2357	3357	3866	5989	6381	8992	9244	10352	10734	11288	11791	12320	12788	14294	14838	15431	15897	16488	17039	17645	18022	18506	19034	19543
111	1177	1237	2358	3358	3867	5990	6382	8993	9245	10353	10735	11289	11792	12321	12789	14295	14839	15432	15898	16489	17040	17646	18023	18507	19035	19544
112	1178	1238	2359	3359	3868	5991	6383	8994	9246	10354	10736	11290	11793	12322	12790	14296	14840	15433	15899	16490	17041	17647	18024	18508	19036	19545
113	1179	1239	2360	3360	3869	5992	6384	8995	9247	10355	10737	11291	11794	12323	12791	14297	14841	15434	15900	16491	17042	17648	18025	18509	19037	19546
114	1180	1240	2361	3361	3870	5993	6385	8996	9248	10356	10738	11292	11795	12324	12792	14298	14842	15435	15901	16492	17043	17649	18026	18510	19038	19547
115	1181	1241	2362	3362	3871	5994	6386	8997	9249	10357	10739	11293	11796	12325	12793	14299	14843	15436	15902	16493	17044	17650	18027	18511	19039	19548
116	1182	1242	2363	3363	3872	5995	6387	8998	9250	10358	10740	11294	11797	12326	12794	14300	14844	15437	15903	16494	17045	17651	18028	18512	19040	19549
117	1183	1243	2364	3364	3873	5996	6388	8999	9251	10359	10741	11295	11798	12327	12795	14301	14845	15438	15904	16495	17046	17652	18029	18513	19041	19550
118	1184	1244	2365	3365	3874	5997	6389	9000	9252	10360	10742	11296	11799	12328	12796	14302	14846	15439	15905	16496	17047	17653	18030	18514	19042	19551
119	1185	1245	2366	3366	3875	5998	6390	9001	9253	10361	10743	11297	11800	12329	12797	14303	14847	15440	15906	16497	17048	17654	18031	18515	19043	19552
120	1186	1246	2367	3367	3876	5999	6391	9002	9254	10362	10744	11298	11801	12330	12798	14304	14848	15441	15907	16498	17049	17655	18032	18516	19044	19553
121	1187	1247	2368	3368	3877	6000	6392	9003	9255	10363	10745	11299	11802	12331	12799	14305	14849	15442	15908	16499	17050	17656	18033	18517	19045	19554
122	1188	1248	2369	3369	3878	6001	6393	9004	9256	10364	10746	11300	11803	12332	12800	14306	14850	15443	15909	16500	17051	17657	18034	18518	19046	19555
123	1189	1249	2370	3370	3879	6002	6394	9005	9257	10365	10747	11301	11804	12333	12801	14307	14851	15444	15910	16501	17052	17658	18035	18519	19047	19556
124	1190	1250	2371	3371	3880	6003	6395	9006	9258	10366	10748	11302	11805	12334	12802	14308	14852	15445	15911	16502	17053	17659	18036	18520	19048	19557
125	1191	1251	2372	3372	3881	6004	6396	9007	9259	10367	10749	11303	11806	12335	12803	14309	14853	15446	15912	16503	17054	17660	18037	18521	19049	19558
126	1192	1252	2373	3373	3882	6005	6397	9008	9260	10368	10750	11304	11807	12336	12804	14310	14854	15447	15913	16504	17055	17661	18038	18522	19050	19559
127	1193	1253	2374	3374	3883	6006	6398	9009	9261	10369	10751	11305	11808	12337	12805	14311	14855	15448	15914	16505	17056	17662	18039	18523	19051	19560
128	1194	1254	2375	3375	3884	6007	6399	9010	9262	10370	10752	11306	11809	12338	12806	14312	14856	15449	15915	16506	17057	17663	18040	18524	19052	19561
129	1195	1255	2376	3376	3885	6008	6400	9011	9263	10371	10753	11307	11810	12339	12807	14313	14857	15450	15916	16507	17058	17664	18041	18525	19053	19562
130	1196	1256	2377	3377	3886	6009	6401	9012	9264	10372	10754	11308	11811	12340	12808	14314	14858	15451	15917	16508	17059	17665	18042	18526	19054	19563
131	1197	1257	2378	3378	3887	6010	6402	9013	9265	10373	10755	11309	11812	12341	12809	14315	14859	15452	15918	16509	17060	17666	18043	18527	19055	19564
132	1198	1258	2379	3379	3888	6011	6403	9014	9266	10374	10756	11310	11813	12342	12810	14316	14860	15453	15919	16510	17061	17667	18044	18528	19056	19565
133	1199	1259	2380	3380	3889	6012	6404	9015	9267	10375	10757	11311	11814	12343	12811	14317	14861	15454	15920	16511	17062	17668	18045	18529	19057	19566
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137	1203	1263	2384	3384	3893	6016	6408	9019	9271	10379	10761	11315	11818	12347	12815	14321	14865	15458	15924	16515	17066	17672	18049	18533	19061	19570
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139	1205	1265	2386	3386	3895	6018	6410	9021	9273	10381	10763	11317	11820	12349	12817	14323	14867	15460	15926	16517	17068	17674	18051	18535	19063	19572
140	1206	1266	2387	3387	3896	6019	6411	9022	9274	10382	10764	11318	11821	12350	128											